



DATE: April 1, 2015

TO: Honorable Mayor and City Councilmembers

FROM: Neighborhood Services Department

SUBJECT: **PRESENTATION OF DRAFT 2015-2020 CONSOLIDATED PLAN FOR HOUSING AND COMMUNITY DEVELOPMENT FOR REVIEW AND COMMENT**

SYNOPSIS

Staff presents the draft objectives and strategies in the 2015-2020 Consolidated Plan for Housing and Community Development for review by the City Council and for public comment. Staff will present the final draft to the City Council for approval on May 6, 2015. No action is required at this hearing.

BACKGROUND

The Consolidated Plan for Housing and Community Development is a collaborative process whereby a community establishes a unified vision for community development actions. It offers local jurisdictions the opportunity to shape the various housing and community development programs into effective, coordinated neighborhood and community development strategies. It also creates the opportunity for strategic planning and citizen participation to take place in a comprehensive context, and to reduce duplication of effort at the local level.

The Consolidated Plan approach is the means to satisfy the application requirements for the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and other grant programs offered to local jurisdictions by the Office of Community Planning and Development (CPD) of the U.S. Department of Housing and Urban Development (HUD). Cities must submit an approved Consolidated Plan and annual Action Plans to the local HUD field office no later than May 15 in order to remain eligible for entitlement funds.

The Strategic Plan section sets forth a specific course of action for the five-year Consolidated Plan. It is the means to analyze the full local context and the linkages to the larger region. It builds on local assets and coordinates a response to the needs of the community. It integrates economic, physical, environmental, community and human development in a comprehensive and coordinated fashion so that individuals, families, and communities can work together and thrive. A strategic plan also sets forth program goals, specific objectives, annual goals, and benchmarks for measuring progress. In so doing, it helps local governments and citizens keep track of results and learn what

works. The Strategic Plan forms the basis for annual Action Plans and local allocation of CDBG and other federal, state, and local funds.

The federal statutes for the Consolidated Plan set forth three basic goals (National Objectives) against which the plan and the jurisdiction's performance under the plan will be evaluated by HUD. Each jurisdiction's plan must state how it will pursue these goals for community development programs as well as housing programs, especially for low- and moderate-income individuals, families, and neighborhoods. The statutory program goals (National Objectives) are to provide:

1. decent housing for residents;
2. a suitable living environment; and
3. expanded economic opportunity for all residents.

The current five-year Consolidated Plan for the City of Oceanside expires June 30, 2015. Staff in the Neighborhood Services Department has been working with other City departments, City advisory commissions, neighborhood organizations, and non-profit social service and health agencies to gather information and review proposed objectives for the 2015-2020 Consolidated Plan. City staff has also reviewed current population and demographic data to identify neighborhoods in the City that qualify for CDBG-funded programs.

ANALYSIS

The Neighborhood Services Department has prepared a draft 2015-2020 plan for review and comment. HUD regulations require that the preparation of a consolidated plan by a local jurisdiction include at least two public hearings prior to submission to the local governing authority for approval. The April 1, 2015, Public Hearing is the first public hearing and the second Public Hearing will be held before the Housing Commission on April 28, 2015. The second public hearing must be held near the time when the draft plan is made available to the public for a thirty-day review and comment period; no action is required at either of these hearings. The primary purpose of the public hearings is to receive comment on proposed objectives and strategies that the City will use to address the National Objectives for the CDBG and HOME programs.

Neighborhood Services Department staff prepares the overall CDBG budget (Exhibit A) with funding recommendations.

Staff anticipates that the City will receive \$1,209,134 in CDBG funding, \$53,242 in CDBG program income, and \$402,249 in HOME funding. These figures reflect a slight increase in CDBG funds and a nine percent decrease in HOME programs from FY 2014-15. The City's CDBG funding allocation for FY 2015-16 increased by \$8,489. This reduction in overall grant funding impacts how much can be used for administration and planning, and how much for public services, which are restricted by percentage "caps".

1. Public Services Funding

The Public Services category includes services and programs for youth, senior citizens, adults with disabilities, and homeless persons, and other activities that benefit low- and moderate-income individuals, families, and neighborhoods. Per HUD regulations CDBG public service funds will be capped at approximately \$190,676. The list of agencies and programs recommended for CDBG public services funding in FY 2015-16 is shown in Exhibit A. The recommendations are consistent with direction to limit funding to programs and activities that work out of City resource centers, recreation facilities, and senior centers, or that serve CDBG-eligible neighborhoods. The limitations on available funding mean that no CDBG funds will be available for emergency services, health services or programs for children and youth other than those at City recreation centers or community resource centers. Staff anticipates maintaining last year's public service allocations. CDBG funds must be used to supplement, not supplant, other funding including existing General Fund support for programs.

2. Neighborhood Revitalization

The City works with Community HousingWorks as a Community-Based Development Organization for implementation of goals and objectives of the Crown Heights / Eastside Neighborhood Revitalization Strategy Area (NRSA) Plan. Exhibit A shows an allocation of \$15,000 (planning and administration) to Community Housing Works for this work. The proposed CDBG budget will fund two community resource center staff persons (public services) in the Crown Heights and Eastside neighborhoods.

3. Homeless Prevention and Homeless-serving Programs

The City recommends using local housing program funds to support the Alliance for Regional Solutions winter shelters.

4. Housing Programs

The Neighborhood Services Department manages housing rehabilitation programs including loans to low-income homeowners and grants to very low-income mobilehome owners. Existing housing programs are funded with prior year dollars the 2015-16 budget does include \$100,000 for project management and loan services.

5. Enhanced Code Enforcement

For the past ten years CDBG funds have supported code enforcement activity in targeted low-income neighborhoods. This program has been very successful in alleviating conditions that cause established neighborhoods to decline, both in appearance and in property value. Enhanced code enforcement has been of particular importance as part of the Calle Montecito Neighborhood Revitalization Strategy, and the Crown Heights/Eastside neighborhood revitalization program. The proposed FY 2015-16 CDBG budget will fund three Code Enforcement officers for this work.

6. Administration, Planning, and Housing Rehabilitation

The Administration and Planning category includes housing program development, grants administration, activities to promote fair housing and management of neighborhood revitalization programs. Per HUD regulations administration and planning activities are capped; the proposed FY 2015-16 CDBG budget of \$252,475 is at the cap.

7. Other CDBG-Funded Activities

The City received \$3,500,000 through the Section 108 Loan Guarantee Program for construction of Fire Station 7. Payments on this loan began in FY 2008-09 and are amortized over twenty years, with \$277,452 due in FY 2015-16.

8. Allocation Process

Action by the City Council will be to approve, modify, or deny the overall CDBG budget, including the public service allocation. Upon approval, staff will incorporate the proposed activities into the Action Plan along with other housing and community development activities. The Action Plan will include all activities supported by HUD funding, including HOME funds.

The draft Action Plan will be available for public review beginning April 2, 2015. Following a 30-day comment period, the City will submit the Consolidated Plan which includes the first-year Action Plan to the Council for review and approval on May 6, 2015. The City must submit an approved 2015-2020 Consolidated Plan and FY 2015-16 Action Plan to the HUD Los Angeles Field Office for review no later than May 15, 2015. CDBG entitlement funds will be available for expenditure beginning July 1, 2015, although the City cannot sign contracts with CDBG subrecipients or approve payments until the City has signed funding agreements with HUD and completed all environmental reviews.

Copies of the draft Plan are available at the Oceanside Public Library, at the offices of the Neighborhood Services Department, and on the City website. Interested persons may submit written comments until May 4, 2015.

FISCAL IMPACT

The Consolidated Plan refers to the City's planned use of federal and state entitlement funds. These funds must supplement and not supplant existing funding sources. Staff anticipates that the City will receive \$1,209,134 of CDBG entitlement funds and an estimated \$53,242 in program income. The CDBG and HOME grant allocations will be incorporated into the City's FY 2015-16 budget. Public service and planning and administration allocations must be used by the end of the particular program year; capital projects should be completed within twenty-four months.

CDBG and HOME funds are drawn down only as reimbursement for expenditures. All expenditures must be for eligible activities and according to the budget approved by the

City Council. CDBG funds are in Fund number 237. The CDBG Program has no impact on the General Fund.

INSURANCE REQUIREMENTS

Does not apply.

COMMISSION OR COMMITTEE REPORT

Staff will present the final draft and summarization of comments received to the Housing Commission for their recommendation to the Council at the commission's April 28, 2015 meeting.

CITY ATTORNEY'S ANALYSIS

The City Council is authorized to hold a public hearing in this matter. Consideration of the matter should be based on the testimony and evidence presented at the hearing.

RECOMMENDATION

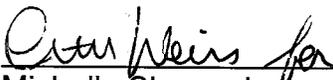
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PREPARED BY:



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Management Analyst

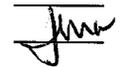
SUBMITTED BY:



Michelle Skaggs Lawrence
Interim City Manager

REVIEWED BY:

Margery M. Pierce, Neighborhood Services Director
Jane M. McPherson, Interim Financial Services Director

ATTACHMENT

Exhibit A – CDBG Program Budget 2015-16
Exhibit B - Draft Objectives and Strategies in the 2015-2020 Consolidated Plan

CDBG PROGRAM BUDGET 2015-16 (approved by City Council)

Revenue	FY 2014-15	FY 2015-16	Change from FY 2014-15
a. CDBG entitlement grant	\$ 1,200,645	\$ 1,209,134	8,489.00
b. Program income prior year (est.)	\$ 53,242	\$ 53,242	0.00
c. Program income current year	\$ 62,038	\$ 53,242	(8,796.00)
Total CDBG Revenue current year	\$ 1,253,887	\$ 1,262,376	8,489.00

Expenditures 2015-16

a. CDBG Administration and Planning:

1. Housing Program Development	\$ 132,520	\$ 133,369	849.00
2. Fair Housing Programs	\$ 20,000	\$ 20,000	0.00
3. Grants Administration	\$ 83,257	\$ 84,106	849.00
4. Neighborhood Revitalization (CHW)	\$ 15,000	\$ 15,000	0.00
Total Administration and Planning / Cap	\$ 250,777	\$ 252,475	1,698.00

Admin and Planning cap figured at 20% entitlement plus current year program income

b. CDBG Public Services:

1. Parks & Recreation Teens	\$ 18,600	\$ 18,600	0.00
2. Parks & Recreation 4 Kids Sake	\$ 18,200	\$ 18,200	0.00
3. Oceanside Senior Citizens Association	\$ 25,830	\$ 24,318	\$ (1,512.00)
4. Vista Community Clinic Teen REACH	\$ 13,580	\$ 13,580	\$ -
5. Vista Community Clinic Club 55	\$ 7,500	\$ 7,500	\$ -
6. Community Resource Centers	\$ 94,898	\$ 94,898	\$ -
7. North County Lifeline Youth Programs	\$ 13,580	\$ 13,580	\$ -

Total Public Services and Cap \$ 192,188 \$ 190,676 \$ (1,512.00)

Public Services cap figured at 15% entitlement plus prior year's program income

c. Housing Rehabilitation

1. Single Family Rehabilitation Loans*			
2. Mobilehome Rehabilitation Grants	\$ -		
3. Program Management and Loan Services	\$ 100,000	\$ 100,000	0.00
Total Housing Rehabilitation	\$ 100,000	\$ 100,000	0.00

d. Section 108 Loan Payment \$ 275,131 \$ 277,452 2,321.00

e. Code Enforcement \$ 355,000 \$ 355,000 0.00

CDBG Program Expenditures \$ 1,173,096 \$ 1,175,603 2,507.00

f. Contingency \$ 80,791 \$ 86,773 5,982.00

Total CDBG Budget 2015-16 \$ 1,253,887 \$ 1,262,376 8,489.00

g. Local housing program funds 2015-16

2015-2020 CONSOLIDATED PLAN FOR HOUSING AND COMMUNITY DEVELOPMENT

Local Objectives for use of Block Grant funds from the U.S. Department of Housing and Urban Development Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and others

A. HOUSING OBJECTIVES (1-12)

National Goal: Provide decent housing for all residents

Local Priorities: Address the regional plan and goals for affordable housing; increase the supply of decent housing for very low-income families

B. HOMELESS OBJECTIVES (13-17)

National Goal: Provide decent housing for all residents

Local Priorities: Address the regional plan to end chronic veteran homelessness by 2015; reduce number of families becoming homeless by prevention activities

C. COMMUNITY DEVELOPMENT OBJECTIVES (18-30)

National Goal: Provide a suitable living environment for all residents, especially those in low- and moderate-income neighborhoods

Local Priorities: Support programs that strengthen family life for low- and moderate-income families and households; support positive youth development programs that reduce involvement in gangs and delinquent behavior; provide essential services for needy and underserved persons

D. ECONOMIC DEVELOPMENT OBJECTIVES (31-32)

National Goal: Provide expanded economic opportunity for all residents

Local Priorities: Support programs that provide new job opportunities for all residents, especially for low- and very low-income individuals; identify ways to support economic development in the City

OBJECTIVE	STRATEGIES	FUNDING	PRIORITY
1. Assist very low-income renter households to obtain affordable, quality housing through the Section 8 Housing Choice Voucher rental assistance program	a) Provide service and rental assistance to approximately 1,500 individuals or families in the City who hold Section 8 Rental Assistance vouchers; services include inspections, initial verification, annual recertification, and disbursement of funds to property owners. b) Operate a Family Self-Sufficiency (FSS) program for 50 households with at least 10 graduating from the program during the year c) Reduce lead-based paint hazards in rental housing through inspection of all units used in rental assistance programs and by community-wide education programs	Section 8 Housing Choice Voucher Program; local funds for M-RAP	High
2. Provide low-interest loans to low-income homeowners to rehabilitate their homes	a) Utilize the Oceanside Magazine, community resource centers and local media to inform homeowners of the availability of loans for rehabilitation	CDBG	High

EXHIBIT B

	<p>of their homes</p> <p>b) Assist low-income homeowners through low-interest (3%) loans to rehabilitate their single-family homes, including compliance with health and safety standards and lead-based paint regulations</p> <p>c) Provide information on funding for rehabilitation programs to all low-income homeowners advised and/or cited by Code Enforcement officers for violations</p> <p>d) Provide information to low-income homeowners on programs to improve energy efficiency and conservation in their homes</p> <p>e) Reduce lead-based paint hazards in the City's pre-1978 housing stock through inspection and mitigation activities</p> <p>f) Service loans in the City's single-family rehabilitation loan portfolio</p>		
3. Provide grants to low-income mobilehome owners to repair and/or improve their coaches	<p>a) Utilize the Oceanside City Magazine, community resource centers, mobilehome park association newsletters and other media to inform homeowners of the availability of MHIP grants for rehabilitation of their mobilehomes</p> <p>b) Provide grants of up to \$6,000 to at least 20 very low-income mobilehome owners each year, especially seniors and persons with disabilities, to repair their coaches</p>	CDBG	High
4. Assist low-income households to purchase homes through deferred loan and tax credit programs	<p>a) Do outreach through the City Magazine, community resource centers and other ways to inform homeowners of the availability of loans for first-time homebuyers</p> <p>b) Develop a prospect list of eligible applicants for first-time homebuyer loans</p> <p>c) Sponsor homebuyer and homeownership classes either directly or in partnership with local banks, lending institutions, faith-based organization and other agencies</p> <p>d) Assist first-time low-income households to purchase homes</p>	HOME, CalHOME, Mortgage Credit Certificates	High
5. Assist housing developers to develop independent living and supportive housing opportunities for low-income persons with disabilities and other special needs populations	<p>a) Provide financial assistance for acquisition, rehabilitation, and/or construction of up to 25 units or more of supportive housing for persons with disabilities by 2020</p> <p>b) Support the siting of group homes for persons with disabilities and/or special needs in residential areas throughout the City in partnership with T.E.R.I., Inc. and other agencies serving this population</p> <p>c) Review and respond to agencies that request funds for acquisition and rehabilitation of permanent supportive housing for persons with disabilities and/or special needs</p>	HOME, HUD competitive grants, Mental Health Services Act	High
6. Assist housing developers to develop affordable housing for low-income senior	<p>a) Provide assistance for the development of 100 units or more of new senior housing by 2016</p>	HOME, HUD competitive	High

citizens (62+ years of age)	b) Ensure that when federal, state or local funds are used in the development of new senior housing, units are set aside for low-income senior households	grants	
7. Assist housing developers to develop for-sale and rental housing that is affordable to low-income households and enhances neighborhoods	<ul style="list-style-type: none"> a) Identify and acquire blighted multi-family housing in Crown Heights and other low-income neighborhoods for rehabilitation and rental to very low-income residents (City and CHDO partner) b) Allocate and expend CHDO funds for eligible developments to remain compliant with "timeliness-of-use" requirements of HOME program c) Complete development of the National Core mixed-use and mixed-income housing project on the 14-acre Mission Cove property by 2020 d) Complete the development of the Solutions affordable housing project on the corner of Bush and Weitzel e) Provide technical assistance to developers to acquire and rehabilitate existing rental properties to maintain these units as affordable to low-income individuals and families f) Using recommendations in the Oceanside Comprehensive Affordable Housing Strategy, identify and acquire land to be used for development of new affordable owner-occupied and rental housing g) Explore use of State Proposition 1C of 2006 funds for housing, including the Regional Housing Infill Incentive Program and the Transit-Oriented Development Program h) Explore opportunities to use new Low-Income Housing Tax Credits (LIHTC) approved as part of the Recovery Act of 2009 	HOME, HUD competitive grant funds, LIHTC, bond funds	High
8. Assist multi-family property owners to rehabilitate their properties and maintain affordability for tenants	<ul style="list-style-type: none"> a) Provide loans to property owners in targeted neighborhoods to rehabilitate rental units for low-income families either as complete building rehabilitation or tenant-based rental rehabilitation (TBRR) b) Provide information on funding for rental rehabilitation to all owners advised and/or cited by Code Enforcement officers for violations c) Ensure that rehabilitation efforts of rental units include compliance with health and safety standards and lead hazard regulations d) Provide information to property owners on programs to improve energy efficiency and conservation in rental units for low-income households e) Identify a CHDO for a rental housing acquisition and rehabilitation program in NRSA area 	Condominium conversion fees	High
9. Facilitate and support the conversion of mobilehome parks to ownership by a nonprofit organization	a) Assist residents of mobilehome parks to convert park ownership to a nonprofit organization, upon request from park residents and completion of a feasibility analysis	Limited State funding; local funds	Low
10. Construct or modify assisted housing units to comply with the Americans with Disabilities Act	a) Assist developers of rental housing to construct new housing or, when feasible, renovate existing housing that complies with ADA requirements	HOME, HUD competitive	Medium

Disabilities Act	and provides fully accessible units for persons with disabilities	grant funds, LIHTC, bond funds	
11. Assist growers who are willing to finance and develop housing for farm workers	a) Assist developers to construct healthy, sanitary housing for migrant workers and their families	HOME, HUD competitive grant funds, LIHTC, bond funds	Low
12. Remove regulatory barriers to affordable housing	a) Implement recommendations and initiatives of the 2013-2020 Housing Element of the City General Plan b) Implement recommendations of the <i>Comprehensive Affordable Housing Strategy</i> as applicable to the development of affordable housing c) Implement recommendations in the 2015-2019 <i>Analysis of Impediments to Fair Housing</i> d) Identify regulations in the Oceanside Zoning Ordinance that block development of affordable housing e) Support review of the City's General Plan to identify and where possible remove any barriers to affordable housing	Staff time only	High
13. Prevent homelessness through short-term rent and utility assistance, re-housing assistance, access to food and clothing, and other services for persons and families at risk of becoming homeless	a) Support emergency rental, and other assistance programs managed by local non-profit social service agencies that prevent families from becoming homeless or help families to become re-housed b) Assist organizations that provide case management services to low-income families and households that are at risk of becoming homeless c) Assist organizations that provide personal and family financial management education for low-income families and households d) Find funding for a targeted Homelessness Prevention and Rapid Re-Housing Program (HPRP)	CDBG Public Service funds, HPRP	High
14. Assist organizations that provide emergency housing and supportive services for homeless and runaway youth, abused and neglected children, and victims of domestic violence	a) Provide operating support that will enable the YMCA Oz North Coast Shelter to serve 50 youth from Oceanside each year b) Provide operating support that will enable the WRC Alternatives to Abuse Shelter to serve 50 women from Oceanside and their children each year c) Provide operating support to Casa de Amparo that will enable them to serve 100 abused and/or neglected children each year	CDBG Public Service funds, Mortgage Revenue Bond Funds	High
15. Assist organizations that provide transitional housing, emergency assistance, case management, and mental health and other supportive services for homeless persons and	a) Provide financial support to local nonprofit social service and faith-based organizations that will enable them to serve homeless persons and families b) Seek funding to operate existing transitional housing facilities at full capacity, including the Women's Resource Center transitional housing	CDBG Public Service funds, Federal competitive funds (HUD)	High

families	<p>facility, the Brother Benno small group homes for men and women, the North County Solutions for Change Family Center (transitional) and the Intake Center (short-term housing)</p> <p>c) Support the expansion of transitional housing, supportive services, and educational or job-training programs for homeless youth, including emancipated youth and youth “aging out” of the foster care system, homeless veterans, and other special needs populations</p> <p>d) Support the efforts and activities of the Regional Task Force on the Homeless and the San Diego Leadership Council of the Plan to End Chronic Homelessness toward the goal of eliminating chronic homelessness</p> <p>e) Host two meetings of homeless service providers during the year to encourage collaboration and sharing of resources and information</p>	Super NOFA), State Emergency Shelter Grants	
16. Assist organizations that provide supportive housing for homeless persons with mental illness, substance abuse, and/or HIV/AIDS	<p>a) Support the siting of group homes and transitional housing for persons with disabilities and/or special needs in residential areas throughout the City</p> <p>b) Support Fraternity House, Inc. to provide housing and supportive services for persons with AIDS/HIV+ using the Residential Care Facilities for the Chronically Ill best practices model</p> <p>c) Support the San Diego Corporation for Supportive Housing and local partners to use State funds to develop housing with supportive services for persons with mental illness or co-occurring disorders</p>	CDBG Public Services funds, Mortgage Revenue Bond funds, MHSA funds	High
17. Support the development and operation of a regional homeless shelter for the chronically homeless	<p>a) Participate in and support the efforts and activities of the regional Task Force on the Homeless and the Leadership Council of the Plan to End Chronic Homelessness toward the goal of eliminating chronic homelessness</p> <p>b) Support the <i>Alliance for Regional Solutions</i> and regional winter homeless shelters for individuals and families in San Diego North County</p> <p>c) Support the development of additional regional homeless shelters and transitional and permanent living facilities for the chronically homeless, especially those who are veterans, persons with mental illnesses and persons with disabilities</p>	CDBG Public Service funds, Mortgage Revenue bond funds, MHSA funds, State bonds	High
18. Prevent blight and deterioration in low-income neighborhoods through targeted code enforcement programs in coordination with housing rehabilitation incentives	<p>a) Maintain full-time code enforcement activity in targeted low-income neighborhoods as part of overall neighborhood revitalization efforts</p> <p>b) Provide information about the City’s rehabilitation loan program to homeowners and owners of rental properties as an incentive to improve their properties</p>	CDBG	High

	<ul style="list-style-type: none"> c) Support and assist neighborhood associations to plan and carry out volunteer-based neighborhood clean-up events d) Work with banks and mortgage lenders that are responsible for maintaining abandoned properties and/or in foreclosure to reduce the incidence of spot blight and deterioration in neighborhoods e) Identify and report signs of blight to reduce risk of neighborhood deterioration 		
19. Assist organizations that provide programs and services for youth ages 12-17 from low- and moderate-income families that develop positive personal assets, encourage academic achievement, and reduce the risk of juvenile delinquency and participation in youth gangs	<ul style="list-style-type: none"> a) Provide operating support to organizations that will enable them to provide physical fitness activities, academic achievement programs, health education, violence prevention and life skills training to 350 youth each year b) Collaborate with law enforcement agencies, local education agencies, and non-profit youth-serving organizations to reduce truancy, juvenile delinquency and youth gang activity c) Promote collaboration among local organizations that offer recreation, healthy living programs, social services and academic assistance for youth ages 12 to 17 during afterschool "critical hours" and vacation periods d) Sponsor and/or participate in biannual meetings of youth-serving providers e) Support parenting programs and other activities that strengthen family life and that increase parental involvement in programs in which their children are involved f) Support programs and activities of the Oceanside Community Safety Partnership g) Support health education activities to increase "healthy living" attitudes as a component of youth programs, with special attention to activities that will reduce the incidence of teen pregnancy, childhood obesity and early substance abuse 	CDBG Public Service funds, federal and state grants, local funds	High
20. Assist organizations that provide programs and services to senior citizens that enable them to live independent lives	<ul style="list-style-type: none"> a) Provide operating support to organizations that will enable them to provide nutritional, recreational and supportive services to 1,000 senior citizens each year b) Support a collaborative effort of safety net services that ensures that senior citizens, especially those who live alone, have access to food, transportation, and other services that they need to live independently c) Identify and support a home repair program to assist senior citizens to maintain their homes or mobilehomes in a healthy, safe and secure condition. d) Encourage collaboration and partnerships among organizations that provide services to seniors through biannual meetings of agencies and 	CDBG Public Service funds, County HHSA funds	High

	organizations		
21. Assist organizations that provide programs and services to adults with disabilities that enable them to live independent lives	<ul style="list-style-type: none"> a) Provide operating support to organizations that enables them to provide social, recreational and education services to 100 adults with disabilities each year b) Support a collaborative effort of safety net services that ensures that adults with disabilities, especially those who live alone, have access to transportation, food and other services that enable them to live independently with dignity c) Identify and support a home repair program that enables persons with disabilities to maintain their homes or mobilehomes in a healthy, safe and secure condition d) Support organizations that offer job-training and employment development opportunities for adults with disabilities who desire to become employed or to change their occupation due to a disability 	CDBG Public Service funds	High
22. Assist organizations that provide health services, health education and chronic disease prevention programs to low-income individuals, families and households	<ul style="list-style-type: none"> a) Provide operating support to several organizations that will enable them to provide health programs and services to 2,000 children and seniors, and to families with limited or no health insurance b) Provide support for health education, disease prevention, healthy nutrition programs and other outreach activities that provide information on access to health resources for low- and moderate-income individuals and families c) Provide support for outreach to families with no health insurance on how to sign up for available insurance and wellness programs d) Encourage implementation of the "Healthy Cities / Healthy Communities" philosophy in community outreach programs of the City e) Encourage implementation of recommendations in the San Diego County Health Needs Assessment f) Support health services that reach underserved populations with special attention to homeless individuals and families, farmworkers, and recent immigrants with limited or no English skills 	CDBG Public Service funds	High
23. Assist organizations that provide substance abuse education, prevention and treatment services, with special emphasis on programs targeting youth and young adults	<ul style="list-style-type: none"> a) Provide support to youth-serving organizations that offer substance abuse education and prevention programs as part of their activities b) Provide support to organizations providing out-patient substance abuse treatment programs for low-income residents including youth and homeless persons c) Support collaboration of organizations dealing with substance abuse education, prevention and treatment through the North Coastal Prevention Coalition and San Diego County Health and Human Services - Alcohol and Drug Services 	CDBG Public Service funds, State and federal grants	Medium

<p>24. Assist organizations that provide emergency assistance and supportive services to very low- and low-income working persons and families (the "working poor")</p>	<ul style="list-style-type: none"> a) Provide operating support to the Brother Benno Foundation, Interfaith Community Services and other groups that provide emergency assistance and case management for very low- and low-income individuals and families b) Support organizations that assist individuals and families to sign up for government assistance for which they are eligible, including veterans benefits, Social Security, Supplemental Nutrition Assistance and other programs c) Support collaboration and sharing of resources among local agencies through a biannual meeting of agencies providing services to homeless persons and families and/or emergency services to very low-income households 	<p>CDBG Public Service funds</p>	<p>High</p>
<p>25. Construct or renovate public facilities that serve low- and moderate-income individuals, families and neighborhoods, including community centers for senior citizens and youth; neighborhood resource centers; and recreation facilities</p>	<ul style="list-style-type: none"> a) Identify and implement energy efficiency improvements at City facilities including pools, recreation centers and resource centers b) Explore using the Section 108 Loan Guarantee program to construct public facilities or infrastructure in low- and moderate-income neighborhoods that would otherwise not be constructed c) Monitor City facilities at which CDBG-funded programs are provided for compliance with HUD Section 504 (ADA) requirements 	<p>CDBG, City CIP funds, State and federal grants, State bond funds</p>	<p>Medium</p>
<p>26. Assist organizations that provide programs and services to low- and moderate-income persons, families and neighborhoods to acquire, construct, and/or rehabilitate community facilities, service centers, or residential buildings</p>	<ul style="list-style-type: none"> a) Allocate loans and grants to established non-profit organizations for the acquisition, rehabilitation, and/or start-up costs associated with permanent, year-round community facilities that benefit low-income families and neighborhoods b) Provide technical assistance to nonprofit organizations seeking to acquire and/or rehabilitate facilities to provide services to low-income individuals or families. c) Assist organizations to identify and implement energy efficiency and conservation and water conservation improvements at their facilities d) Monitor subrecipient facilities for compliance with HUD Section 504 (ADA) requirements 	<p>CDBG, State and federal grants, State bond funds</p>	<p>Medium</p>
<p>27. Assist organizations that provide quality, affordable programs for children from low-income families, including preschool programs and programs for children ages 6-12</p>	<ul style="list-style-type: none"> a) Support after school and summer programs that offer academic enrichment, personal fitness, health education, violence prevention and creative arts activities for 400 children ages 6 to 12 b) Support to nonprofit childcare agencies that offer affordable childcare and preschool programs to low- and moderate-income families c) Provide assistance to childcare providers to improve the quality of their services and to ensure that providers help children are "ready to learn" when entering kindergarten d) Provide support for Oceanside Public Library outreach services to 	<p>CDBG Public Service funds, State and federal grants, local funds</p>	<p>High</p>

	children in low-income neighborhoods of the City		
28. Assist organizations that provide affordable childcare for low-income families to acquire, construct, and/or rehabilitate child development centers	<ul style="list-style-type: none"> a) Provide assistance to non-profit providers to develop new child development centers with up to 100 new spaces for infants, toddlers, and pre-school age children b) Explore ways to increase availability of childcare and preschool programs for very low-income families living in the Crown Heights and Eastside NRSA 	CDBG, State and federal grants	Medium
29. Construct or renovate public infrastructure in low-income neighborhoods, including streets, sidewalks, lighting and other improvements	<ul style="list-style-type: none"> a) Identify and address public infrastructure needs in the Eastside, Crown Heights and other low-income neighborhoods b) Promote Safe Streets and Safe Routes to School (SR2S) planning for infrastructure improvements in all neighborhood revitalization programs c) Promote Crime Prevention Through Environmental Design (CPTED) philosophy and practices in infrastructure design and construction 	CDBG, City CIP	Medium
30. Develop and implement Neighborhood Revitalization Strategy Area (NRSA) plans	<ul style="list-style-type: none"> a) Implement the Neighborhood Revitalization Strategy Area (NRSA) plan for the Crown Heights / Eastside neighborhoods with the participation and support of residents, community-based organizations and City departments b) Support operation of community resource centers serving low- and moderate-income neighborhoods of the City c) Apply for grants and loans to fund implementation of the NRSA Plan d) Acquire property for the development of public facilities to meet the needs and goals identified in neighborhood revitalization plans e) Support local organizations that provide leadership development and other programs involving neighborhood residents f) Plan and implement mini community clean-up in targeted neighborhoods quarterly as a one-day volunteer-based neighborhood improvements 	CDBG, local funds, State and federal grants	High
31. Assist organizations that provide services leading to employment, including literacy, job training and employment placement services, with special emphasis on programs targeting youth, senior citizens, persons with disabilities and persons made unemployed by the current recession	<ul style="list-style-type: none"> a) Assist organizations that provide education and job-training for low-income individuals that will enable them to obtain living wage jobs b) Support efforts to educate employers on regulations concerning age discrimination, ADA compliance and reasonable accommodation, and equal employment opportunity (EEO) c) Encourage development of vocational education and pre-apprenticeship programs for young men and women, including construction trades, health professions, and other jobs that provide living wage employment d) Explore opportunities to develop micro-enterprises in the neighborhood revitalization areas of the City e) Support organizations that offer summer jobs-for-youth programs funded by the San Diego WorkForce Partnership or other programs f) Support organizations that provide education and life skills training for 	CDBG Economic Development funds; Workforce Partnership; JTPA	Medium

	low-income persons to reduce generational poverty and promote independent, self-sufficient living		
32. Explore economic development opportunities that positively affect the local jobs/housing balance and that reduce transportation impacts	<ul style="list-style-type: none"> a) Collaborate with public educational institutions, labor and job-training organizations, and the business community to support development of a qualified workforce for the local economy b) Assist businesses to carry out economic development and job creation/retention activities in the City c) Support activities of organizations that follow best practices in job training and employment development when working with youth, senior citizens, and persons with disabilities d) Collaborate with SANDAG and its member agencies on strategies to improve the jobs / housing balance and related transportation issues 	CDBG Economic Development; local funds; JTPA	Medium