

*city of*

# OCEANSIDE

CALIFORNIA

**D**owntown  
oceanside

**OPERATING BUDGET**  
**Fiscal Year 2019-2020**

[WWW.CI.OCEANSIDE.CA.US](http://WWW.CI.OCEANSIDE.CA.US)

*Experience Downtown  
Oceanside*

*City of*  
**OCEANSIDE** CA

**Operating Budget  
Fiscal Year 2019-20**

**Mayor**

Peter Weiss

**Deputy Mayor**

Jack Feller

**Council Members**

Ryan Keim

Christopher Rodriguez

Esther Sanchez

**City Manager**

Michelle Skaggs Lawrence

**Financial Services Director**

Jane McPherson







Peter Weiss  
Mayor



Jack Feller  
Deputy Mayor



Ryan Keim  
Council Member



Christopher Rodriguez  
Council Member



Esther Sanchez  
Council Member

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July 1, 2019

Honorable Mayor and City Council:

The attached operating budget for FY 2019-20, approved by the City Council on June 5, 2019, was developed to serve as the City’s monetary statement of program and service delivery for the next twelve months. The operating budget includes departmental mission statements, service descriptions, major accomplishments, future objectives, and an overview of the City’s finances. The operating budget serves as a communication device, financial plan, policy tool and operations guide for the City Council and citizens of Oceanside.

BUDGET THEMES

- *Maintenance of services to the community*
- *Cost containment*
- *Prudent financial management*

The General Fund (GF) budget for FY 2019-20 is balanced and maintains important services to the community. All expenditures are paid for by current revenues; no one-time funds were used to close any budget gaps. The budget includes a “rollover” of Maintenance and Operations (M&O) expenditures from FY 2019-20; however, a modest Consumer Price Index (CPI) of \$362,738 was included in the forecasted expenditure budget of \$157.62M. In Personnel Services, the expenditure allocation includes all known and negotiated personnel and benefit costs plus a placeholder for the four labor associations that will be in negotiations in FY 2019-20.

General Fund Budget Overview FY 2019-20:

• 2019-20 Projected Revenues	\$158.24M
• 2019-20 Projected Expenditures (includes \$400,000 in CPI)	\$157.62M
• Estimated Surplus FY 2019-20	\$0.62M
• Estimated Surplus FY 2020-21	\$ 2.93M

Pension costs play a dominate roll in all budget forecasting for the next few years. As discussed in the January 2019 Five-Year Forecast, the CalPERS GF costs will be going up an average of \$2.2M per year through FY 2023-24 based on CalPERS July 2018 actuarial numbers. This amount would be significantly higher without the employee pick up of more of their retirement costs established through the collective bargaining process. Through Council foresight, the City created a CalPERS Set-Aside account currently containing \$8M which was established to help meet the CalPERS obligation and to pay down the Unfunded CalPERS Liability. In addition, an IRS Section 115 Irrevocable Trust was created and funded with \$10M to help offset the rising cost of Unfunded CalPERS Liability. The FY 2019-20 budget is conservative so that the City can meet its first priority of maintaining services to the community, enhancing services where possible, as well as meeting its CalPERS obligations. In FY 2019-20, there will be a multi-pronged approach to cost containment. The City will work toward employees picking up more of their retirement costs through the collective bargaining process, scrutinizing all replacement hiring and contract services where possible. Expenditures will continue to be watched very closely to capitalize on any potential savings and ensure efficiencies. Additionally, any available year-end GF balance will be placed in the CalPERS Set-Aside account after all reserve obligations such as Healthy City Reserves are met. Pay down of the Unfunded CalPERS Liability, currently at \$232M, even on an incremental basis will assist in moderating CalPERS rate increases.

Fiscal Year 2019-20 budget increases are broken down into four categories as follows:

• Ongoing costs – CPI increase:	\$362,738
• One-time funding – use of increment:	\$1,098,031
• Ongoing costs – Fire dispatch services:	\$1,194,164
• Budget Neutral Costs – covered by other revenue or reallocation of expenditures:	\$896,275

The FY 2019-20 GF budget maintains services levels and continues the focus on Public Safety with 60% of the budget dedicated to Police, Fire and Lifeguard Services. The FY 2019-20 GF budget is fiscally prudent which is absolutely necessary given the potential for deficits in future years as outlined in the City's Five-Year Forecast.

**Included in the FY 2019-20 GF budget is \$1.1M additional one-time funding for:**

- Allotment for Arts Master Plan or book budget
- Budget Software Upgrade
- Social Worker for housing
- Senior Transportation Program
- Parking license plate readers
- Building plan check services
- Business incentive Program
- Regional Juvenile Firestarter Program
- Fire plan check services
- Fire protective equipment
- Police equipment

The budget also includes \$386,000 for the Healthy City Reserve which is required, by policy, to maintain a minimum of 12 percent of General Fund operating expenditures. The funds are set aside to be used in the event of fiscal adversity; the Healthy City Reserve Fund balance is \$20.4M as of July 1.

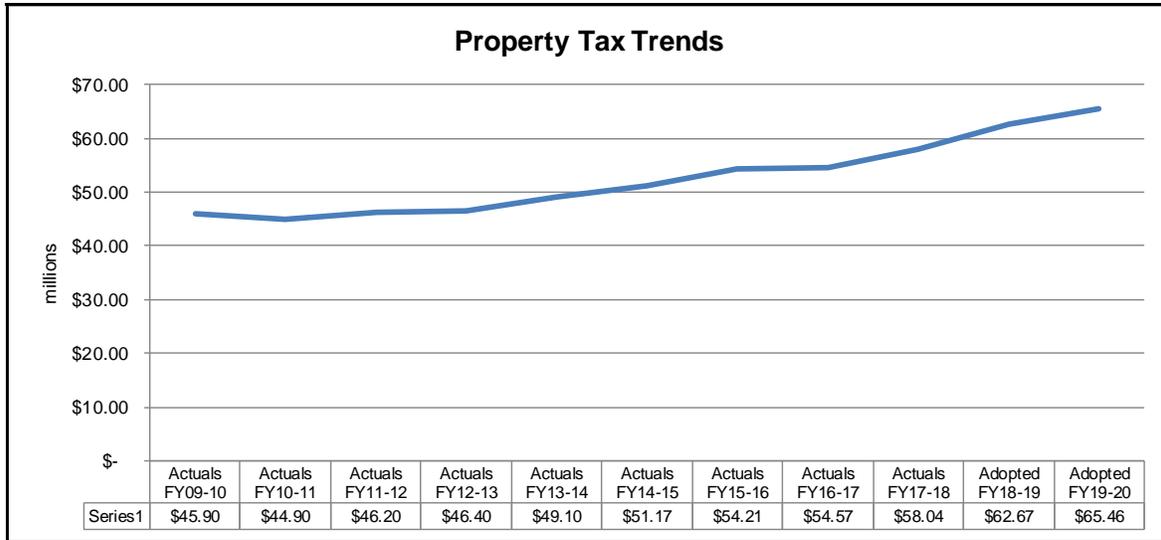
FINANCIAL OVERVIEW

**Revenues**

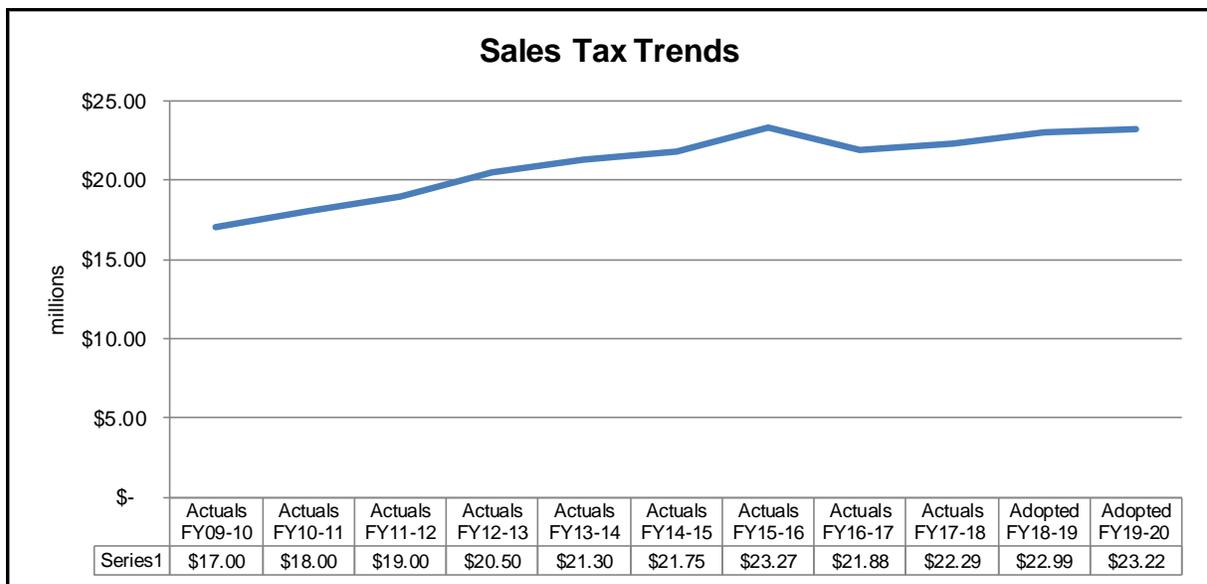
The General Fund revenues are monitored each quarter and are projected to continue to improve slightly in FY 2019-20. Recent market data indicates that housing sales and prices continue to increase with retail sales remaining relatively flat. The General Fund revenues are projected at \$158.24M up approximately \$5.38M or 3.5 percent higher from the FY 2018-19 adopted budget. Notable increases are reflected in property tax, sales and use tax due to Measure X, and transient occupancy tax (TOT).

<b>General Fund Budgeted Revenues</b>		
<b>(in millions)</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>
Property Taxes	\$ 62.67	\$ 65.46
Sales & Use Taxes	22.99	23.22
Transient Occupancy Tax	7.42	8.34
All Other Taxes	3.93	4.14
Ambulance Billing	4.65	4.73
Charges for Service	11.17	11.57
Fines and Forfeitures	3.51	3.87
Intergovernmental	0.42	0.48
Licenses and Permits	5.19	5.46
Other Revenue & Transfers	20.93	20.65
Franchise Fees	4.07	4.19
Use of Money & Property	5.91	6.13
<b>Subtotal</b>	<b>\$ 152.86</b>	<b>\$ 158.24</b>
Investment Clearing	1.22	1.35
Measure X - Local Sales & Use Tax	-	13.89
<b>Grand Total</b>	<b>\$ 154.08</b>	<b>\$ 173.48</b>

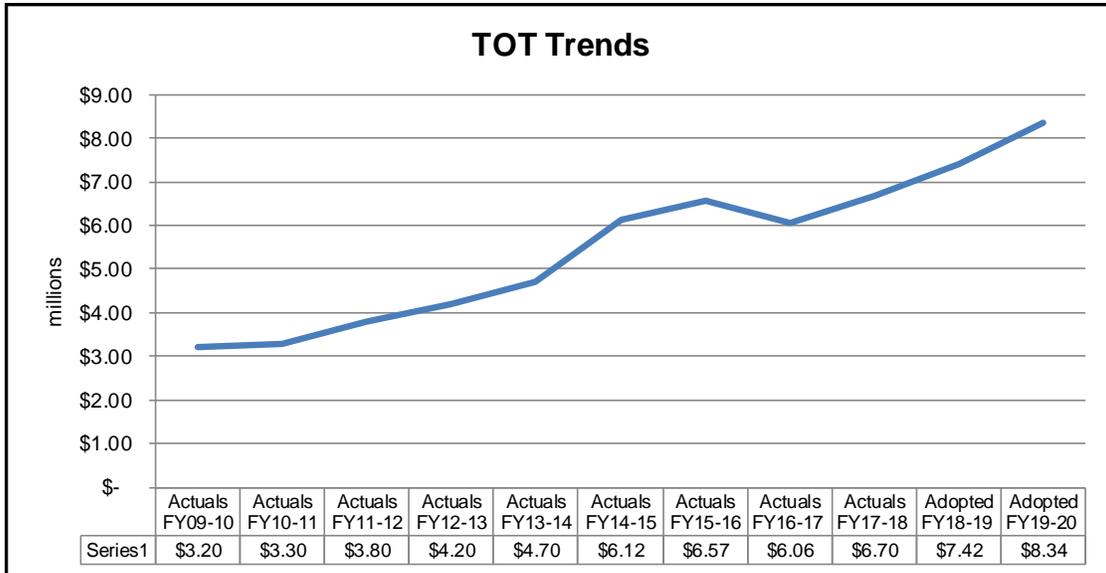
**Property Taxes** are discretionary funds used for general purposes. Property tax for FY 2019-20 is projected at \$65.46M, an increase of 4.45 percent from last year. Property tax comprises 41 percent of the General Fund revenue. This is a result of increase in assessed property values and an improved housing market. However, this trend is unlikely to continue in the foreseeable future. Chart 1 shows the City's 10-year property tax trend.



**Sales Taxes** are discretionary funds to be used for general purposes. Sales tax for FY 2019-20 is projected at \$23.22M, an increase of 1 percent over last year. These revenues comprise approximately 15 percent of total General Fund revenues. Sales tax hit a recession low of \$17M in FY 2009-10, but recovered to its pre-recession peak and has since been slowly improving, although at a slower rate than other taxes. Consumer confidence in new restaurants and retail has contributed to this upward trend. Chart 2 shows the City's 10-year sales tax trend.



**Transient Occupancy Tax**, or hotel and short term rental tax, is projected at \$8.34M for FY 2019-20, an increase of 12.4 percent compared to the previous year. This increase is primarily due to increase in short-term rental collections and increasing room rates. Chart 3 shows the City’s 10-year TOT trend.



**Expenditures**

The City’s General Fund expenditure budget for FY 2019-20 is set at \$157.62M. In addition to the \$4.78M increase in funds for public safety and community services, the major overall increase is for the California Public Employees’ Retirement System (CalPERS) with \$2.6M to help meet the CalPERS obligation to pay down the Unfunded CalPERS Liability. The required contribution for CalPERS will increase an average of \$2.2M a year through FY 2023-24.

Expenditures (in millions)	Adopted FY 2018-19	Adopted FY 2019-20
<b>General Government</b>		
City Council	\$0.97	\$1.01
City Clerk	1.39	1.30
City Treasurer	0.35	0.37
City Manager	1.50	1.63
City Attorney	1.80	1.96
Non Departmental	9.89	8.53
Financial Service	5.83	6.08
Human Resources	0.69	0.74
<b>Public Safety</b>		
Police	59.03	61.82
Fire	31.88	33.02
<b>Public Works</b>		
Public Works	16.58	17.50
<b>Community Development</b>		
Development Services	9.15	10.12
<b>Community/Cultural Svcs</b>		
Library	5.47	5.84
Neighborhood Services	7.22	7.70
<b>Subtotal</b>	<b>\$151.75</b>	<b>\$157.62</b>
Investment Clearing	1.22	1.35
Measure X		13.89
<b>Grant Total</b>	<b>\$152.97</b>	<b>\$172.86</b>

<b>General Fund Reserves</b>		
<i>(in millions)</i>	<b>Actual 6/30/18</b>	<b>Estimated 6/30/19</b>
Nonspendable	\$2.66	\$2.56
Restricted	9.99	10.58
Committed	22.30	23.01
Assigned	33.13	32.67
Unassigned	1.11	2.81
<b>Grand Total</b>	<b>\$69.19</b>	<b>\$71.63</b>

**SUMMARY OF ALL FUNDS**

A summary of the adopted FY 2019-20 budgets for all funds is provided in the table below.

<i>(in millions)</i>	<b>Revenue</b>	<b>Expenditure</b>
General Fund	\$158.24	\$157.62
Investment Clearing	1.35	1.35
Measure X	13.89	13.89
Special Funds	46.04	46.44
Debt Service Fund	12.48	12.39
Capital Projects Fund	21.54	19.67
Enterprise Fund	161.16	252.54
Internal Service Fund	71.05	71.84
<b>Grand Total</b>	<b>\$485.75</b>	<b>\$575.74</b>

**CAPITAL IMPROVEMENT PROGRAM**

The Capital Improvement Program (CIP) budget for FY 2019-20 is \$205M. The CIP budget includes project planning for five years. Unused appropriations at year end are re-budgeted in subsequent years when projects are not complete. Major new and continuing projects for FY 2019-20 include:

- Street Overlay Projects and Pavement Management
- Storm Drain Improvements
- Mainline R/R Crossing Safety
- Downtown Water Pipeline Replacement
- Downtown Sewer Pipeline Replacement
- New Fire Station #1 Design
- Beachfront Improvements
- OPD Improvements and Study
- Reservoir Structural Analysis & Rehabilitation
- Buccaneer Lift Station Project
- San Luis Rey Maintenance Building Upgrades
- Sewer Land Outfall
- Buccaneer Clean, CCTV & Slip (Forcemain)
- Food Waste to Energy
- Fallbrook Recycled Water Line Assessment
- Automated Meter Infrastructure
- Pure Water Oceanside – Phase 2
- College Widening

**ECONOMIC OUTLOOK**

The City of Oceanside's revenues continue to increase over the next year with moderate gains in property values. Transient Occupancy Tax continues to grow with new hotel rooms in the planning and construction stages. Sales Tax has shown some growth with new retail opening in the last year.

The Measure X half cent sales tax increase approved by voters in November 2018 will provide additional funding for infrastructure and homeless related support.

The City's CalPERS retirement continue to impact the General Fund budget. CalPERS costs are expected to increase an average of \$2.2 million annually over the next five years. With employee pension costs rising faster than operating revenues, there is a potential for a structural deficit in future years. The City has implemented a plan to help mitigate growing employee costs by prepaying the CalPERS annual unfunded liability payment and making additional payments with one-time funds as well as 50% of any year end General Fund surplus.

**CONCLUSION**

The adopted FY 2019-20 operating budget is a prudent and balanced fiscal plan which was developed in consideration of the community's service needs and goals of the City Council. The adopted operating budget will be monitored closely and all expenditures will be made in accordance with the City's purchasing policy. Quarterly financial reports will continue to be prepared and presented to the City Council in public meetings. The result of this year's budget efforts will provide for the continuation of quality public services, while ensuring a continued stable and secure financial position for the community.

In closing, I would like to express my appreciation to the City Council for providing leadership and direction to prepare the budget. I would also like to thank the City staff who diligently work on behalf of the citizens every day; they take pride in their work. Finally, I would like to thank the Financial Services Department staff who prepared this comprehensive, yet easy to read document.

Respectfully submitted,

Michelle Skaggs Lawrence  
City Manager

**ELECTED OFFICIALS**

Mayor	Peter Weiss
Deputy Mayor	Jack Feller
Council Member	Ryan Keim
Council Member	Christopher Rodriguez
Council Member	Esther Sanchez
City Clerk	Zeb Navarro
City Treasurer	Victor Roy

**EXECUTIVE MANAGEMENT**

City Manager	Michelle Skaggs Lawrence
City Attorney	John P. Mullen
Assistant City Manager	Deanna Lorson
Financial Services Director	Jane McPherson
Human Resources Director	Robert O'Brien
Police Chief	Frank McCoy Jr.
Fire Chief	Rick Robinson
Development Services Director	Jonathan Borrego
Public Works Director	Kiel Koger
Water Utilities Director	Cari Dale
Library Services Director	Sherri Cosby
Neighborhood Services Director	Margery Pierce



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Oceanside  
California**

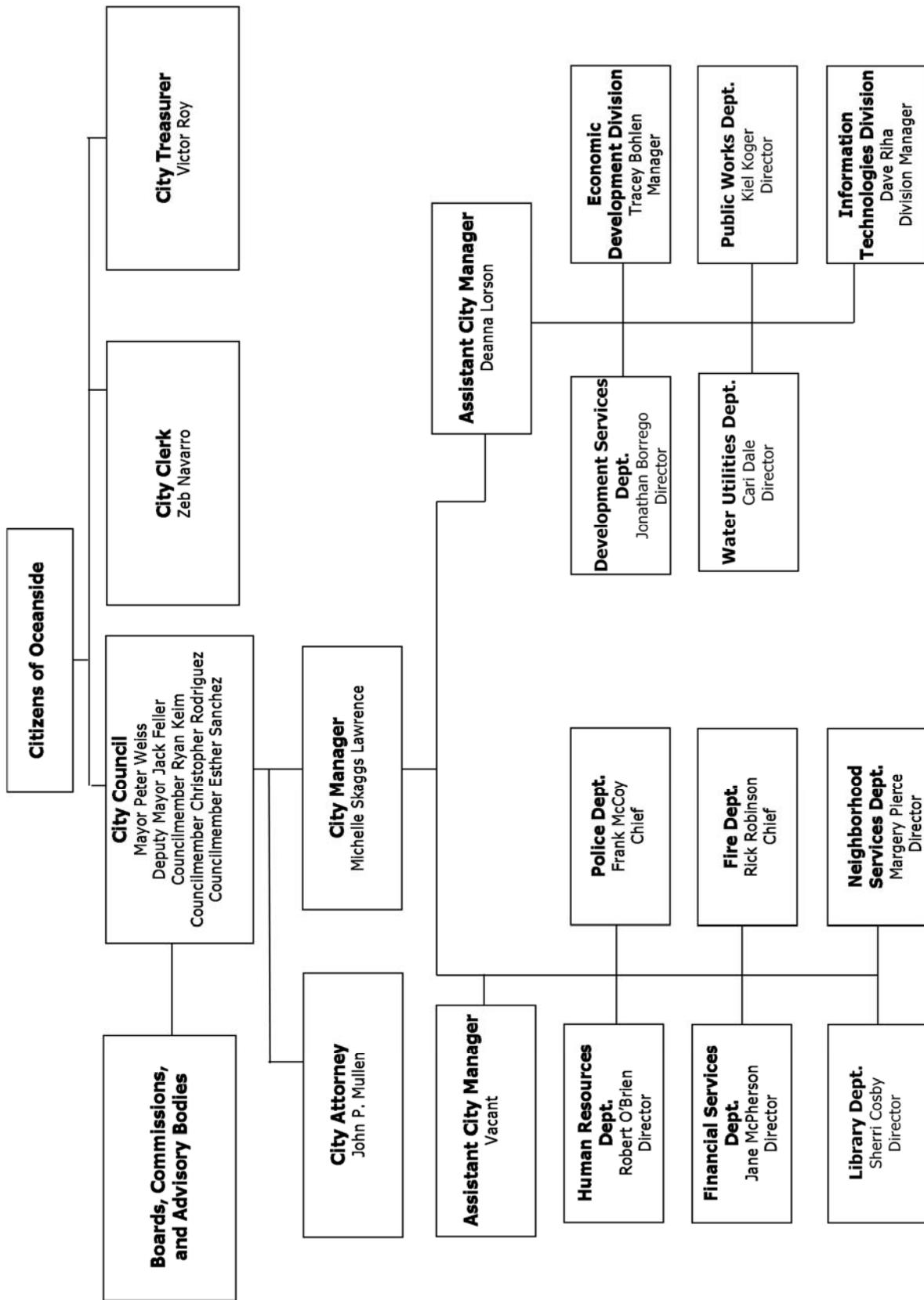
For the Fiscal Year Beginning

**July 1, 2018**

*Christopher P. Morill*

Executive Director





**Vision Statement**

*The City of Oceanside will be a safe, culturally diverse community that empowers its citizens to provide an environment that promotes economic development, supports quality education, fosters the cultural arts, and preserves its natural resources.*

**Mission Statement**

*The City of Oceanside's mission is to enhance the quality of life through outstanding service to its diverse community.*

**Core Values**

The City of Oceanside values...  
Integrity...Diversity...Excellent Customer Service...Quality of Life  
Teamwork...Leadership...Innovation

### **City Services**

*Implement fiscal sustainability policies to support core services that proactively ensure the health, safety and welfare of our citizens; attract, develop and retain a high performing municipal workforce; and fund internal infrastructure needs.*

### **Sustainable Growth**

*Encourage and make effective use of infill, mixed use, traditional neighborhood development and redevelopment, as well as producing centers to take advantage of infrastructure and transportation systems, maximize efficiencies in providing City services.*

### **Economic Vitality**

*Through collaboration and partnership with other public entities, private entities, and the military, support economic development efforts that attract, retain and create quality jobs to ensure a diverse economic base, a resilient and growing City tax base, and thriving neighborhoods.*

### **Quality of Life**

*Maximize resources that provide quality of life through City services and programs, sustainable growth and economic vitality goals; improve services for our citizens; safeguard environmental resources, including our natural landscape; and provide art cultural and recreational amenities for Oceanside.*

### **Civic Engagement**

*Fully realize the talents and positive contributions of nonprofits; private and public entities; the military; civic leaders; and engaged citizens and neighborhood groups to develop a shared sense of community and help achieve the Council's vision.*



Type of Government  
Council-Manager

Incorporated: July 3, 1888

City Flower  
Crimson  
Lake Bougainvillea



City Seal Approved by  
Council on June 10, 1940

**Area:** 42 square miles  
**Location:** 35 miles north of San Diego  
83 miles south of Los Angeles  
16 miles south of San Clemente / Orange County

**POPULATION**  
**178,021**



Interstate 5, a major north/south corridor, bisects Oceanside one mile east of the ocean. State Highway 78 intersects Interstate 15 at Escondido, 29 miles to the east. State Highway 76 runs east to Interstate 15.

## CLIMATE

Oceanside's climate is one of the most desirable in the world.

Average annual high:

**66**  
degrees



Average  
annual low:

**53.9** degrees

Average  
annual  
rainfall:

**10.28** inches



## FACILITIES

- ◆ 1 Airport
- ◆ 1 Police Station
- ◆ 8 Fire Stations
- ◆ 30 City Parks
- ◆ 4 Community Recreation Centers
- ◆ 3 Resource Centers
- ◆ 2 Municipal Swim Centers
- ◆ 2 Senior Centers
- ◆ 2 City-Owned Golf Courses
- ◆ 2 Public Libraries
- ◆ 3.5 Miles of Public Beaches
- ◆ 1,000-Slip Public Marina



**1,954-foot pier**

1769

On July 20, 1769, Father Juan Crespi arrived in the area known today as the San Luis Rey Valley, which was populated by Native Americans. His glowing report of the area as a possible mission site was responsible for the founding of Mission San Luis Rey de Francia in 1798. Three-and-a-half miles from the present site of Oceanside, the mission prospered beyond the dreams of its Franciscan Brothers and came to be known as "King of the Missions". History and politics were to see the decline of the mission in the 1840's, but the area's advantages were common knowledge by this date.



1841

The early California period was the time of massive Mexican land grants. On May 10, 1841, Pio Pico and his brother, Andreas, received a grant of 133,441 acres from Governor Alvarado. Known as Rancho Margarita and Las Flores, this land grant is the present site of the Camp Pendleton Marine Corps Base. The rancho changed hands several times throughout the years. Andreas, tired of the quiet life of a California Don, sold his share to Pio for \$1,000. Pio, in turn, sold his share to his brother-in-law John Forster, an Englishman, for only \$14,000. Forster died in 1882, and Richard O'Neill, a wealthy San Franciscan, purchased the rancho from the Forster estate for \$250,000. O'Neill sold half interest in the rancho to the "Bonanza King of California," James C. Flood. The heirs of O'Neill and Flood held the property until 1942, when it was sold to the United States Navy.

1883

About the time O'Neill and Flood purchased the rancho, the California Southern Railway, a branch of the Santa Fe, was constructing a railway linking San Diego with San Bernardino. Completed in 1883, the railway opened the beach area of San Diego County for development and the real history of Oceanside began.

A small town had grown up around the mission in the San Luis Rey Valley. A storekeeper there, Andrew Jackson Meyers, was far-sighted enough to apply for a homestead grant in the area just south of Rancho Santa Margarita. The Federal government granted "Jack" Meyers 160 acres and a former government surveyor, Cave J. Cousts, staked-out the claim, which was to become the very heart of Oceanside. J. Chauncey Hayes handled the real estate for Meyers and the boom was on.

Going to the "ocean side" was a popular weekend retreat for rancho families living in the warmer inland areas. The two words were eventually merged in to "Oceanside". When Hayes petitioned for a post office, he submitted the name Oceanside and put the small community officially on the map.

1888

Early Oceanside grew at a phenomenal rate; on the date of the city's incorporation July 3, 1888 the population of Oceanside was approximately 1,000. By 1887, the Bank of Oceanside was built on the corner of Mission Avenue and South Coast Highway and also a grand hotel, the South Pacific, located on Pier View Way and Pacific Streets near the present pier.

A wharf company was formed and soundings were made at the location of what is now known as Wisconsin Street. The wharf was made entirely of wooden pilings, the first pile being driven May 12, 1888.

1890

In the winter of 1890-91, the wharf was destroyed by a storm and Melchoir Pieper, the proprietor of the South Pacific Hotel, salvaged most of the lumber. He took the pilings to his hotel where he kept it until the city appropriated funds for a new pier in 1893. This second pier was the first of five built at the Pier View Way location, including the one recently completed in 1987.



In the 1890's Oceanside had three hotels; the South Pacific, the St. Cloud and the Tremont, two drugstores, two livery stables, two blacksmiths, a hardware store, a bakery, a harness shop, a lumber yard, a barber shop, a newspaper, a school and the Oceanside Bank along with many other businesses. There were six churches: Christian, Congregational, Baptist, Episcopal, Holiness and Methodist.

1920

The railroads played an important role in the continuing development of the city. During the boom years, the trains brought thousands of prospective buyers. This continued until a highway was paved between San Diego and Los Angeles through Oceanside before 1920. In the 1920's the city prospered. Streetlights were installed, a new golf course was laid out and a grand new theater, "The Palomar", was built. The City slogan at that time was, "Oceanside, California's Pride." Many noteworthy visitors enjoyed our shore, including Mary Pickford and Douglas Fairbanks. A number of movies were filmed here during this decade.

1929

This sense of prosperity, of course, was false; founded more on speculation than stability. Oceanside suffered through the Great Depression of 1929 with the rest of the Nation. In spite of economic depression, considerable progress can be measured in the thirties. In 1934 a new city hall was built on Pier View Way; City government had its first permanent home since incorporation. That same year, a two-year college was founded. The Depression, however, did nothing to stem population growth; Oceanside's population grew from 3,508 in 1930 to 4,652 in 1940, according to U.S. Bureau of the Census figures.



1943

In 1943 the old steel pier was damaged severely in a storm. The value of the pier as a tourist attraction was deemed strong enough to consider raising a bond issue to build a new and even grander pier. In 1946, the people of Oceanside passed a \$175,000 bond issue to build the longest pier -- 1,900 feet on the West Coast. The same year saw the construction of the building which was to house the Oceanside Public Library until 1971.

1950

World War II saw Oceanside grow from a sleepy little town to a modern city. With the construction of the nation's largest Marine Corps Base, Camp Pendleton, on her border, the demand for housing and municipal services exceeded supply. The best illustration of the tremendous growth of the city is found in the census figures. The population of Oceanside jumped from the 1940 figure of 4,652 to 12,888 in 1950. In 1952 a special census showed the city's population exceeding 18,000 as the Marine Base grew with the Korean War and more service-connected families moved into the area.

1960

The 1960's saw the opening of Tri-City Hospital and the building of the Oceanside Small Craft Harbor. The harbor is a tourist destination and is well-used with over 800 boat slips covering 100 acres (30 in land and 70 in water). In addition to being the homeport of many pleasure boats, the marina harbors several sports fishing boats.



1980

A new Downtown transit center was built in 1983 and in September of 1987, the city dedicated its sixth pier, just in time for Oceanside's Centennial Celebration in 1988. The following year the new Civic Center was constructed and became the cornerstone for downtown redevelopment.

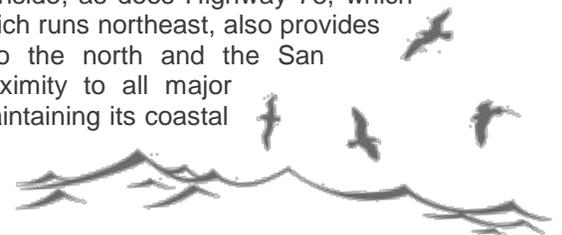
2010

The City of Oceanside became a charter city based on 53.79 percent vote of citizens on July 8, 2010.

TODAY

Today, Oceanside is a thriving community that provides all the conveniences of a modern city without the disadvantages.

Located just 35 miles north of San Diego and 83 miles south of Los Angeles, Oceanside offers a unique combination of outstanding location, well-priced available land and multiple resources. California's main highway, Interstate 5, runs through Oceanside, as does Highway 78, which provides southeast access to Interstate 15. Highway 76, which runs northeast, also provides access to Interstate 15. With the Los Angeles area to the north and the San Diego/Tijuana area to the south, Oceanside enjoys proximity to all major Southern California destinations, while at the same time maintaining its coastal beauty and autonomy.



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The City of Oceanside accounts for various revenues and expenditures in a series of funds. Each fund is an autonomous accounting entity, established in accordance with legal and professional accounting standards. Funds are used to segregate the various financial activities of a governmental entity and to demonstrate compliance with specific regulations, restrictions or limitations.

Following is a brief description of funds within the City of Oceanside.

**GENERAL FUND** - This is the general operating fund for the City, utilized to account for all resources not required to be accounted for in another fund.

**MEASURE X** – This fund, part of the General Fund, is used to account separately for the revenue from the temporary one-half percent transaction and use tax for seven years to provide funding to maintain and improve general city services including police patrols, crime, drug and gang prevention, fire, paramedic and 9-1-1 response, pothole repair, street maintenance, improved infrastructure, maintain safe, clean parks and beaches and address homelessness.

**SPECIAL REVENUE FUNDS** - These funds are used to account for the revenue derived from specific taxes or other earmarked revenue sources (other than for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes. Special Revenue funds of the City include Asset Forfeiture, Transnet, Gas Tax, Supplemental Law Enforcement, Maintenance and Special Districts, Community Development Block Grant, Federal/State/Local/Private Grants, HOME Grant and Housing Assistance Programs.

**DEBT SERVICE FUNDS** - This governmental fund type is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**CAPITAL PROJECTS FUNDS** - These funds were established to account for resources used for the acquisition and construction of capital facilities by the City, except those financed by enterprise funds or internal service funds.

**ENTERPRISE FUNDS** - These funds account for the operations and financing of self-supporting activities of a governmental unit that renders services on a user charge basis to the general public, similar to private business enterprises. Enterprise funds of the City include Airport, Harbor, Water/Wastewater and Solid Waste.

**INTERNAL SERVICE FUNDS** - These funds account for the financing of centralized services to different funds and City departments on a cost reimbursement basis (including replacement costs). Internal Service funds of the City include City Facilities, Employee Benefits, Fleet Management, Information Technology, Risk Management, Workers Compensation and General Services.

**GENERAL FUND**

AntiGraffiti  
 Building Safety  
 Cable TV Contract  
 City Attorney  
 City Clerk  
 City Council  
 City Manager  
 City Treasurer  
 Code Enforcement  
 Economic Development  
 Elections/Political Rprting  
 Engineering Capital Project  
 Engineering Transportation  
 Facilities Maintenance  
 Finance  
 Fire  
 Fire Personnel Training  
 Fire Prevention  
 Fire Suppression  
 Harbor & Beaches  
 Housing  
 Human Resources  
 Land Development  
 Legislative Services  
 Library  
 Lifeguarding  
 Mission Branch  
 OPD Support Operations  
 OPD Patrol  
 OPD Investigations  
 Parking Lot Enforcement  
 Parking Lot Maintenance  
 Parks & Recreation  
 Pier Maintenance  
 Planning/Engineering  
 Property Management  
 Public Safety Communications  
 Public Works  
 Records Management  
 Recreation Programs  
 Resource Centers  
 Revenue Management  
 Senior Centers  
 Senior Taxi Program  
 Street Light Maintenance  
 Street Sweeping  
 Street Tree Maintenance  
 Traffic Control System

**General Fund - MEASURE X**

Police  
 Fire  
 Homelessness  
 Infrastructure

**SPECIAL FUNDS**

Community Development Block Grants  
 Community Development Commission  
 Federal/State PassThru  
 Gas Tax  
 Inclusionary In Lieu  
 Investments  
 Lighting Districts  
 Maintenance Districts  
 Private Grants/Donations  
 State & Local Asset Seizures  
 State and Local Grants  
 Traffic Services  
 TransNet

**INTERNAL SERVICE**

City Building Services  
 Employee Benefits  
 Fleet Management  
 General Services  
 Information Services  
 Risk Management  
 Workers Compensation

**ENTERPRISE**

Water  
 Wastewater  
 Solid Waste  
 Airport  
 Harbor

**CAPITAL PROJECTS**

Community Facilities District  
 GF Community Facilities CIP  
 Low/Mod Housing  
 Major Thoroughfare Fees  
 Municipal Golf Course Improvement  
 Park Fees  
 CRA Bond Construction  
 General Capital Projects  
 Public Facility Fees  
 SLRR Major Water Course  
 Traffic Signal DIF  
 SCRR-DD-1-Zone  
 Drainage DIF  
 Th-Fare/Traffic Signal DIF  
 CIP – Measure X

**DEBT SERVICE**

Community Facilities Districts  
 Pension Obligation Bonds  
 General Debt Service  
 Oceanside Lighting Dist-DS  
 Oceans Ranch Corp Ctr-CFD  
 Pacific Coast Business Pk - CFD  
 Morro Hills CFD

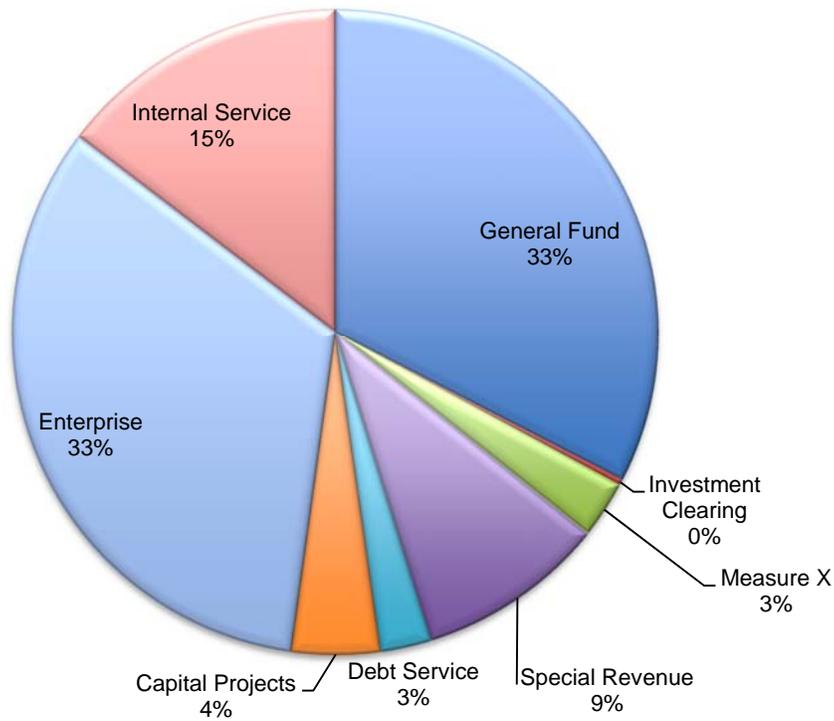
	Estimated Beginning Balance	+	Adopted FY 2019-20 Operating Revenue	+	Adopted FY 2019-20 Capital Revenue	-	Adopted FY 2019-20 Operating Expenditures	-	Adopted FY 2019-20 Capital Expenditures	=	Projected 6/30/2020 Ending Balance		
<b>GENERAL FUND*</b>													
101	General Fund	\$	2,190,513	\$	158,235,399	\$	-	\$	157,615,912	\$	-	\$	2,810,000
102	Investment Clearing		-		1,359,000		-		1,359,000		-		-
103	General Fund - Measure X		-		13,885,672		-		13,885,672		-		-
	<b>Total General Fund</b>	<b>\$</b>	<b>2,190,513</b>	<b>\$</b>	<b>173,480,071</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>172,860,584</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>2,810,000</b>
<b>SPECIAL FUNDS*</b>													
204	Asset Seizure	\$	626,361	\$	79,500	\$	-	\$	444,500	\$	-	\$	261,361
212	TransNet		(3,088,092)		4,899,430		-		225,062		1,880,000		(293,723)
213	Gas Tax		2,788,275		4,680,074		-		6,279,311		50,000		1,139,038
217	Supplemental Law Enforcement		(6,548)		242,856		-		242,909		-		(6,601)
218	State Asset Seizure		14,294		4,000		-		4,000		-		14,294
221	Oside Lighting District		(7,960)		2,037,407		-		2,037,407		-		(7,961)
222	LLEBG/JAG		(14,270)		-		-		-		-		(14,270)
237	CDBG		(19,555)		2,113,872		-		2,007,729		-		86,588
241	Sunset Hills		49,617		24,985		-		35,237		-		39,365
242	Mission Meadows		27		8,904		-		4,621		-		4,310
243	Sunburst Homes		94,675		9,551		-		8,183		-		96,043
244	Douglas Park		411,530		204,250		-		397,310		-		218,470
246	Rancho Hermosa		20,103		34,352		-		44,000		-		10,455
247	Santa Fe Mesa		138,868		338,557		-		400,449		-		76,976
248	Del Oro Hills		92,981		518,297		-		571,677		-		39,601
249	Mar Lado		40,444		69,956		-		88,836		-		21,564
250	Guajome Ridge		129,103		61,374		-		86,865		-		103,612
251	Peacock Hills		38,753		16,527		-		31,908		-		23,372
252	Vista Del Rio		66,572		11,098		-		18,995		-		58,675
254	El Camino Memory Care MD		-		5,938		-		5,938		-		-
265	SB1 RMRA Gas Tax Fd		-		2,935,631		-		1,759,976		3,000,000		(1,824,345)
272	State and Local Grants		(116,151)		1,110,059		-		1,119,225		-		(125,316)
273	Federal/State Pass Thru SR		(915,857)		-		-		-		-		(915,857)
274	Federal Grant Special Revenue		16,728		674,599		-		674,626		-		16,701
276	Private Grants/Donations		10,967		12,500		-		12,500		-		10,967
277	HOME Grant		436,380		2,708,029		-		2,708,031		-		436,379
278	Inclusionary In Lieu		5,501,672		1,790,685		-		545,222		-		6,747,135
281	CDC-Low & Mod Housing Fund		5,222,373		296,466		-		78,561		-		5,440,277
282	CDC Housing Rehab Loan		(3,572)		350,000		-		350,004		-		(3,576)
283	CDC Housing Section 8		(428,547)		20,127,395		-		20,419,701		-		(720,853)
284	CDC Admin/Program Development		38,507		232,041		-		232,046		-		38,502
286	CDC Housing Mortgage Rev Bond		425,894		137,167		-		137,171		-		425,889
288	Housing Mobile Home Rent Control		889,024		302,537		-		302,542		-		889,019
289	CDC Hsng CalHome Prog Fd		115,627		-		-		240,000		-		(124,373)
	<b>Total Special Funds</b>	<b>\$</b>	<b>12,568,221</b>	<b>\$</b>	<b>46,038,037</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>41,514,541</b>	<b>\$</b>	<b>4,930,000</b>	<b>\$</b>	<b>12,161,717</b>
<b>DEBT SERVICE FUNDS*</b>													
402	Ocean Ranch Corp CFD	\$	3,385,386	\$	1,604,946	\$	-	\$	1,563,100	\$	-	\$	3,427,232
403	Pacific Coast Business Park CFD		1,258,862		623,303		-		597,213		-		1,284,952
420	City Debt Service		322,261		6,272,633		-		6,272,633		-		322,261
455	Morro Hills CFD		3,204,088		1,198,880		-		1,186,818		-		3,216,150
456	14 Morro Hills IA1 CFD		1,541,992		538,170		-		535,290		-		1,544,872
961	OPFA Ds Fd		2,248,230		1,761,492		-		1,761,492		-		2,248,230
963	Oceanside Lighting Dist-DS Fd		32,429		476,219		-		476,219		-		32,429
	<b>Total Debt Service Funds</b>	<b>\$</b>	<b>11,993,247</b>	<b>\$</b>	<b>12,475,643</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>12,392,765</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>12,076,125</b>
<b>CAPITAL PROJECTS FUNDS</b>													
501	General Capital Projects	\$	1,113,356	\$	934,708	\$	682,000	\$	960,697	\$	682,000	\$	1,087,367
503	Public Facility Fees		4,107,652		1,038,799		-		63,391		870,000		4,213,060
508	Traffic Signal DIF		(147,962)		-		250,000		-		350,000		(247,962)
510	SLRR Major Water Course		675,321		-		-		138,099		-		537,222
511	SLRR DD-1 Zone 1A		252,226		-		-		251,527		-		699
512	SLRR DD-1 Zone 1B		-		-		-		-		-		-
514	SLRR DD-1 Zone 1D		1,082,818		-		-		1,775,262		-		(692,444)
515	SLRR DD-1 Zone Pilgrim Creek		-		-		-		-		-		-
516	Drainage DIF		118,924		2,517,143		-		175,342		1,000,000		1,460,725
517	CIP - Measure X		-		-		10,680,422		-		10,680,422		-
520	LACrk Mjr Wtr Course Dist 2		164,352		-		-		-		-		164,352
530	BVCrk Mjr Wtr Dist 3		-		-		-		-		-		-
531	Buena Vista DD3		-		-		-		-		-		-
550	Center City DD-5		-		-		-		-		-		-
561	Major Thoroughfare		8,663,787		949,875		-		-		465,000		9,148,662
562	Th-Fare/Traffic Signal DIF		1,579,988		1,393,304		-		277,804		370,000		2,325,489
581	GF Community Facilities CIP		941,024		875,720		560,000		829,136		580,000		967,609
596	Municipal Golf Course Improv		160,650		-		-		-		-		160,650
598	Park Fees		6,612,570		1,661,625		-		162,175		35,000		8,077,020
	<b>Total Capital Projects Funds</b>	<b>\$</b>	<b>25,324,706</b>	<b>\$</b>	<b>9,371,174</b>	<b>\$</b>	<b>12,172,422</b>	<b>\$</b>	<b>4,633,433</b>	<b>\$</b>	<b>15,032,422</b>	<b>\$</b>	<b>27,202,447</b>

	<u>Estimated Beginning Balance</u>	+	<u>Adopted FY 2019-20 Operating Revenue</u>	+	<u>Adopted FY 2019-20 Capital Revenue</u>	-	<u>Adopted FY 2019-20 Operating Expenditures</u>	-	<u>Adopted FY 2019-20 Capital Expenditures</u>	=	<u>Projected 6/30/2020 Ending Balance</u>
<b>ENTERPRISE FUNDS*</b>											
711 Water Operating	\$ (8,472,578)		\$ 59,050,030		\$ -		\$ 55,949,495		\$ -		\$ (5,372,043)
712 Water F/A Replacement	39,958,262		10,283,913		940,000		2,822,880		16,978,400		31,380,896
715 Water Connection Fees	12,351,480		2,021,445		1,375,000		1,430,257		39,800,000		(25,482,332)
717 Water Debt Service	7,845,971		1,820,541		-		1,780,013		-		7,886,499
721 Sewer Operating	16,060,689		24,702,642		-		24,412,347		-		16,350,985
722 Sewer F/A Replacement	31,380,694		17,080,673		250,753		2,214,849		63,246,916		(16,749,646)
726 Sewer Expansion/Improvement	9,646,314		1,525,434		2,287,500		2,338,716		833,070		10,287,462
727 Sewer Debt Service	(254,839)		4,460,361		-		4,443,609		-		(238,087)
731 Solid Waste Disposal	781,043		27,095,271		-		27,712,815		-		163,499
741 Airport	(149,811)		123,000		-		123,000		-		(149,811)
742 Airport Debt Service	(658,744)		89,198		-		89,198		-		(658,744)
751 Harbor	3,969,280		8,058,412		-		8,058,412		306,200		3,663,080
<b>Total Enterprise Funds</b>	<b>\$ 112,457,762</b>		<b>\$ 156,310,920</b>		<b>\$ 4,853,253</b>		<b>\$ 131,375,591</b>		<b>\$ 121,164,586</b>		<b>\$ 21,081,758</b>
<b>INTERNAL SERVICE FUNDS*</b>											
814 Risk Management	\$ 5,000,513		\$ 3,862,221		\$ -		\$ 3,863,571		\$ -		\$ 4,999,163
817 Employee Benefits	-		43,870,637		-		43,590,815		-		279,822
818 Workers Compensation	-		3,910,394		-		3,910,394		-		(0)
831 Fleet Management	(27,835)		7,718,775		-		8,910,500		-		(1,219,559)
841 Information Services	(1,480,585)		6,497,385		-		6,386,733		-		(1,369,934)
851 City Building Services	260,709		4,783,469		-		4,753,933		-		290,245
871 General Services	(194,035)		411,582		-		419,965		-		(202,418)
<b>Total Internal Services Funds</b>	<b>\$ 3,558,768</b>		<b>\$ 71,054,463</b>		<b>\$ -</b>		<b>\$ 71,835,912</b>		<b>\$ -</b>		<b>\$ 2,777,318</b>
<b>GRAND TOTAL</b>	<b>\$ 168,093,218</b>		<b>\$ 468,730,308</b>		<b>\$ 17,025,675</b>		<b>\$ 434,612,826</b>		<b>\$ 141,127,008</b>		<b>\$ 78,109,366</b>

\*Reflects Unassigned and/or Undesignated Balances at 4/30/19.

Fund Type	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
General Fund	141,707,158	148,801,714	153,686,688	154,587,615	158,235,399
Investment Clearing	804,295	945,342	1,081,871	1,215,380	1,359,000
Measure X					13,885,672
Special Revenue	45,906,100	43,844,925	44,773,850	50,091,881	46,038,037
Debt Service	53,878,091	12,638,600	12,960,542	12,506,752	12,475,643
Capital Projects	13,025,039	12,547,608	14,703,879	12,717,143	21,543,596
Enterprise	160,147,700	168,267,109	161,523,546	156,293,301	161,164,173
Internal Service	59,179,757	60,346,612	61,099,191	65,487,160	71,054,463
<b>Grand Total</b>	<b>\$474,648,140</b>	<b>\$447,391,910</b>	<b>\$449,829,567</b>	<b>\$452,899,232</b>	<b>\$485,755,983</b>

**Adopted Budget FY 2019-20**



FINANCIAL SCHEDULES

Revenue Sources by Fund - All Funds

Fund	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>General Fund</b>					
00101 - General Fd	\$141,707,158	\$148,801,714	\$153,686,688	\$154,587,615	\$158,235,399
00102 - Investment Clearing Fd	\$804,295	\$945,342	\$1,081,871	\$1,215,380	\$1,359,000
00103 - Measure X Fd					13,885,672
<b>Total General Fund</b>	<b>\$142,511,453</b>	<b>\$149,747,056</b>	<b>\$154,768,559</b>	<b>\$155,802,995</b>	<b>\$173,480,071</b>
<b>Special Revenue</b>					
00204 - Asset Seizure Fd	61,756	53,829	58,730	39,500	79,500
00209 - Library Fd	231,105	266,171	412,415		
00212 - TransNet Fd	10,127,569	7,473,316	9,965,041	7,997,583	4,899,430
00213 - Gas Tax Fd	3,944,303	4,264,815	4,759,877	1,843,334	4,680,074
00215 - TDA-Transp Devlprmt Act Fd		90,000			
00217 - Supptl Law Enforcmt Fd	336,340	367,641	335,444	724,200	242,856
00218 - State & Local Asset Seizure Fd	77	3,306	151	6,800	4,000
00221 - Oside LightingDistrict 2-91 Fd	1,882,461	1,566,298	1,571,493	1,573,674	2,037,407
00222 - LLEBG/JAG Grant Fd	184,787	79,880		100,477	
00237 - CDBG Fd	1,367,901	2,063,898	1,046,362	2,076,697	2,113,872
00241 - Sunset Hills MD Fd	24,983	25,315	24,983	24,985	24,985
00242 - Mission Meadows MD Fd	8,893	8,848	16,206	8,904	8,904
00243 - Sunburst Homes MD Fd	9,585	9,858	9,853	9,551	9,551
00244 - Douglas Park MD Fd	207,471	213,624	219,100	200,054	204,250
00246 - Rancho Hermosa MD Fd	26,675	31,925	32,754	32,144	34,352
00247 - Santa Fe Mesa MD Fd	340,016	341,093	340,733	338,557	338,557
00248 - Del Oro Hills MD Fd	525,178	524,056	525,374	518,297	518,297
00249 - Mar Lado MD Fd	70,066	70,361	77,205	69,956	69,956
00250 - Guajome Ridge MD Fd	55,850	57,773	58,856	59,842	61,374
00251 - Peacock Hills MD Fd	16,476	16,377	16,520	16,527	16,527
00252 - Vista Del Rio MD Fd	10,032	10,411	10,721	10,829	11,098
00254 - El Camino MCF MD Fd				2,143	5,938
00265 - SB1 RMRA Gas Tax Fd				5,605,707	2,935,631
00272 - State and Local Grant Fd	1,504,769	1,593,249	2,084,905	4,381,748	1,110,059
00273 - Federal/State PassThru SR Fd	2,100,228	765,832	1,132,119	972,315	
00274 - Federal Grant Special Rev Fd	643,267	552,694	439,381	501,785	674,599
00276 - Private Grants/Donations Fd	36,324	58,496	34,131	30,791	12,500
00277 - HOME Grant Fund	4,336,864	2,656,143	139,120	1,285,575	2,708,029
00278 - Inclusionary In Lieu Fund	355,386	2,075,391	1,344,361	791,145	1,790,685
00281 - CDC- Low/Mod Hsng Fund	443,760	353,602	324,276	345,234	296,466
00282 - CDC Housing Rehab Loan Prog Fd	281,525	240,426	149,836	350,000	350,000
00283 - CDC Hsng Section 8 Fd	16,039,550	17,172,136	18,761,319	19,503,880	20,127,395
00284 - CDC Adm/Program Development Fd	206,958	198,856	154,732	232,394	232,041
00286 - CDC Housing Mortgage Rev Bd Fd	129,563	140,170	246,754	137,167	137,167
00288 - Hsng MobileHome Rent Cntrl Fd	291,204	323,437	295,360	298,776	302,537
00289 - CDC Hsng CalHome Prog Fd	105,176	175,697	185,738	1,310	
<b>Total Special Revenue</b>	<b>\$45,906,100</b>	<b>\$43,844,925</b>	<b>\$44,773,850</b>	<b>\$50,091,881</b>	<b>\$46,038,037</b>
<b>Debt Service</b>					
00402 - Ocean Ranch Corp Ctr-CFD Fd	\$1,431,210	\$1,532,165	\$1,604,887	\$1,533,754	\$1,604,946
00403 - Pacific Coast Business Pk-CFD	603,919	692,887	595,165	628,313	623,303
00420 - General Debt Service Fd	47,069,158	5,871,714	6,031,882	6,129,731	6,272,633
00455 - Morro Hills CFD Fd	2,125,798	1,890,954	1,465,075	1,085,651	1,198,880
00456 - 14 Morro Hills IA1 CFD Fd			596,343	475,225	538,170
00961 - OPFA DS Fd	2,171,787	2,174,661	2,190,971	2,177,859	1,761,492
00963 - Oceanside Lighting Dist-DS Fd	476,219	476,219	476,219	476,219	476,219
<b>Total Debt Service</b>	<b>\$53,878,091</b>	<b>\$12,638,600</b>	<b>\$12,960,542</b>	<b>\$12,506,752</b>	<b>\$12,475,643</b>

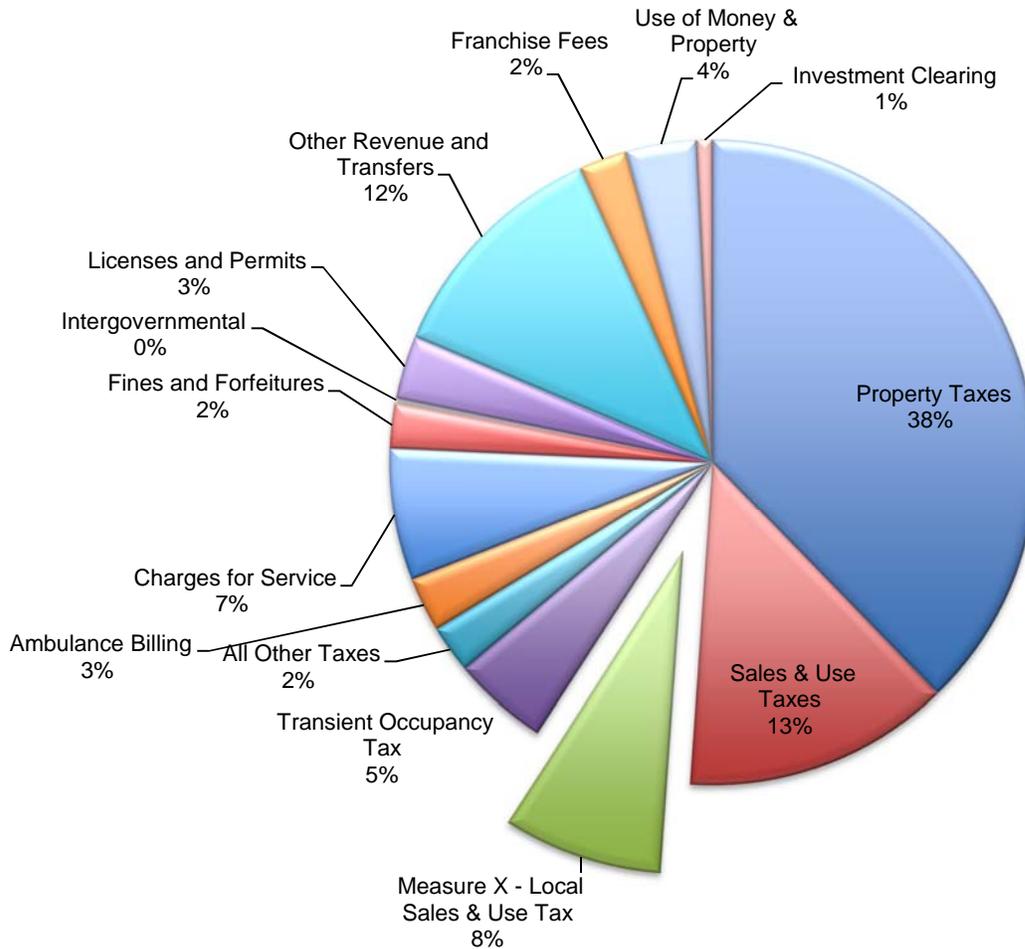
FINANCIAL SCHEDULES

Revenue Sources by Fund - All Funds

Fund	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Capital Projects</b>					
00501 - General Capital Projects Fd	\$7,514,527	\$2,198,107	\$5,262,550	\$2,037,064	\$1,616,708
00503 - Public Facility Fees Fd	997,172	2,046,944	1,490,614	1,442,577	1,038,799
00508 - Traffic Signal DIF Fd	97,802	3,744	10,372	69,023	250,000
00510 - SLRR Major Water Course Fd	67,328	17,794	24,216		
00511 - SLRR-DD-1/Zone-1A Fd	80,367	6,064	7,841		
00512 - SLRR-DD-1/Zone-1B Fd	18,125	6,538	8,497		
00513 - SLRR-DD-1/Zone-1C Fd	108	127	50		
00514 - SLRR-DD-1/Zone-1D Fd	8,928	10,165	792,236		
00515 - SLRR-DD-1/Zone Pilgram Crk Fd	5,541	6,364	1,461		
00516 - Drainage DIF Fd		533,903	791,080	2,504,657	2,517,143
00517 - Measure X CIP Fd					10,680,422
00520 - LACrk Mjr Wtr Course Dist 2 Fd	6,496	4,305	5,525		
00521 - Loma Alta Creek DD-2/Zn-2A Fd	2,541	1,517	604		
00522 - Loma Alta Crk DD-2/Zone-2B Fd	1,964	2,306	918		
00530 - BVCrk Mjr Wtr Course Dist 3 Fd	4,193	610	649		
00531 - Buena Vista Creek DD-3 Fd	8,251	2,932	3,747		
00540 - TMI Triangle DD-4 Fd	540	634	252		
00550 - Center City DD-5 Fd	4,072	299	47		
00561 - Major Thoroughfare Fees Fd	1,009,877	997,914	1,074,106	1,043,770	949,875
00562 - Th-Fare/Traffic Signal DIF Fd		658,105	1,031,456	325,696	1,393,304
00581 - GF Community Facilities CIP Fd	1,765,183	3,293,356	2,363,461	3,371,302	1,435,720
00596 - Municipal GolfCourse Improv Fd	100,478	18,717	47,153		
00598 - Park Fees Fd	1,331,546	2,737,163	1,787,044	1,923,054	1,661,625
<b>Total Capital Projects</b>	<b>\$13,025,039</b>	<b>\$12,547,608</b>	<b>\$14,703,879</b>	<b>\$12,717,143</b>	<b>\$21,543,596</b>
<b>Enterprise</b>					
00711 - Water Operating Fd	\$50,183,581	\$64,897,769	\$58,861,086	\$54,289,148	\$59,050,030
00712 - Water F/A Replacement Fd	14,897,256	9,785,243	13,180,531	12,545,991	11,658,913
00715 - Water Connection Fees Fd	3,127,994	3,338,047	2,681,433	3,077,852	2,021,445
00717 - Water Debt Service Fd	2,310,755	2,425,854	2,657,762	2,490,678	1,820,541
00721 - Sewer Operating Fd	32,682,449	35,631,422	31,706,367	24,379,310	24,702,642
00722 - Sewer F/A Replacement Fd	16,134,215	11,330,151	11,755,865	18,504,124	20,558,926
00726 - Sewer Expansion/Improvement Fd	1,286,235	2,231,366	2,224,813	1,393,170	1,525,434
00727 - Sewer Debt Service Fd	6,808,576	5,061,003	4,572,590	4,584,062	4,460,361
00731 - Solid Waste Disposal Fd	25,093,798	25,586,457	25,902,725	27,236,220	27,095,271
00741 - Airport Fd	402,432	248,039	133,303	119,852	123,000
00742 - Airport Debt Service Fund	91,928	93,785	96,967	57,548	89,198
00751 - Harbor Fd	7,128,481	7,637,973	7,750,104	7,615,346	8,058,412
<b>Total Enterprise</b>	<b>\$160,147,700</b>	<b>\$168,267,109</b>	<b>\$161,523,546</b>	<b>\$156,293,301</b>	<b>\$161,164,173</b>
<b>Internal Service</b>					
00814 - Risk Management Fd	\$3,553,754	\$2,254,999	\$2,100,570	\$3,641,286	\$3,862,221
00817 - Employee BenefitsFd	33,976,323	35,637,063	37,340,196	39,928,337	43,870,637
00818 - Workers Compensation Fd	5,373,910	5,106,672	4,236,683	3,798,186	3,910,394
00831 - Fleet Management Fd	6,978,961	7,516,175	7,443,068	7,609,485	7,718,775
00841 - Information Services Fd	5,461,506	5,679,162	5,766,917	6,047,262	6,497,386
00851 - City Building Services Fd	3,478,515	3,759,493	3,804,232	4,051,913	4,783,468
00871 - General Services Fund	356,788	393,048	407,525	410,691	411,582
<b>Total Internal Service</b>	<b>\$59,179,757</b>	<b>\$60,346,612</b>	<b>\$61,099,191</b>	<b>\$65,487,160</b>	<b>\$71,054,463</b>
<b>Grand Total</b>	<b>\$474,648,140</b>	<b>\$447,391,910</b>	<b>\$449,829,567</b>	<b>\$452,899,232</b>	<b>\$485,755,983</b>

Category	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Property Taxes	\$54,205,419	\$57,600,747	\$61,606,355	\$62,669,436	\$65,463,722
Sales & Use Taxes	23,265,039	22,130,638	22,671,661	22,986,108	23,215,129
Transient Occupancy Tax	6,574,179	7,066,170	7,944,470	7,419,300	8,341,694
All Other Taxes	3,772,650	3,932,476	4,143,412	3,930,000	4,143,412
Ambulance Billing	4,247,045	4,474,578	4,392,572	4,647,600	4,733,600
Charges for Service	10,773,270	10,996,440	11,184,265	11,959,329	11,565,778
Fines and Forfeitures	3,669,224	3,592,616	3,865,436	3,632,787	3,869,570
Intergovernmental	1,167,258	2,998,317	702,228	420,000	478,500
Licenses and Permits	4,502,726	5,856,354	6,109,602	5,063,620	5,457,048
Other Revenue and Transfers	19,921,774	20,584,937	20,920,138	21,868,428	20,644,944
Franchise Fees	4,493,687	4,185,453	4,241,056	4,071,254	4,185,332
Use of Money & Property	5,114,887	5,382,988	5,905,493	5,919,753	6,136,670
<b>Subtotal</b>	<b>\$141,707,158</b>	<b>\$148,801,714</b>	<b>\$153,686,688</b>	<b>\$154,587,615</b>	<b>\$158,235,399</b>
Investment Clearing	804,295	945,342	1,081,871	1,215,380	1,359,000
Measure X - Local Sales & Use Tax					13,885,672
<b>Grand Total</b>	<b>\$142,511,453</b>	<b>\$149,747,056</b>	<b>\$154,768,559</b>	<b>\$155,802,995</b>	<b>\$173,480,071</b>

**Adopted Budget FY 2019-20**



FINANCIAL SCHEDULES

Revenues by Type - General Fund

Description	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Property Taxes</b>					
4101 Prop Taxes- PY Secured	\$195,113	\$162,427	\$198,037	\$160,000	\$160,000
4101 Prop Taxes-Curr Secured	35,166,254	37,385,953	39,799,843	40,495,846	42,874,661
4101 Prop Taxes-In Lieu	15,340,612	16,274,957	17,387,201	18,028,176	18,352,066
4101 Prop Taxes-Suppl Curre Unsec		27,380	28,580		
4101 Prop Taxes-Suppl Delinq Sec	27,747	10,590	38,376	10,000	10,000
4101 Prop Taxes-Transfer	1,000,623	1,076,478	1,190,591	925,140	943,643
4101 Prop Taxes-Suppl Curr Sec	852,593	939,786	1,044,064	867,000	884,340
4103 Prop Tax-Residual RPTTF	1,330,029	1,410,656	1,555,604	1,869,216	1,909,425
4106 Tax Increment-Pass Thru	292,448	312,520	364,059	314,058	329,587
<b>Total Property Taxes</b>	<b>\$54,205,419</b>	<b>\$57,600,747</b>	<b>\$61,606,355</b>	<b>\$62,669,436</b>	<b>\$65,463,722</b>
<b>Sales &amp; Use Taxes</b>					
4121 Sales Tax - Compensation Fd	\$4,407,673	\$405			
4121 Sales&Use Tax - County	16,937,992	20,155,881	20,610,098	21,011,108	21,240,129
4121 Sales&Use Tax - Prop 172	1,919,374	1,974,352	2,061,563	1,975,000	1,975,000
<b>Total Sales &amp; Use Taxes</b>	<b>\$23,265,039</b>	<b>\$22,130,638</b>	<b>\$22,671,661</b>	<b>\$22,986,108</b>	<b>\$23,215,129</b>
<b>Transient Occupancy Tax</b>					
4116 Transient Occupancy Tax	\$6,574,179	\$7,066,170	\$7,944,470	\$7,419,300	\$8,341,694
<b>Total Transient Occupancy Tax</b>	<b>\$6,574,179</b>	<b>\$7,066,170</b>	<b>\$7,944,470</b>	<b>\$7,419,300</b>	<b>\$8,341,694</b>
<b>All Other Taxes</b>					
4126 Card Room Taxes - Table Fees	\$1,148,613	\$1,191,126	\$1,200,031	\$1,175,000	\$1,200,031
4156 Business Licenses - %	2,624,037	2,741,350	2,943,381	2,755,000	2,943,381
<b>Total All Other Taxes</b>	<b>\$3,772,650</b>	<b>\$3,932,476</b>	<b>\$4,143,412</b>	<b>\$3,930,000</b>	<b>\$4,143,412</b>
<b>Ambulance Billing</b>					
4452 Ambulance Billing	\$4,247,045	\$4,474,578	\$4,392,572	\$4,647,600	\$4,733,600
<b>Total Ambulance Billing</b>	<b>\$4,247,045</b>	<b>\$4,474,578</b>	<b>\$4,392,572</b>	<b>\$4,647,600</b>	<b>\$4,733,600</b>
<b>Charges for Service</b>					
4188 Prkg Meter Rev	\$338,752	\$393,011	\$528,897	\$470,000	\$528,922
4411 Appeal Fee-Cannabis					3,430
4411 Background Rvw-Cannabis				14,000	15,000
4411 Docu Svcs-Accident Rpt Fees	38,951	30,497	37,064	35,000	37,064
4411 Docu Svcs-Conditional Use Prmt	13,082	32,626			
4411 Docu Svcs-Copies/Research	19,922	21,757	25,389	12,000	26,000
4411 Docu Svcs-Duplication Svcs	62,009	59,008	70,081	60,000	70,015
4411 Docu Svcs-Dvlpmnt Plan Rvw	-1,355	11,837			
4411 Docu Svcs-FingerPrint Fee	16,932	14,578	14,333	16,400	14,100
4411 Docu Svcs-Plan Applicatn Fees	600	9,022	150		
4411 Docu Svcs-PublicNtc/Postage	17,497	15,758	4,499	12,000	4,500
4411 Docu Svcs-Review/Research	54,559	109,228	100,923	110,000	100,000
4411 Docu Svcs-Revsn/Amnd Appvrd Prj		2,364			
4411 Docu Svcs-SaleMaps/Pub/Docs	115	14	11		
4411 Docu Svcs-Sign Permits	1,860	4,410	1,260	2,000	1,000
4411 Docu Svcs-Tentative Map Fees	3,525	-705			
4411 Phase 1 - Cannabis				79,500	17,355
4411 Phase 2 - Cannabis				41,500	12,240
4411 Phase 3 - Cannabis					8,985
4411 Phase 4 - Cannabis					3,680
4411 Zone Verification-Cannabis			1,768	8,226	3,978
4412 Docu Svcs-Elections	400	520		400	400
4413 Docu Svcs-City Clerk	2,231	2,464	1,153	2,000	1,153
4417 Business Lic - Admin Fee	352,337	345,467	354,996	357,155	354,996

FINANCIAL SCHEDULES

Revenues by Type - General Fund

Description	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2015-16	FY 2016-17	FY 2017-18	Budget FY 2018-19	Budget FY 2019-20
4426 Appeal Planner Decisions	1,750	1,838	7,352		2,000
4426 Developer's Conference	5,800	7,800	8,834	6,000	7,000
4426 Entitlement Reviews	596,473	369,114	500,171	380,000	562,666
4426 Environ Rvw Fees	6,678	4,528	644	4,500	500
4426 Misc Plan Check & Review					40,000
4426 PlanCK-CASp	-5,520	4,438		4,400	14,000
4426 PlanCK-DevDeposit Revenue	115,103	226,508	347,342	383,546	415,000
4426 PlanCK-Final/Parcel Map	101,234	68,638	30,099	70,000	30,100
4426 PlanCK-Other	231,236	25,360	104,560	242,000	100,000
4426 PlanCk-Bldgs	1,231,781	1,600,032	1,344,599	1,365,000	1,442,900
4426 PlanCk-Erosn Cntrl	65,886	46,321	50,965	45,000	52,000
4426 PlanCk-Grading	332,507	272,205	286,351	265,000	330,000
4426 PlanCk-Improv	179,008	82,268	70,526	80,000	72,000
4426 PlanCk-Landscape	100,030	103,672	93,286	100,000	95,000
4426 Storm Water	70,541	66,570	54,129	10,000	56,000
4426 Substantl Conformity	15,705	13,230	17,298	13,000	13,500
4426 Survey Services	61,564	53,224	48,415	50,000	50,166
4451 Inspectn-After Hours	40,887	52,389	44,185	42,000	49,973
4451 Inspectn-Annual					20,000
4451 Inspectn-Annual - OFD	33,139	82,570	120,923	120,500	121,000
4451 Inspectn-Bus License	76,666	65,479	72,745	68,000	71,132
4451 Inspectn-Erosion	43,607	35,931	46,757	35,000	47,000
4451 Inspectn-Fire Op Permits	4,882	7,108	7,264	8,700	7,000
4451 Inspectn-Fire Tanks	595	1,190			
4451 Inspectn-Grading/Engr	137,637	177,393	170,051	150,000	175,000
4451 Inspectn-Imprvmnt/Engr	35,493	51,979	19,997	35,000	20,000
4451 Inspectn-Ldscp/Engr	26,236	19,349	24,132	16,000	25,000
4451 Inspectn-MblHm AB925	10,096	10,511	10,096	10,000	10,100
4451 Inspectn-Other	73,336	1,826	10,076	9,000	10,000
4451 Inspectn-Spec-OFD	8,774	8,212	4,460	5,000	4,000
4451 Inspectn-System-OFD	45,378	48,654	32,605	18,000	30,000
4452 OTMD VO Admin Fee		12,015	24,056	12,000	24,056
4452 Other Fees & Svcs	115,313	104,165	125,040	110,000	74,315
4453 Libr Audio Visual Svcs				85,000	
4455 Lobbyist Registration	4,215	3,375	4,005	3,500	4,005
4461 Reimb for Services	824,403	1,314,218	213,513	167,400	176,230
4461 Reimb for Svcs-Admin			179,719	200,000	209,000
4461 Reimb for Svcs-Engine			59,639	100,000	59,800
4461 Reimb for Svcs-Other			1,506	2,000	1,500
4461 Reimb for Svcs-Prsnl			833,230	861,268	900,000
4461 Reimb for Svcs-Spprt Vhcl			11,653	30,000	11,700
4526 Internal Svc Fund Rev	5,206,940	4,949,611	4,983,141	5,551,956	4,948,939
4526 Morro Hills-IntSvcRev	20,507	21,100	47,348	47,348	47,348
4526 Ocean Ranch-IntSvcRev	17,940	15,405	17,470	17,470	17,470
4526 Pacific Coast Bus Pk-IntSvcRev	16,035	16,360	15,560	15,560	15,560
<b>Total Charges for Service</b>	<b>\$10,773,272</b>	<b>\$10,996,442</b>	<b>\$11,184,266</b>	<b>\$11,959,329</b>	<b>\$11,565,778</b>
<b>Fines and Forfeitures</b>					
4196 FF&P - Abandoned Vehicle Abate	\$75,972	\$67,167	\$71,590	\$65,000	\$27,816
4196 FF&P - Admin Citation - CdEnfr	108,964	148,486	197,408	228,787	257,612
4196 FF&P - Impound Fees	18,200	20,900	19,950	16,000	19,950
4196 FF&P - Late Fee			4,118		

FINANCIAL SCHEDULES

Revenues by Type - General Fund

Description	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
4196 FF&P - Misc/Other	47,592	48,400	53,700	50,000	53,600
4196 FF&P - OFD Code Citations				9,000	
4196 FF&P - OPD Court Fines	538,102	507,707	591,019	530,000	591,019
4196 FF&P - OPD-Admin Tow Fees	141,824	146,729	156,882	140,000	156,882
4196 FF&P - OPD-False Alarm Fees	27,175	41,875	44,210	35,000	44,210
4196 FF&P - Red Light Photo Fines	70,010	19,389	7,108		
4196 FF&P - RetCk Fees		1,365	970		
4196 FF&P-OFD-FalseAlarm Fees	33,000	22,100	9,200	9,000	9,200
4196 FF&P-Parking Citation Current	2,608,385	2,568,498	2,709,281	2,550,000	2,709,281
<b>Total Fines and Forfeitures</b>	<b>\$3,669,224</b>	<b>\$3,592,616</b>	<b>\$3,865,436</b>	<b>\$3,632,787</b>	<b>\$3,869,570</b>
<b>Intergovernmental</b>					
4368 Oth Agencies- PS Reimbursement	\$70,014	\$108,030	\$59,375		
4368 Oth Agencies-Hmowner Prop Tx	274,822	275,020	275,318	250,000	250,000
4368 Oth Agencies-Peace Offcr-Std	65,986	28,287	42,484	25,000	25,000
4368 Oth Agencies-Reimbursement		2,399,469			
4368 Oth Agencies-State Mandated	645,180	86,496	169,530		
4376 State & Local Grant	872				
4393 Cntrb-NonGovtSrc-PalomarCllg	35,600	47,412	45,080	40,000	45,000
4393 Cntrb-NonGovtSrc-SONGS	20,000	20,000	20,000	20,000	20,000
4393 Contrib fr NonGovt Src	54,784	33,603	90,441	85,000	138,500
<b>Total Intergovernmental</b>	<b>\$1,167,258</b>	<b>\$2,998,317</b>	<b>\$702,228</b>	<b>\$420,000</b>	<b>\$478,500</b>
<b>Licenses and Permits</b>					
4152 License Revenue	-\$55				
4152 Reach Program Branding	10,000	10,000	10,000	10,000	10,000
4152 Taxicab VLF	5,412	5,610	4,500		
4156 Business Licenses - Penalty	82,072	71,536	78,796	50,000	83,296
4161 Prmt-Building	1,955,012	2,756,926	3,012,740	2,150,000	2,940,000
4161 Prmt-Coastal Development	31,607	19,697			
4161 Prmt-Grading/Engineering	18,547	27,770	34,190	20,000	30,000
4161 Prmt-Kiosk Sign Program	120	120	110	120	110
4161 Prmt-Mobil Home Operator	20,574	20,574	20,574	20,500	20,000
4161 Prmt-Right of Way	419,984	613,952	472,891	450,000	310,000
4161 Prmt-Special Events	81,079	110,065	98,364	60,000	98,364
4161 Prmt-Street Name Assignment	38,219	41,902	29,309	38,000	20,000
4165 Fees			150		
4165 Fees-Permit Refund		9,600	2,850		
4165 Fees-SatWagering		26,083	23,653	20,000	23,803
4182 Parking Machine Collections	1,627,096	1,875,305	1,999,372	1,975,000	1,721,475
4182 Prkg Mach-Temp Lot 24 B	73,056	99,376	121,972	100,000	
4186 PrkgPrmt-Annual	140,004	167,838	200,131	170,000	200,000
<b>Total Licenses and Permits</b>	<b>\$4,502,727</b>	<b>\$5,856,354</b>	<b>\$6,109,602</b>	<b>\$5,063,620</b>	<b>\$5,457,048</b>
<b>Other Revenue and Transfers</b>					
4385 Genl Adm Charge	2,882,776	6,914,897	6,778,853	6,421,452	6,778,853
4385 Genl Adm Chrg InLieu of Tax	4,054,900				
4501 Misc Inc - Property Sales					
4501 Misc Inc-SatWagering Fee	23,968				
4501 Misc Income	344,959	244,745	271,403	167,045	280,706
4501 Misc Revenue-Settlement	63,302	13,188	1,860		1,860
4501 Other Misc. Revenue	28,496	22,299	28,731		7,989
6800 Trns-f Airport Fd	10,700				
6800 Trns-f Del Oro Hills MD Fd	90,075	90,075	90,075	38,154	38,154

FINANCIAL SCHEDULES

Revenues by Type - General Fund

Description	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2015-16	FY 2016-17	FY 2017-18	Budget	Budget
	FY 2018-19	FY 2019-20			
6800 Trns-f Douglas Park MD Fd	21,460	21,460	21,460	9,174	9,174
6800 Trns-f Employee BenefitsFd				1,316,449	
6800 Trns-f Federal Grant SR	252				
6800 Trns-f GF Community Fac CIP Fd		25,000			
6800 Trns-f Gas Tax Fd	535,000	542,500	535,000	633,600	735,000
6800 Trns-f Genl Cap Projects Fd		10,700	50,000	50,000	50,000
6800 Trns-f Genl Fund		119,434	119,434	119,434	119,434
6800 Trns-f Guajome Ridge MD Fd	6,203	6,203	6,203	2,628	2,628
6800 Trns-f HOME Fd		40,701			
6800 Trns-f Harbor Fd	5,504,280	6,015,304	6,029,821	6,385,729	6,029,821
6800 Trns-f LightDist.	410,000	410,000	410,000	410,000	410,000
6800 Trns-f Mar Lado MD Fd	13,716	13,716	13,716	9,086	9,086
6800 Trns-f Mission Meadows MD Fd	7,430	7,430	7,430	3,146	3,146
6800 Trns-f Peacock Hills MD Fd	1,482	1,482	1,482	628	628
6800 Trns-f Rancho Hermosa MD Fd	6,213	6,213	6,213	2,550	2,550
6800 Trns-f Risk Mgmt	66,120	53,430	46,810		
6800 Trns-f Santa Fe Mesa MD Fd	106,995	106,995	106,995	45,321	45,321
6800 Trns-f Sewer Operating			58,800		
6800 Trns-f Solid Waste Disposal Fd	3,849,272	4,114,556	4,274,931	4,378,854	4,216,131
6800 Trns-f Solid Waste-City Svcs	1,053,515	1,070,235	1,137,643	1,014,862	1,137,643
6800 Trns-f State&Local Grant Fd			82,873	93,496	
6800 Trns-f Sunburst Hms MD Fd	1,041	1,041	1,041	101	101
6800 Trns-f Sunset Hills MD Fd	2,602	2,602	2,602	1,102	1,102
6800 Trns-f TransNet Fd					
6800 Trns-f Vista Del Rio MD Fd	567	584	584	240	240
6800 Trns-f Water Operating Fd	836,452	730,146	836,177	765,377	765,377
<b>Total Other Revenue and Transfers</b>	<b>\$19,921,776</b>	<b>\$20,584,936</b>	<b>\$20,920,137</b>	<b>\$21,868,428</b>	<b>\$20,644,944</b>
<b>Franchise Fees</b>					
4166 Franchise Fees	\$4,493,687	\$4,185,453	\$4,241,056	\$4,071,254	\$4,185,332
<b>Total Franchise Fees</b>	<b>\$4,493,687</b>	<b>\$4,185,453</b>	<b>\$4,241,056</b>	<b>\$4,071,254</b>	<b>\$4,185,332</b>
<b>Use of Money &amp; Property</b>					
4216 Investment Earnings-Pool	\$753,204	\$932,140	\$605,694	\$768,400	\$680,354
4216 Investment Earnings-Pool Prem	12,229	20,583	33,133	12,000	
4216 Invstmnt Earn-PERS Paydown			628,850	600,000	600,000
4351 PM R&L-Cell Tower Cty Prop	345,620	315,308	207,598		
4351 PM R&L-Cell Tower ROW	569,254	554,950	586,831		
4351 PM R&L-City	1,160,278	1,162,962	1,634,495	2,494,800	2,806,882
4351 PM R&L-TideLnd Optical	2,777	3,118	888		
4351 PM R&L-TideLnd Pier Bait	66,444	65,669	34,911		
4351 PM R&L-TideLnd Rubys Diner	286,445	310,752	80,082		
4351 PM R&L-TideLnd Tin Fish	47,376	49,010	30,818		
4352 Recreation Rentals	111,217	116,030	135,719	121,045	140,536
4352 Recreation Rentals-Permit Reve	4,476	4,207	4,951	5,000	5,000
4353 R&L-Hbr Tideland	650,720	644,929	710,537	670,000	700,000
4353 R&L-L.L.Resource Ctr Rents	59,288	91,576	108,306	101,173	101,000
4353 R&L-REACH Air Prop Lease	156,000	156,000	156,000	156,000	156,000
4355 R&L Fire Facility Use		10,220	6,000	26,000	
4355 R&L-Other		800			
4357 Non-PrgmRev-Annual Rent		\$5,000		\$7,000	\$4,304
4357 Non-PrgmRev-External 35% Cmmss		4,112	4,282	4,200	3,347
4357 Non-PrgmRev-Internal 20% Cmmss		457	557	550	1,912

FINANCIAL SCHEDULES

Revenues by Type - General Fund

Description	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
4357 Non-Program Revenue			7,769		
4358 Special Events	90,688	103,153	76,031	90,185	78,535
4361 Sports & Athletics	120,134	120,638	105,177	143,200	106,000
4364 Aquatic Revenue	438,246	430,983	474,556	446,700	476,300
4366 Recreation Program Fees	204,547	242,109	225,802	231,200	230,000
4366 Recreation Senior Programs	7,777	7,144	8,511	13,900	8,500
4366 Summer Camp	28,167	31,138	37,995	28,400	38,000
<b>Total Use of Money &amp; Property</b>	<b>\$5,114,887</b>	<b>\$5,382,988</b>	<b>\$5,905,493</b>	<b>\$5,919,753</b>	<b>\$6,136,670</b>
<b>Investment Clearing</b>					
4216 Investment Earnings-Pool	3,042,628	3,684,749	4,758,840	1,215,380	1,359,000
4321 Interest Allocation	-2,238,334	-2,739,409	-3,676,972	0	0
<b>Total Investment Clearing</b>	<b>\$804,294</b>	<b>\$945,340</b>	<b>\$1,081,869</b>	<b>\$1,215,380</b>	<b>\$1,359,000</b>
<b>Measure X - Local Sales &amp; Use Tax</b>					
4121 Sales & Use Tax					13,885,672
<b>Total Measure X - Local Sales &amp; Use Tax</b>					<b>\$13,885,672</b>
<b>Grand Total</b>	<b>\$142,511,457</b>	<b>\$149,747,054</b>	<b>\$154,768,557</b>	<b>\$155,802,995</b>	<b>\$173,480,071</b>

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Special Revenue</b>					
<b>00204 - Asset Seizure Fd</b>					
Investment Earnings-Pool	7,005	8,089	10,287	4,500	4,500
Oth Agencies-Forftd Prop Share	54,751	45,740	48,443	35,000	75,000
<b>00209 - Library Fd</b>					
Investment Earnings-Pool	10	11			
Contrib fr NonGovt Src	58,280	60,156	58,405		
Libr Audio Visual Svcs	87,015	80,204	73,816		
Trns-f Genl Fund	85,800	125,800	280,194		
<b>00212 - TransNet Fd</b>					
SalesTax-TransNet II1/2 Cent	9,679,143	7,231,392	9,119,057	7,780,007	4,824,368
Investment Earnings-Pool	2,644	1,693	6,919		
St & Local Grant			312,000		
State & Local Grant	211,142	232,956	526,865	208,100	75,062
Misc Income	234,640		200		
Trns-f Genl Fund		7,275		9,476	
<b>00213 - Gas Tax Fd</b>					
Gas Tax - Sct2105	963,909	988,638	957,596	1,015,934	986,704
Gas Tax - Sct 2106	642,102	650,986	800,413	656,324	652,478
Gas Tax - Sct2107	1,255,141	1,253,432	1,246,252	1,260,473	1,295,685
Gas Tax - Sct2107.5	10,000	10,000	10,000	10,000	10,000
Gas Tax - Sct 2103	881,923	469,614	687,182	1,352,858	1,512,669
Gas Tax - Loan Repymt			200,606	200,606	200,012
Gas Tax-RMRA-Excise Tx			659,976	-2,675,387	
Investment Earnings-Pool	39,802	41,042	44,845	22,526	22,526
Trns-f TransNet Fd		400,000			
Trns-f Pavement Repair Fd		346			
Trns-f GF Community Fac CIP Fd		300,000			
Trns-f Solid Waste Disposal Fd	150,000	150,000	150,000		
Trns-f Risk Mgmt	1,426	757	3,007		
<b>00215 - TDA-Transp Devlpmt Act Fd</b>					
State & Local Grant		90,000			
<b>00216 - Pavement Repair Fd [SLTPPR]</b>					
Investment Earnings-Pool	2	1			
<b>00217 - Supptl Law Enforcmt Fd</b>					
Investment Earnings-Pool	3,715	2,005	6,337	300	300
St & Local Grant	231,178	277,804	325,649	649,803	242,556
State & Local Grant	101,447	87,832	3,458	74,097	
<b>00218 - State &amp; Local Asset Seizure Fd</b>					
Investment Earnings-Pool	77	114	151		
Oth Agencies-Forftd Prop Share		3,192		6,800	4,000
<b>00221 - Oside LightingDistrict 2-91 Fd</b>					
Spec Assmt-Lightg Dist	1,177,797	1,173,158	1,176,063	1,178,674	1,642,407
Investment Earnings-Pool	1,868	1,803	1,031		
Investment Earnings-Pool Prem	403	642	978		
Interest - Loan	665				
Street Light-Energy Fees		635	3,271	5,000	5,000
St Lght-Svc Pnt Connection Fee		60	150		
Trns-f Gas Tax Fd	701,728	390,000	390,000	390,000	390,000
<b>00222 - LLEBG/JAG Grant Fd</b>					
Investment Earnings-Pool	34	9			
State & Local Grant	184,753	79,871		100,477	
<b>00237 - CDBG Fd</b>					
HsngLnRePay-MentalHlthSys	41,001	41,001	41,001	41,001	41,001
HUD CDBG	1,460,125	2,172,098	1,046,362	2,076,697	2,113,872
Contra-CDBG-Prog Incm	-235,189	-223,162	-41,001	-41,001	-41,001
Trns-f CDC Housing Rehab Loan	101,964	73,961			
<b>00241 - Sunset Hills MD Fd</b>					
Spec Assmt-Lndscp Dist	24,587	24,851	24,409	24,586	24,586

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2015-16	FY 2016-17	FY 2017-18	Budget FY 2018-19	Budget FY 2019-20
Investment Earnings-Pool	396	464	574	399	399
<b>00242 - Mission Meadows MD Fd</b>					
Spec Assmt-Lndscp Dist	8,886	8,843	8,964	8,904	8,904
Investment Earnings-Pool	4				
Investment Earnings-Pool Prem	3	5	7		
Trns-f Genl Fund			6,090		
Trns-f Risk Mgmt			1,145		
<b>00243 - Sunburst Homes MD Fd</b>					
Spec Assmt-Lndscp Dist	8,985	9,123	8,876	8,938	8,938
Investment Earnings-Pool	597	730	970	613	613
Investment Earnings-Pool Prem	3	5	7		
<b>00244 - Douglas Park MD Fd</b>					
Spec Assmt-Lndscp Dist	204,598	208,331	213,945	197,311	201,507
Investment Earnings-Pool	2,803	3,596	4,980	2,743	2,743
Investment Earnings-Pool Prem	70	113	175		
Trns-f Risk Mgmt		1,584			
<b>00246 - Rancho Hermosa MD Fd</b>					
Spec Assmt-Lndscp Dist	26,569	31,716	32,420	31,979	34,187
Investment Earnings-Pool	96	192	308	165	165
Investment Earnings-Pool Prem	10	17	26		
<b>00247 - Santa Fe Mesa MD Fd</b>					
Spec Assmt-Lndscp Dist	338,413	338,750	338,914	337,509	337,509
Investment Earnings-Pool	1,603	1,698	1,819	1,048	1,048
Trns-f Risk Mgmt		645			
<b>00248 - Del Oro Hills MD Fd</b>					
Spec Assmt-Lndscp Dist	524,302	522,154	522,513	516,324	516,324
Investment Earnings-Pool	698	655	474	1,973	1,973
Investment Earnings-Pool Prem	178	283	428		
Reimb for Services			1,315		
Trns-f Risk Mgmt		964	644		
<b>00249 - Mar Lado MD Fd</b>					
Spec Assmt-Lndscp Dist	69,770	68,952	70,686	69,783	69,783
Investment Earnings-Pool	272	319	422	173	173
Investment Earnings-Pool Prem	24	38	57		
Reimb for Services		1,052	2,936		
Reimb Svcs-Wtr Testing			3,104		
<b>00250 - Guajome Ridge MD Fd</b>					
Spec Assmt-Lndscp Dist	54,859	56,625	57,281	58,909	60,441
Investment Earnings-Pool	972	1,117	1,528	933	933
Investment Earnings-Pool Prem	19	31	47		
<b>00251 - Peacock Hills MD Fd</b>					
Spec Assmt-Lndscp Dist	16,097	15,926	15,960	16,062	16,062
Investment Earnings-Pool	373	442	547	465	465
Investment Earnings-Pool Prem	6	9	13		
<b>00252 - Vista Del Rio MD Fd</b>					
Spec Assmt-Lndscp Dist	9,567	9,841	9,961	10,332	10,601
Investment Earnings-Pool	462	565	752	497	497
Investment Earnings-Pool Prem	3	5	8		
<b>00254 - El Camino MCF MD Fd</b>					
Spec Assmt - Spec Taxes				2,143	5,938
<b>00265 - SB1 RMRA Gas Tax Fd</b>					
Gas Tax-RMRA-Excise Tx				5,605,707	2,935,631
<b>00272 - State and Local Grant Fd</b>					
Investment Earnings-Pool	115	9	242		
IntErn-Ocean Ranch-Reserve				2	2
St & Local Grant	74,368	184,686	367,338	1,492,664	7,747
State & Local Grant	1,157,917	871,632	819,812	1,912,664	658,087
Oth Federal Grants		15,629	10,789	53,682	
Contrib fr NonGovt Src				17,152	17,152
Reimb for Svcs			497,235	500,000	

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2015-16	FY 2016-17	FY 2017-18	Budget FY 2018-19	Budget FY 2019-20
Trns-f Genl Fund	169,369	418,293	286,489	302,584	324,071
Trns-f Suppl Law Enforcmt Fd	103,000	103,000	103,000	103,000	103,000
<b>00273 - Federal/State PassThru SR Fd</b>					
Investment Earnings-Pool		111	80		
HsngLnRePay-NSP	-1,895				
St & Local Grant	19,003	60,404	70,377	391,750	
State & Local Grant	525,376	139,787	56,954	459,828	
Oth Federal Grants	1,557,744	565,530	1,004,708	120,737	
<b>00274 - Federal Grant Special Rev Fd</b>					
Investment Earnings-Pool	233	517	277		
St & Local Grant	28,854	31,147	44,861	57,569	655,830
Federal Grants			53,515		
Oth Federal Grants	614,180	487,068	334,782	444,216	18,769
Trns-f Genl Cap Projects Fd		33,962			
Transfers In			5,946		
<b>00276 - Private Grants/Donations Fd</b>					
Non-PrgmRev-SrSvcs Donations	625	1,713	1,350		
Contrib fr NonGovt Src	4,100	1,500	1,500	1,000	1,000
Private Foundations	31,599	55,283	31,281	29,791	11,500
<b>00277 - HOME Grant Fund</b>					
Investment Earnings-Pool	694	47	4,169	1,387	
HsngLnRePay-NSP	9,324	3,108			
Hm Ln Payback	79,527	179,974	57,714		
Hm Ln Payback-VntgPnt	363,571	362,397	29,923		
Hm Ln Payback-Contra	-934,867	-222,700			
H&N-HOME Grant Revenue				1,112,676	1,112,676
HOME Grant Revenue	52,219	54,496	36,170	46,046	1,347,204
HOME CHDO Req Cmty Hsg	2,346,430	755,890		125,466	248,149
Misc Income	3,734	125	11,144		
Trns-f Inclusionary In Lieu Fu	2,416,232	622,806	0		
Trns-f Low/Mod Hsng		900,000			
<b>00278 - Inclusionary In Lieu Fund</b>					
Investment Earnings-Pool	34,565	30,176	50,156	17,437	17,437
HsngLnRePay-CntryClub		45,028	68,711		
HsngLnRePay-Cape Cod	51,858	56,752	48,051		
HsngLnRePay-LaMision		47,891			
Developer Fees	262,318	1,871,229	1,087,930	762,408	1,752,648
Inclusionary Hsng Admin Fee	6,645	24,315	13,600	11,300	20,600
Misc Income			75,913		
<b>00281 - CDC- Low/Mod Hsng Fund</b>					
Investment Earnings-Pool	7,742	7,623	8,596	7,063	
HsngLnRePay-OldGrove P&I	47,784	47,784	59,888	47,784	47,784
HsngLnRePay-ShadowWay	388,234	298,195	255,792	290,387	248,682
<b>00282 - CDC Housing Rehab Loan Prog Fd</b>					
Investment Earnings-Pool	173	26	6		
CDC-Rehab Prog Incm	194,014	187,425	70,261	12,108	12,108
Contra-CDC-Rehab Prog Incm	-92,223	-113,500	-70,261	-12,108	-12,108
Contrib fr NonGovt Src	179,561	166,475	149,830	350,000	350,000
<b>00283 - CDC Hsng Section 8 Fd</b>					
Investment Earnings-Pool	98	72	81		
Investment Earnings-Program	10	11	18		
Sct 8 - Fraud Rcvy-HAP	19,524	59,362	60,711	60,529	44,254
Sct 8 - Prog Admin	1,413,721	1,358,039	1,371,210	1,389,603	1,449,058
Sct 8 - Fraud Rcvy-Admin	19,524	24,958	60,711	60,529	44,254
Sct8 Vchrs-HUD	14,046,585	15,289,649	16,967,061	17,679,687	18,402,408
Sct8 Vchrs-Adm Port In	105,956	99,626	103,238	103,299	129,740
Sct8 Vchrs-Adm Port Out	-11,696	-14,116	-14,857	-14,498	-11,419
FSS-Forfeitures	12,428	5,094	18,351		
FSS-Coord	68,354	68,721	68,890	68,680	69,100
Sec8-VASH HAP	361,355	268,558	126,420	156,051	

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Misc Income	3,691	12,391	-515		
Misc Inc - Ports Admin		-229			
<b>00284 - CDC Adm/Program Development Fd</b>					
Investment Earnings-Pool	374	424	600	353	
Oth Agencies-Habitat	60,000	60,000	55,000	60,000	60,000
Contrib fr NonGovt Src	146,584	137,232	98,682	172,041	172,041
Misc Income		1,200	450		
<b>00286 - CDC Housing Mortgage Rev Bd Fd</b>					
Investment Earnings-Pool	1,770	2,351	3,512	1,783	1,783
Bd Hsng AdmFee-LagnaVista Mbl	4,129	4,178	4,238	5,000	5,000
Bd Hsng AdmFee-VntgPt 2 Bush	28,250	28,250	28,250	28,250	28,250
Bd Hsng AdmFee-Shadow Way Bd	18,750	18,750	18,750	18,750	18,750
Bd Hsng AdmFee-Country Club Bd	14,634	14,634	14,634	14,634	14,634
BdHsng AdmFee-VillaStoria		8,907		8,750	8,750
Misc Income	2,030	3,100	117,370		
Trns-f CDC Adm/Program	60,000	60,000	60,000	60,000	60,000
<b>00288 - Hsng MobileHome Rent Cntrl Fd</b>					
Prmt-MfdHms Prk Registration	287,751	318,083	287,081	295,906	302,537
Investment Earnings-Pool	3,453	5,354	8,279	2,870	
<b>00289 - CDC Hsng CalHome Prog Fd</b>					
Investment Earnings-Pool	1,324	1,804	2,785	1,310	
HsngLnRePay-CalHome	99,698	173,228	182,953		
Misc Income	4,154	665			
Total Special Revenue	<b>\$45,906,100</b>	<b>\$43,844,925</b>	<b>\$44,773,850</b>	<b>\$50,091,881</b>	<b>\$46,038,037</b>
<b>Debt Service</b>					
<b>00402 - Ocean Ranch Corp Ctr-CFD Fd</b>					
Spec Assmt-CFD&IDComm Fac	1,387,991	1,482,313	1,532,463	1,498,754	1,569,946
Spec Assmt-Admin Fee	35,000	35,000	36,500	35,000	35,000
Investment Earnings-Pool	7,235	12,455	30,187		
Investment Earnings-Pool Prem	484	821	1,277		
Interest - Loan	500	1,576	4,460		
<b>00403 - Pacific Coast Business Pk-CFD</b>					
Spec Assmt-CFD&IDComm Fac	572,292	658,744	547,666	598,313	593,303
Spec Assmt-Admin Fee	30,000	30,000	31,500	30,000	30,000
Investment Earnings-Pool	640	2,195	15,531		
Investment Earnings-Pool Prem	211	369	468		
IntErn-Pacific Coast Business	776	1,579			
<b>00420 - General Debt Service Fd</b>					
Interest-05 COP Ref Civic Cntr	6				
IntErn-Pension Obligation	233	1,022	4,050		
Interest - Loan	21	271	1,167		
Interest - Loan 2015 POB	7	19			
R&L-CvcCtr	2,427,363	2,278,250	2,287,750	2,255,000	2,252,875
Bond Prcnds	40,961,016				
Contrib-Unfunded PERS	3,680,512	3,592,152	3,738,915	3,874,731	4,019,758
<b>00455 - Morro Hills CFD Fd</b>					
Spec Assmt-Admin Fee	83,030	77,545	48,390	45,000	45,000
Spec Assmt - Spec Taxes	1,718,522	1,713,711	1,151,798	1,040,651	1,153,880
Spec Assmt - PrePayment	307,096	74,796	48,822		
Investment Earnings-Pool	15,151	19,663	26,417		
Investment Earnings-Pool Prem	613	965	978		
Interest - Loan	1,348	4,207	9,406		
Interest - 2014A Redemption	38	67	0		
Misc Income			179,264		
<b>00456 - 14 Morro Hills IA1 CFD Fd</b>					
Spec Assmt-Admin Fee			33,700	30,000	30,000
Spec Assmt - Spec Taxes			505,474	445,225	508,170
Spec Assmt - PrePayment			40,783		
Investment Earnings-Pool			2,083		
Investment Earnings-Pool Prem			439		

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Interest - Loan			13,720		
Interest - 2014A Redemption			144		
<b>00961 - OPFA DS Fd</b>					
Investment Earnings-Pool	14,820	4,429	22,482		
Interest - 2011 Pol/Libr COP	13	104	492		
Interest-13COP Ref Ser A	97	264	782		
R&L-13COP Ref Ser A	1,349,000	1,349,000	1,349,200	1,349,199	920,660
IntrnlSvc Fd Rev-2011 Pol/Libr	807,857	820,864	818,015	828,660	840,832
<b>00963 - Oceanside Lighting Dist-DS Fd</b>					
R&L-2013 St Light Lse	476,219	476,219	476,219	476,219	476,219
Total Debt Service	<b>\$53,878,091</b>	<b>\$12,638,600</b>	<b>\$12,960,542</b>	<b>\$12,506,752</b>	<b>\$12,475,643</b>
<b>Capital Projects</b>					
<b>00501 - General Capital Projects Fd</b>					
Investment Earnings-Pool	21,439	41,866	14,453		
P.M. Rents & Leases			420,602	500,000	
Other Percentage Rents	546,900	505,700	219,988	0	
Airport Lease - APV					500,000
PM R&L-Agriservice	150,950	166,707	74,881	0	
PM R&L-SoCal SC LP	95,125	40,892	5,846	0	
State & Local Grant	40,000				
Developer Fees				160,000	250,000
Misc Income	5,113	20,007	21,429		
Misc Inc - Property Sales			2,617,428		
Trns-f Genl Fund	655,000	797,935	1,886,502	854,318	816,708
Trns-f Park Fees Fd		625,000		522,746	
Trns-f Risk Mgmt			1,421		
Trns-f Information Services Fd					50,000
Trns-f SA-DwnTwn Cap Fd	6,000,000				
<b>00503 - Public Facility Fees Fd</b>					
Investment Earnings-Pool	22,410	32,196	57,175		
Developer Fees	974,762	1,643,710	1,433,439	1,408,114	1,038,799
Trns-f Genl Fund		371,038			
Trns-f ThoroughFare Fd				34,463	
<b>00508 - Traffic Signal DIF Fd</b>					
Investment Earnings-Pool	3,687	3,744	4,303		
Developer Fees	94,115			69,023	
Trns-f Genl Cap Projects Fd					250,000
Trns-f Risk Mgmt			6,069		
<b>00510 - SLRR Major Water Course Fd</b>					
Investment Earnings-Pool	18,667	17,794	24,216		
Developer Fees	48,661				
<b>00511 - SLRR-DD-1/Zone-1A Fd</b>					
Investment Earnings-Pool	4,820	6,064	7,841		
Developer Fees	75,547				
<b>00512 - SLRR-DD-1/Zone-1B Fd</b>					
Investment Earnings-Pool	5,495	6,538	8,497		
Developer Fees	12,630				
<b>00513 - SLRR-DD-1/Zone-1C Fd</b>					
Investment Earnings-Pool	108	127	50		
<b>00514 - SLRR-DD-1/Zone-1D Fd</b>					
Investment Earnings-Pool	8,928	10,165	16,670		
Trns-f SLRR-DD-1/Zn Pilgram Cr			775,566		
<b>00515 - SLRR-DD-1/Zone Pilgram Crk Fd</b>					
Investment Earnings-Pool	5,541	6,364	1,461		
<b>00516 - Drainage DIF Fd</b>					
Investment Earnings-Pool		4,881	11,647		
Developer Fees		529,022	187,175	637,952	490,354
Trns-f SLRR-DD-1/Zn-1A				294,000	251,527
Trns-f SLRR-DD-1/Zn-1B				805,000	

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Trns-f SLRR-DD-1/Zn-1C			15,541		
Trns-f SLRR-DD-1/Zn-1D					1,775,262
Trns-f LACrk Mjr Wtr				350,000	
Trns-f LAC DD 2/Zn 2A			186,230		
Trns-f Loma Alta Crk DD-2/Zn2b			283,170		
Trns-f BVCrk Mjr Wtr Course Di				62,000	
Trns-f Buena Vista Crk Fd				355,705	
Trns-f TMI Triangle			77,841		
Trns-f Center City DD-5 Fd			29,476		
<b>00517 - Measure X CIP Fd</b>					
Trns-f Measure X					10,680,422
<b>00520 - LACrk Mjr Wtr Course Dist 2 Fd</b>					
Investment Earnings-Pool	3,836	4,305	5,525		
Developer Fees	2,660				
<b>00521 - Loma Alta Creek DD-2/Zn-2A Fd</b>					
Investment Earnings-Pool	1,291	1,517	604		
Developer Fees	1,250				
<b>00522 - Loma Alta Crk DD-2/Zone-2B Fd</b>					
Investment Earnings-Pool	1,964	2,306	918		
<b>00530 - BVCrk Mjr Wtr Course Dist 3 Fd</b>					
Investment Earnings-Pool	554	610	649		
Developer Fees	3,639				
<b>00531 - Buena Vista Creek DD-3 Fd</b>					
Investment Earnings-Pool	2,531	2,932	3,747		
Developer Fees	5,720				
<b>00540 - TMI Triangle DD-4 Fd</b>					
Investment Earnings-Pool	540	634	252		
<b>00550 - Center City DD-5 Fd</b>					
Investment Earnings-Pool	278	299	47		
Developer Fees	3,794				
<b>00561 - Major Thoroughfare Fees Fd</b>					
Investment Earnings-Pool	73,072	85,847	122,786		
Developer Fees	481,805	912,067	951,320	1,043,770	949,875
Misc Income	440,000				
Trns-f Traffic Signal Fees	15,000				
<b>00562 - Th-Fare/Traffic Signal DIF Fd</b>					
Investment Earnings-Pool		1,987	12,130		
Developer Fees		656,118	1,019,326	325,696	1,393,304
<b>00581 - GF Community Facilities CIP Fd</b>					
Technology Surcharge	47,224	61,802	81,113	56,720	70,720
General Plan Surcharge	179,095	242,931	241,089	190,000	260,000
Misc Income	0	13,733			
Trns-f General Fund		500,000	806,125		
Trns-f Genl Fund	1,538,864	1,805,000	926,292	2,243,930	1,105,000
Trns-f Gas Tax Fd			55,267		
Trns-f SLRR Major Water Crse				447,790	
Trns-f Park Fees				57,862	
Trns-f Water Operating Fd			253,575		
Trns-f City Bldg Ser		120,000		375,000	
Trns-f Genl RCS Fd		549,890			
<b>00596 - Municipal GolfCourse Improv Fd</b>					
Investment Earnings-Pool	478	950	1,253		
Contrib fr NonGovt Src		17,767	45,900		
Trns-f Genl Fund	100,000				
<b>00598 - Park Fees Fd</b>					
Investment Earnings-Pool	20,304	34,253	63,385		
Developer Fees	1,311,242	2,702,910	1,723,659	1,923,054	1,661,625
Total Capital Projects	<b>\$13,025,039</b>	<b>\$12,547,608</b>	<b>\$14,703,879</b>	<b>\$12,717,143</b>	<b>\$21,543,596</b>

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Enterprise</b>					
<b>00711 - Water Operating Fd</b>					
FF&P - Misc/Other	547,359	547,242	439,109	504,609	320,911
FF&P - Agriculture Penalties	1,639	-1,087			
Investment Earnings-Pool	148,148	102,950	89,728	173,930	166,242
Invstmnt Earn-PERS Paydown			44,857	86,965	83,131
PlanCk-Bldgs			14,104	23,593	37,594
PlanCk-Grading			750	11,770	16,261
PlanCk-Improv			1,000	8,950	10,492
Entitlement Reviews	850	3,830	9,053		49,681
Inspectn-Annual				37,500	787
Shut-off Fee			4,200	18,200	14,689
Reimb for Services	7,864		3,969	3,195	24,031
Reimb for Svcs-WtrMtrExchange		85		400	
Reimb for Svcs-Water Testing		10,320	12,812	21,003	16,825
ReimbSvc-HydraulicModel			15,000	36,250	
Water Sales	47				
Water Sales	16,660,430	17,193,913	18,312,878	16,110,690	16,561,838
Water Sales-Admin Fees	641,380	598,465	789,403	622,643	1,945,291
Water Sales-Wtr Mtr Chg	9,604,132	9,558,155	9,667,604	9,107,558	9,514,484
Water Sales-Cln Strmwtr	1,048,016	1,178,457	1,372,339	1,434,614	1,552,207
Water Sales-Hydro Elec Gen	12,672	9,514	10,771	16,343	24,570
Water Sales-Cnstrctn Fee	70,998	130,446	162,079	111,575	88,301
Water Sales-SDCWA Infrstrctr	1,915,960	1,970,547	2,069,440	2,104,122	2,082,855
Water Sales-SDCWA Surcharge	17,449,491	21,490,498	23,166,093	22,312,478	24,738,130
Water Sales-SDCWA MWD Ready	1,512,255	1,624,740	1,546,640	893,577	803,326
Water Sales-Fire Svc	114,975	122,840	136,875	111,748	123,863
Water Sales-VID	395,655	181,020	154,252	429,000	446,760
Water Sales-Rcycled			11,823		350,630
Water Sales-Rcycl Meter			1,520		39,415
Misc Income	12,842	9,355	17,686	16,359	17,216
Misc Revenue-Settlement		75	75		
Misc Inc - Sale Surplus Equip				5,000	
Trns-f Gas Tax Fd	20,500	20,500	20,500	20,500	20,500
Trns-f Federal Grant SR			35,906		
Trns-f Water F/A Replacement		9,616,422			
Trns-f Water Connection Fees		514,650	654,799		
Trns-f Solid Waste Disposal Fd			56,000		
Trns-f Risk Mgmt	18,368	14,832	39,821	15,196	
Trns-f Employee BenefitsFd				51,380	
<b>00712 - Water F/A Replacement Fd</b>					
Investment Earnings-Pool	281,319	431,322	384,665	270,178	465,430
Invstmnt Earn-PERS Paydown			192,304	133,073	232,680
Water Sales	4,266,135	5,734,365	6,957,470	7,755,146	6,088,225
Water Sales-Wtr Mtr Chg	2,471,837	3,308,948	3,725,717	4,384,073	3,497,578
Misc Income	90,182	1,180			
Trns-f Water Operating Fd	910,507				
Trns-f Water Connection Fees					1,375,000
Trns-f Water Debt Svc Fd	6,877,276	309,428			
Trns-f Water Debt Service Fd			1,920,375		
Trns-f Employee BenefitsFd				3,521	
<b>00715 - Water Connection Fees Fd</b>					
Investment Earnings-Pool	121,506	176,823	141,979	114,001	107,102
Invstmnt Earn-PERS Paydown			70,979	56,150	55,257
Interest-Swr Outfall Loan	171,878				
PlanCK-Recycled Wtr		31,390	2,000		
Dev Fees - Expansion	1,059,205	2,682,420	2,212,360	2,490,760	1,442,145
Reimb for Svcs-RclmWtr in Lieu	498,796	318,248	254,115	404,179	404,179
Reimb for Svcs-Potblwat InLieu	6,609	16,594		12,762	12,762
Trns-f State&Local Grant Fd	270,000	30,000			

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Trns-f Water Operating Fd	1,000,000				
Trns-f Water Debt Svc Fd		82,572			
<b>00717 - Water Debt Service Fd</b>					
Interest - 2013A Wtr Ref	110,792	105,471	106,292		
Water Sales	958,073	1,044,889	1,217,557	1,150,764	725,482
Water Sales - Wtr Mtr Chg	555,213	590,833	652,000	650,540	410,123
Internal Svc Fund Rev	686,677	684,661	681,913	689,374	684,936
<b>00721 - Sewer Operating Fd</b>					
FF&P - Misc/Other			320,608		410,000
Investment Earnings-Pool	103,469	108,236	149,953	60,548	270,640
Invstmnt Earn-PERS Paydown			74,965	30,274	135,300
PlanCk-Bldgs			14,104	23,593	53,863
PlanCk-Grading				11,770	2,713
PlanCk-Improv			200	8,950	1,632
Entitlement Reviews	425	5,320	4,205		1,000
Inspectn-Annual				37,500	16,556
Reimb for Svcs - Fallbrook PUD	14,760	14,412	15,225	34,533	11,300
Reimb for Svcs - Pendleton Cap	334,414	334,479	341,994	346,690	333,190
Reimb for Svcs - Vista	290,879	0	190,982	101,705	
Reimb for Svcs-BrineDischrg	25,863	8,970	19,588	23,789	12,042
Reimb for Svcs-Rnbw CIP	197,319				
Reimb for Svcs-Hydranautics	9,125	9,127	9,125	9,125	9,125
ReimbSvc-HydraulicModel			15,000	36,250	
Sewer Rev- Sewer Svc Fees	13,556,184	11,527,051	12,480,255	9,319,837	8,733,603
Sewer Rev - Swr Flow Rev	17,288,058	16,539,392	17,166,096	13,375,764	13,784,727
Sewer Rev - Rainbow MWD	667,231	1,063,986	799,197	843,115	844,635
Sewer Rev - Ind Waste	66,581	66,863	73,958	63,517	67,200
Sewer Rev EnvrnMtgtnSrchg	1	2			
Misc Income		10,376	17,363		15,116
Misc Inc - Sale Surplus Equip	174		3,641		
Trns-f Sewer F/A Replacement	127,966	5,943,208			
Trns-f Risk Mgmt			9,908		
Trns-f Employee BenefitsFd				52,350	
<b>00722 - Sewer F/A Replacement Fd</b>					
Investment Earnings-Pool	306,368	418,020	364,037	269,223	503,280
Invstmnt Earn-PERS Paydown			181,991	132,603	251,604
Reimb for Svcs-Rnbw CIP			299,612		
Sewer Svc Fees	3,640,090	4,482,184	4,008,556	7,252,863	6,331,862
Sewer Rev - Swr Flow Rev	5,446,869	6,422,240	5,449,460	10,409,258	9,993,927
Sewer Rev - Rainbow MWD				435,686	250,753
Misc Income		7,707			
Trns-f Water F/A Replacement					940,000
Trns-f Sewer Operating Fd	5,279,195		1,452,209		
Trns-f Sewer Expnsn/Improv Fd					2,287,500
Trns-f Sewer Debt Svc Fd	1,461,693				
Trns-f Employee BenefitsFd				4,491	
<b>00726 - Sewer Expansion/Improvement Fd</b>					
Investment Earnings-Pool	40,309	59,746	63,185	35,215	102,448
Invstmnt Earn-PERS Paydown			31,588	17,345	51,216
Dev Fees - Expansion	1,127,966	2,139,509	2,123,896	1,340,610	1,371,770
Reimb for Svcs-Sewer In Lieu F	117,960	32,111	6,144		
<b>00727 - Sewer Debt Service Fd</b>					
Interest -13 COP Ref Ser A	130,749	124,972	131,435		
Sewer Svc Fees	2,227,911	2,020,918	1,882,278	1,882,423	1,729,925
Sewer Rev - Swr Flow Rev	1,359,746	2,915,113	2,558,877	2,701,639	2,730,436
Trns-f Sewer Operating Fd	3,090,170				
<b>00731 - Solid Waste Disposal Fd</b>					
Prmt-Special Events				20,000	
PlanCK-SW Enclosure				30,000	30,000
Cntrct Trsh P/U-WstMgmt	17,566,429	17,768,819	18,126,185	19,350,000	19,377,493
Cntrct Trsh P/U-StrmWtr	607,263	606,947	608,778	651,961	638,539

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2015-16	FY 2016-17	FY 2017-18	Budget FY 2018-19	Budget FY 2019-20
Cntrct Trsh P/U-RS	1,035,282	1,036,058	1,041,162	1,114,203	1,117,150
WM Coll Pymt	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
WM Coll Pym-Excess Rev	199,516	378,361	281,261	302,847	428,710
Solid Waste Revenue	27,625	27,724	38,498	50,000	
SolidWst Rev - City Svcs	3,957,183	3,988,048	4,105,841	4,005,535	3,801,379
Misc Income	500	80,500	1,000	7,900	2,000
Trns-f Employee BenefitsFd				3,774	
<b>00741 - Airport Fd</b>					
Investment Earnings-Pool	23				
PM R&L-Airport			58,659	119,852	
PM R&L-Airport Perm	123,129	113,913	74,644	0	123,000
Trns-f Federal Grant SR	279,280	134,126			
<b>00742 - Airport Debt Service Fund</b>					
Investment Earnings-Pool	3,742	5,547	8,868		
Trns-f Airport Fd	88,186	88,238	88,099	57,548	89,198
<b>00751 - Harbor Fd</b>					
Fees			0	1,004	1,046
Fees-Transfer Fee	69,000	68,572	69,120	58,700	69,996
Fees-Waitlist Fee	17,175	20,615	23,670	11,900	19,200
Fees-RV Dump Fees		24,237	24,055	24,932	24,932
Parking Machine Collections		690,883	850,764	912,690	912,690
PrkgPrmt-Annual		66,997	80,844	45,249	55,000
Prkg Meter Rev		33,444	64,804	39,531	65,000
FF&P - Late Fee			16,917	39,353	
Investment Earnings-Pool	32,573	42,591	59,377	15,100	15,100
Special Events			15,420		
Inspectn-Harbor Boat	5,568	5,222	5,808	5,316	5,316
Harbor Police&Maint Svcs	12,363	18,152	12,068	6,272	10,800
Harbor-Key Charge	12,040	14,780	12,395		
Reimb for Services			1,446	7,783	8,087
Harbor SlipRntl Revenue	-223	-1,696	0		
Harbor SlipRntl-Perm	4,959,687	5,117,108	5,054,267	5,093,536	5,403,384
Harbor SlipRntl-Guest	133,040	141,553	149,425	98,919	135,000
Lshld-Harbor Leases	1,115,209	1,226,423	1,309,724	1,254,061	1,331,861
Oside Outrigger Canoe Club	15,415	16,818	0		
Misc Income	756,634	139	0	1,000	1,000
Trns-f Genl Fund		152,135			
Total Enterprise	<b>\$160,147,700</b>	<b>\$168,267,109</b>	<b>\$161,523,546</b>	<b>\$156,293,301</b>	<b>\$161,164,173</b>
<b>Internal Service</b>					
<b>00814 - Risk Management Fd</b>					
FF&P - Risk Mgmt-Adm Dmg Recov	137,007	257,239	344,157		
Misc Income	1,084,133	749,465	375,340		
Internal Svc Fund Rev	2,332,614	1,248,295	1,381,073	3,641,286	3,862,221
<b>00817 - Employee BenefitsFd</b>					
Reimb for Services	13,934	12,613	11,137		
Misc Income	47,948	6,236	1,306		
Internal Svc Fund Rev	33,914,441	35,618,214	37,327,753	39,928,337	43,870,637
<b>00818 - Workers Compensation Fd</b>					
Misc Income			23,306		
Internal Svc Fund Rev	5,373,910	5,106,672	4,213,377	3,798,186	3,910,394
<b>00831 - Fleet Management Fd</b>					
Interest - Vessel Loan		5,500	5,252		4,749
R&L-Equip-M&O Chg	4,268,197	4,365,160	4,505,139	4,625,588	4,740,351
R&L-Equip-Replace.Chg	2,686,747	2,572,893	2,841,969	2,923,897	2,913,675
Misc Income	1,475	2,182	6,619	60,000	60,000

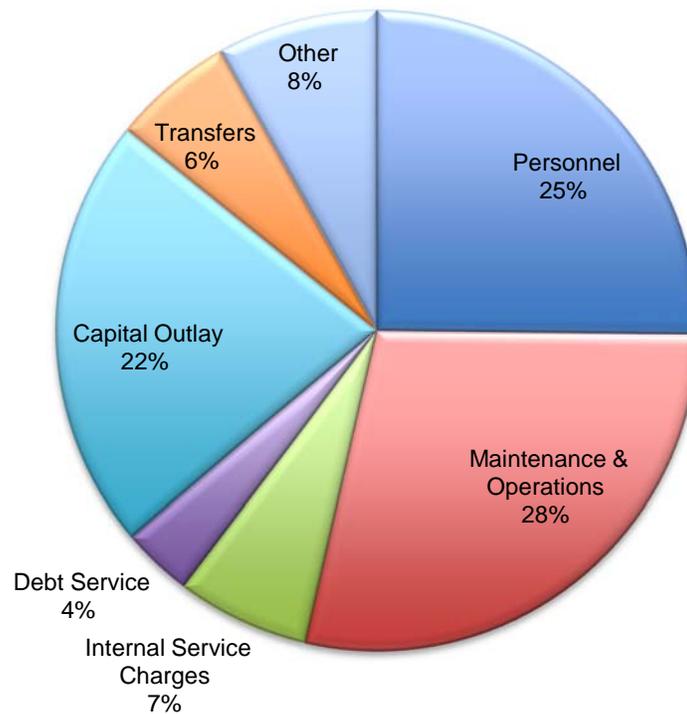
FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Trns-f GF Community Fac CIP Fd		279,000			
Trns-f Water Operating Fd		140,000			
Trns-f Genl Fund		73,000			
Trns-f Sewer Operating		23,186			
Trns-f Sewer F/A Replacement		34,000			
Trns-f Risk Mgmt	22,542	21,254	84,089		
<b>00841 - Information Services Fd</b>					
Franchise Fees			29,651		
Docu Svcs-Pub Copiers	6,891	4,901	5,322	5,000	5,000
Misc Income	133,810	84,202	13,875		
Internal Svc Fund Rev	5,169,449	5,438,709	5,566,719	5,890,912	6,341,036
Intrnl Svc Fd Rev-Rplcmnt	151,356	151,350	151,350	151,350	151,350
<b>00851 - City Building Services Fd</b>					
Recreation Rentals	6,000	6,000	6,000	6,000	6,000
Misc Income		45,529			
Internal Svc Fund Rev	3,417,724	3,640,188	3,735,160	3,976,769	4,708,324
Intrnl Svc Fd Rev-Rplcmnt	54,791	62,895	63,072	69,144	69,144
Trns-f Risk Mgmt		4,881			
<b>00871 - General Services Fund</b>					
Internal Svc Fund Rev	356,788	393,048	407,525	410,691	411,582
Total Internal Service	<b>\$59,179,757</b>	<b>\$60,346,612</b>	<b>\$61,099,191</b>	<b>\$65,487,160</b>	<b>\$71,054,463</b>
<b>Grand Total - Other Funds</b>	<b>\$332,136,687</b>	<b>\$297,644,854</b>	<b>\$295,061,008</b>	<b>\$297,096,237</b>	<b>\$312,275,912</b>

Category	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Personnel	\$122,359,865	\$125,195,040	\$138,549,399	\$145,949,021	\$145,028,825
Maintenance & Operations	125,159,870	135,089,500	129,719,271	184,212,656	163,545,143
Internal Service Charges	34,552,171	33,564,901	33,628,926	37,640,850	38,604,077
Debt Service	16,944,922	16,236,708	16,039,766	21,000,313	20,358,970
Capital Outlay	37,769,327	35,263,258	38,019,958	92,377,502	126,395,058
Transfers	39,469,495	40,634,559	39,298,839	22,659,505	35,108,635
Other	62,458,426	29,526,088	28,611,098	42,569,918	46,699,132
<b>Grand Total</b>	<b>\$438,714,076</b>	<b>\$415,510,054</b>	<b>\$423,867,257</b>	<b>\$546,409,765</b>	<b>\$575,739,840</b>

### Adopted Budget FY 2019-20



FINANCIAL SCHEDULES

Expenditure Sources by Fund - All Funds

Fund	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>General Fund</b>					
00101 - General Fd	\$134,250,374	\$139,460,703	\$151,227,497	\$160,027,563	\$157,615,919
00102 - Investment Clearing Fd	804,294	945,340	11,081,869	1,220,380	1,359,000
00103 - Measure X Fd					13,885,672
Total General Fund	\$135,054,668	\$140,406,043	\$162,309,366	\$161,247,943	\$172,860,591
<b>Special Revenue</b>					
00204 - Asset Seizure Fd	61,287	81,261	31,678	404,500	444,500
00209 - Library Fd	271,783	304,903	292,309		
00212 - TransNet Fd	9,996,739	7,163,456	12,908,885	11,587,936	2,105,061
00213 - Gas Tax Fd	4,706,573	5,243,962	4,892,975	6,991,505	6,329,312
00215 - TDA-Transp Devlpmt Act Fd	2,710	87,000			
00216 - Pavement Repair Fd [SLTPPR]	-1	346			
00217 - Supptl Law Enforcmt Fd	318,794	371,122	340,604	864,878	242,909
00218 - State & Local Asset Seizure Fd	-36	117	115	1,000	4,000
00221 - Oside LightingDistrict 2-91 Fd	2,578,986	1,765,629	1,595,341	1,612,021	2,037,408
00222 - LLEBG/JAG Grant Fd	100,941	79,887		100,477	
00237 - CDBG Fd	1,367,902	2,063,901	1,046,365	2,031,022	2,007,728
00241 - Sunset Hills MD Fd	20,629	27,048	26,385	32,306	35,237
00242 - Mission Meadows MD Fd	17,981	11,543	8,777	4,621	4,621
00243 - Sunburst Homes MD Fd	4,934	7,862	6,364	8,383	8,183
00244 - Douglas Park MD Fd	164,030	171,936	195,552	301,393	397,310
00246 - Rancho Hermosa MD Fd	16,097	26,021	30,524	44,314	44,000
00247 - Santa Fe Mesa MD Fd	310,437	385,303	401,050	371,478	400,449
00248 - Del Oro Hills MD Fd	492,729	550,877	579,676	516,861	571,677
00249 - Mar Lado MD Fd	59,994	71,827	77,949	81,454	88,836
00250 - Guajome Ridge MD Fd	50,625	52,038	54,028	87,575	86,865
00251 - Peacock Hills MD Fd	13,331	16,499	22,103	28,420	31,908
00252 - Vista Del Rio MD Fd	5,990	8,035	10,126	16,756	18,995
00254 - El Camino MCF MD Fd					5,938
00265 - SB1 RMRA Gas Tax Fd				4,171,183	4,759,976
00272 - State and Local Grant Fd	1,648,062	1,440,322	2,150,646	4,788,852	1,119,224
00273 - Federal/State PassThru SR Fd	1,971,405	1,330,154	1,311,417	4,893,010	
00274 - Federal Grant Special Rev Fd	631,668	560,588	433,164	595,558	674,626
00276 - Private Grants/Donations Fd	38,570	36,192	32,466	69,395	12,500
00277 - HOME Grant Fund	4,812,010	2,333,179	39,291	1,284,203	2,708,031
00278 - Inclusionary In Lieu Fund	2,570,103	837,909	225,862	2,247,560	545,222
00281 - CDC- Low/Mod Hsng Fund	56,444	980,745	83,556	51,174	78,561
00282 - CDC Housing Rehab Loan Prog Fd	281,526	240,425	149,838	349,550	350,004
00283 - CDC Hsng Section 8 Fd	15,764,804	17,427,942	18,548,192	19,953,927	20,419,701
00284 - CDC Adm/Program Development Fd	206,071	197,657	159,866	244,271	232,046
00286 - CDC Housing Mortgage Rev Bd Fd	115,392	119,758	109,915	140,977	137,171
00288 - Hsng MobileHome Rent Cntrl Fd	123,136	135,025	121,177	298,689	302,542
00289 - CDC Hsng CalHome Prog Fd	60,238	237,911	67,139	300,000	240,000
Total Special Revenue	\$48,841,884	\$44,368,380	\$45,953,335	\$64,475,249	\$46,444,541

FINANCIAL SCHEDULES

Expenditure Sources by Fund - All Funds

Fund	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Debt Service</b>					
00402 - Ocean Ranch Corp Ctr-CFD Fd	\$1,325,623	\$1,470,418	\$1,502,987	\$1,531,425	\$1,563,100
00403 - Pacific Coast Business Pk-CFD	622,379	705,749	519,528	586,438	597,213
00420 - General Debt Service Fd	46,752,651	5,869,386	6,025,165	6,129,731	6,272,633
00455 - Morro Hills CFD Fd	2,495,682	1,925,758	1,258,488	1,191,356	1,186,818
00456 - 14 Morro Hills IA1 CFD Fd			567,066	537,440	535,290
00961 - OPFA DS Fd	2,149,043	2,184,303	2,183,243	2,177,859	1,761,492
00963 - Oceanside Lighting Dist-DS Fd	476,220	476,219	476,219	476,219	476,219
Total Debt Service	\$53,821,598	\$12,631,833	\$12,532,696	\$12,630,468	\$12,392,765
<b>Capital Projects</b>					
00501 - General Capital Projects Fd	\$2,187,062	\$9,473,998	\$2,172,162	\$3,135,049	\$1,642,698
00503 - Public Facility Fees Fd	179,207	572,191	302,111	2,108,581	933,391
00508 - Traffic Signal DIF Fd	81,339	92,662	196,781	69,023	350,000
00510 - SLRR Major Water Course Fd	363,108	217,423	250,249	1,957,402	138,099
00511 - SLRR-DD-1/Zone-1A Fd	-2,196	6,192	35,731	714,378	251,527
00512 - SLRR-DD-1/Zone-1B Fd	-2,591	6,677	6,457	805,000	
00513 - SLRR-DD-1/Zone-1C Fd	-51	129	15,589		
00514 - SLRR-DD-1/Zone-1D Fd	1,474	85,057	121,772	1,254,048	1,775,262
00515 - SLRR-DD-1/Zone Pilgram Crk Fd	14,194	17,542	777,956		
00516 - Drainage DIF Fd		6,758	618,447	2,307,750	1,175,342
00517 - Measure X CIP Fd					10,680,422
00520 - LACrk Mjr Wtr Course Dist 2 Fd	33,660	8,602	13,213	529,261	
00521 - Loma Alta Creek DD-2/Zn-2A Fd	-606	1,549	186,802		
00522 - Loma Alta Crk DD-2/Zone-2B Fd	-817	2,355	284,040		
00530 - BVCrk Mjr Wtr Course Dist 3 Fd	-257	21,300	493	62,000	
00531 - Buena Vista Creek DD-3 Fd	6,656	11,595	4,087	355,705	
00540 - TMI Triangle DD-4 Fd	-255	647	78,080		
00550 - Center City DD-5 Fd	3,642	10,374	29,523		
00561 - Major Thoroughfare Fees Fd	483,649	709,403	565,951	6,931,520	465,000
00562 - Th-Fare/Traffic Signal DIF Fd		76	19,389	660,062	647,804
00581 - GF Community Facilities CIP Fd	2,075,980	8,196,518	3,198,610	7,429,690	1,409,136
00596 - Municipal GolfCourse Improv Fd	99,647	11,503	1,108		
00598 - Park Fees Fd	89,471	798,891	261,822	3,717,428	197,176
Total Capital Projects	\$5,612,316	\$20,251,442	\$9,140,373	\$32,036,897	\$19,665,857
<b>Enterprise</b>					
00711 - Water Operating Fd	\$56,210,123	\$56,133,380	\$60,800,911	\$54,124,331	\$55,949,497
00712 - Water F/A Replacement Fd	718,348	10,958,511	1,357,557	18,465,658	19,801,280
00715 - Water Connection Fees Fd	113,708	696,722	1,010,254	21,833,224	41,230,257
00717 - Water Debt Service Fd	8,280,495	1,186,796	2,657,763	1,787,363	1,780,013
00721 - Sewer Operating Fd	38,416,486	29,069,094	31,465,499	24,266,598	24,412,349
00722 - Sewer F/A Replacement Fd	790,315	7,493,449	1,453,134	40,986,722	65,461,766
00726 - Sewer Expansion/Improvement Fd	77,911	63,398	98,767	767,345	3,171,786

FINANCIAL SCHEDULES

Expenditure Sources by Fund - All Funds

Fund	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
00727 - Sewer Debt Service Fd	2,644,040	903,261	817,096	4,437,558	4,443,609
00731 - Solid Waste Disposal Fd	24,724,187	25,488,056	26,126,752	28,588,804	27,712,815
00741 - Airport Fd	178,345	184,401	174,239	61,097	123,000
00742 - Airport Debt Service Fund	10,980	14,126	11,098	57,548	89,198
00751 - Harbor Fd	6,853,197	7,269,017	7,262,421	11,953,067	8,364,612
Total Enterprise	\$139,018,135	\$139,460,211	\$133,235,491	\$207,329,315	\$252,540,182
<b>Internal Service</b>					
00814 - Risk Management Fd	\$3,173,625	\$2,256,290	\$2,099,158	\$3,641,317	\$3,863,572
00817 - Employee BenefitsFd	33,509,012	35,636,281	37,340,198	41,222,727	43,590,815
00818 - Workers Compensation Fd	5,321,270	4,902,739	4,956,110	3,784,543	3,910,395
00831 - Fleet Management Fd	5,987,351	6,195,270	6,605,448	8,496,982	8,910,500
00841 - Information Services Fd	4,849,173	4,962,648	5,281,154	6,288,480	6,386,731
00851 - City Building Services Fd	3,179,646	3,511,805	3,990,743	4,845,153	4,753,928
00861 - Radio Communications Svcs Fd		549,890			
00871 - General Services Fund	345,398	377,222	423,185	410,691	419,965
Total Internal Service	\$56,365,475	\$58,392,145	\$60,695,996	\$68,689,893	\$71,835,906
<b>Grand Total</b>	<b>\$438,714,076</b>	<b>\$415,510,054</b>	<b>\$423,867,257</b>	<b>\$546,409,765</b>	<b>\$575,739,841</b>

Department	Actuals FY2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY2019-20
<b>General Government</b>					
City Council	\$909,839	\$918,716	\$918,719	\$974,475	\$1,011,979
City Clerk	1,012,948	1,184,927	1,028,303	1,410,843	1,298,528
City Treasurer	390,812	305,945	329,412	345,138	367,525
City Manager	1,054,064	1,190,771	1,260,272	1,354,540	1,633,186
City Attorney	1,569,374	1,662,825	1,745,667	1,801,080	1,964,554
Non Departmental	6,567,044	8,154,038	16,243,736	12,481,027	8,526,885
Financial Service	5,036,033	5,228,416	5,552,242	6,011,338	6,079,762
Human Resources	665,364	691,551	618,473	690,812	736,184
<b>Total General Government</b>	<b>\$17,205,478</b>	<b>\$19,337,189</b>	<b>\$27,696,824</b>	<b>\$25,069,253</b>	<b>\$21,618,603</b>
<b>Public Safety</b>					
Police	\$56,110,514	\$56,491,994	\$57,296,385	\$60,555,352	\$61,815,275
Fire	28,890,836	30,237,729	31,420,202	34,519,491	33,023,609
<b>Total Public Safety</b>	<b>\$85,001,350</b>	<b>\$86,729,723</b>	<b>\$88,716,587</b>	<b>\$95,074,843</b>	<b>\$94,838,884</b>
<b>Public Works</b>					
Public Works	\$13,956,031	\$14,727,140	\$15,292,100	\$17,361,842	\$17,496,398
<b>Total Public Works</b>	<b>\$13,956,031</b>	<b>\$14,727,140</b>	<b>\$15,292,100</b>	<b>\$17,361,842</b>	<b>\$17,496,398</b>
<b>Community Development</b>					
Development Services	\$7,385,720	\$7,423,555	\$7,737,054	\$9,432,068	\$10,122,976
<b>Total Community Development</b>	<b>\$7,385,720</b>	<b>\$7,423,555</b>	<b>\$7,737,054</b>	<b>\$9,432,068</b>	<b>\$10,122,976</b>
<b>Community/Cultural Svcs</b>					
Library	\$4,797,225	\$4,959,209	\$5,376,320	\$5,537,636	\$5,835,593
Neighborhood Services	5,904,570	6,283,887	6,408,612	7,551,921	7,703,465
<b>Total Community/Cultural Svcs</b>	<b>\$10,701,795</b>	<b>\$11,243,096</b>	<b>\$11,784,932</b>	<b>\$13,089,557</b>	<b>\$13,539,058</b>
<b>Subtotal</b>	<b>\$134,250,374</b>	<b>\$139,460,703</b>	<b>\$151,227,497</b>	<b>\$160,027,563</b>	<b>\$157,615,919</b>
Investment Clearing Measure X	\$804,294	\$945,340	\$11,081,869	\$1,220,380	\$1,359,000 13,885,672
<b>Grand Total</b>	<b>\$135,054,668</b>	<b>\$140,406,043</b>	<b>\$162,309,366</b>	<b>\$161,247,943</b>	<b>\$172,860,591</b>

**PURPOSE OF THE FORECAST**

The financial forecast takes a forward look at the City of Oceanside’s General Fund revenues and expenditures. Its purpose is to identify financial trends, shortfalls, and issues so the City can proactively address them. It does so by projecting out into the future the fiscal results of continuing the City’s current service levels and policies, providing a snapshot of what the future will look like as a result of the decisions made in the recent past. It also recaps historical data to indicate the financial status of the past.

If the results are positive, the balance remaining is available to fund “new initiatives;” if negative, it shows the likely “budget gap.”

The National Advisory Council on State and Local Budgeting (NACSLB) has endorsed the forecasting of revenues and the forecasting of expenditures in their Recommended Budget Practices.

It is important to stress that this financial forecast is not a budget, nor is it a proposed financial plan for achieving City or Council objectives.

in millions	<b>Adopted FY 2019-20</b>	<b>Projected FY 2020-21</b>	<b>Projected FY 2021-22</b>	<b>Projected FY 2022-23</b>	<b>Projected FY 2023-24</b>
<b>RECURRING REVENUES</b>					
Property Taxes	\$65.46	\$68.08	\$70.46	\$72.57	\$74.38
Sales & Use Taxes	23.22	23.45	23.68	23.92	24.16
Transient Occupancy Tax	8.34	8.76	9.99	10.45	12.80
All Other Taxes	4.14	4.20	4.26	4.32	4.39
Franchise Fees	4.19	3.94	3.87	3.81	3.75
Licenses & Permits	5.46	5.44	5.44	5.44	5.44
Fines & Forfeitures	3.87	3.81	3.78	3.78	3.78
Use of Money & Property	6.13	6.19	6.25	6.32	6.39
Intergovernmental	0.48	0.42	0.40	0.40	0.40
Ambulance Billing	4.73	4.73	4.73	4.73	4.73
Charges for Services	11.57	11.39	11.27	11.27	11.27
Transfers In & Other Revenues	20.65	20.62	20.73	20.84	20.95
<b>TOTAL RECURRING REVENUES</b>	<b>\$158.24</b>	<b>\$161.02</b>	<b>\$164.87</b>	<b>\$167.85</b>	<b>\$172.43</b>
<b>RECURRING EXPENDITURES</b>					
Personnel	\$110.74	\$116.52	\$120.72	\$124.97	\$128.28
Maintenance & Operations	21.81	19.09	19.90	20.27	20.28
Capital Outlay	-	-	-	-	-
Debt Service	0.42	0.42	0.42	0.42	0.02
Internal Service Charges/Transfers	24.64	22.05	22.23	22.00	21.27
<b>TOTAL RECURRING EXPENDITURES</b>	<b>\$157.62</b>	<b>\$158.09</b>	<b>\$163.28</b>	<b>\$167.65</b>	<b>\$169.85</b>
Use of CalPERS supplemental reserve				1.00	
<b>PROJECTED SURPLUS/(SHORTFALL)</b>	<b>\$0.62</b>	<b>\$2.93</b>	<b>\$1.59</b>	<b>\$1.20</b>	<b>\$2.58</b>

**ECONOMIC OUTLOOK**

The U.S. economic growth is continuing in the same pattern it has been following for much of the post-recession period with growth in business investment and spending. At the state level, California's housing shortage and high home prices and rents continues to be one of the greatest impediments to future growth. Oceanside continues to grow with new homes being built along with new commercial properties and hotels which will result in consistent incremental increases in property tax and transient occupancy tax over the next several years.

The City's pension cost is projected to increase \$10.9 million in the general fund over the next five years. The City has implemented a plan to help mitigate growing employee costs. Employee bargaining groups are being asked to pay a higher percentage of the pension cost and the City has capped the City contribution to employee health care. With employee pension costs rising faster than operating revenues, there is a potential for a structural deficit in future years as noted in year 4 for fiscal year 2022-23.

**KEY POINTS**

- The Financial forecast does not address any future adverse budget impacts from State or Federal actions beyond the CalPERS July 2018 Actuarial Report. As a percent of compensation, Safety personnel CalPERS costs will increase from 44.2% in FY 2019-20 to 53.6% in FY 2023-34. Miscellaneous personnel CalPERS costs will increase from 32.5% in FY 2019-20 to 38.2% in FY 2023-24.
- Assumptions used to forecast revenue and expenditures are noted in a separate section of the report.
- The financial forecast will be updated on an annual basis to accommodate adjustments in economic trends.

**MEASURE X**

Over the past decade, revenues have not kept pace with growing costs associated with providing municipal services and facilities. It is becoming increasingly challenging to maintain the quality of City services such as crime and gang prevention, 911 response, pothole repair, and street maintenance. The City has been proactive in responding to this challenge by reducing its costs where feasible, including laying off more than 100 employees, deferring street and infrastructure maintenance, and cutting back on basic City Services. In order to maintain service levels, additional revenue sources were needed.

On June 6 Council approved the placement of temporary one-half cent general transactions and use (sales) tax measure on the November 6, 2018 municipal election ballot.

In November 2018, the citizens approved Measure X. Measure X will raise the sales tax in the City of Oceanside by a half cent for a period of seven years beginning April 1, 2019. The annual revenues are estimated to be \$11.2 million. The additional half cent sales tax is to be used for improving City services as noted above and not ongoing employee or operating costs. The Measure X revenues and expenditures will be placed in a separate fund and is not included in the Five-Year Forecast.

In order to provide for citizens' oversight, transparency and accountability in connection with expenditures of tax revenues generated by Measure X a Citizen Oversight Committee ("COC") will be created no later than April 30, 2019. The COC will be responsible for review and comment on the Finance Report, Spending Plan and Annual Audit; review of annual report regarding compliance with the Spending Plan; and work with City staff to identify and apply "best practices" for tracking and reporting.

**SUMMARY OF MAJOR ASSUMPTIONS****DEMOGRAPHIC TRENDS**

**Population** – Oceanside's 2018 population per the California Department of Finance is 177,362.

**Inflation** – The City monitors the Consumer Price Index for All Urban Consumers (CPI-U), for San Diego, CA, as reported by the US Department of Labor. The most recent data as of November 2018 reflects a CPI of 2.2 percent. The gasoline index has declined while shelter and used cars and trucks have increased.

**Consumer Confidence Index** – This index is a barometer of the health of the U.S. economy from the perspective of the consumer. The index is based on consumers' perceptions of current business and employment conditions, as well as their expectations for six months hence regarding business conditions, employment, and income. The Consumer Confidence Index as of November 2018 was 135.7 which is the highest level since 2000. Job growth is the main driver of the index growth. Consumers are still confident that economic growth will continue into 2019.

**Unemployment Rate** – As of October 2018, Oceanside unemployment rate was 3.4 percent, slightly higher than the San Diego County unemployment rate of 3.3 percent. The State of California unemployment rate was 4.2 percent as of October 2018.

**REVENUES**

**Property Tax** – Oceanside is experiencing commercial and residential construction growth and increases in property values.

The City of Oceanside contracts with HdL Companies for property tax management services. HdL Companies reports the median sale price of a single-family home in Oceanside at \$537,000 in 2018, a 4.88 percent increase from calendar year 2017. This price is above the peak median in FY 2005-06 of \$520,000 or a 3.3 percent increase.

HdL Companies preliminary guide of the City's property tax revenues for FY 2018-19 shows the City experienced a net taxable value increase of 6.16 percent for the FY2018-19 tax roll. This was slightly more than the increase experienced countywide at

5.98 percent. The assessed value increase between 2017-18 and 2018-19 was \$1.37 billion.

Projections based on historical data and projected tax base growth are as follows: Year 1, 4.5 percent; Year 2, 4 percent; Year 3, 3.5 percent; Year 4, 3 percent; and Year 5, 2.5 percent.

**Sales & Use Tax** –The City of Oceanside contracts with The HdL Companies for sales tax management services. A 1.0 percent increase for Years 1 through 5 has been projected. The projection is based on growth in retail and restaurants.

**Transient Occupancy Tax (TOT)** –City's transient occupancy tax revenues are projected to increase 12.4 percent in Year 1 due, in part, to greater revenues in FY 2018-19 than expected. Year 2 is projected to increase 5.0 percent due to an increase in short term rentals. Year 3 is projected to increase 14.1 percent due to the Marriott Residence Inn (former Rodeway Inn) opening with 37 net new rooms and Fairfield Inn and Suites opening with 99 rooms. Year 4 is projected to increase 4.6 percent due to projected room rate increases for existing rooms and short term rental increases. Year 5 is projected to increase by 22.5 percent based on 426 new rooms with the opening of the Inns at Buena Vista. There are additional hotels in the planning stage that were not considered in the forecast as the completion dates are unknown.

**All Other Taxes:** Year 1 is expected to increase 5.4 percent due to higher than expected actuals for FY 2018-19. Business licenses, the largest contributor to this category, are projected to increase Years 2-5 1.4 percent annually due to businesses gross receipt increases as a result of improved economic conditions and the opening of newly constructed businesses.

**Franchise Fees:** Year 1 is up 2.8 percent from FY 2018-19 budget then decreasing 6 percent in FY 2020-21 and thereafter due to decreasing numbers of cable subscribers and an increase in internet-based options.

**License & Permits:** A majority of these permits are development and parking related, with the largest portion for building permits and annual parking permits. The forecast projects a 4.8 percent increase in Year 1 and then remaining flat Years 2 through 5 with no increase.

**Fines & Forfeitures:** The majority of these revenues collected by the City are for parking citations and traffic fines. The forecast reflects an increase in Years 1 of 9.7% then decreases in Years 2 and 3 and then flat in Year 4 and 5. The decrease is attributed to reduced revenue from change in towing laws, reduction in false alarm fees, and the end of the Code Enforcement abandoned vehicle abatement program.

**Use of Money and Property:** The revenues collected in this category are from investment returns and leases and rentals. An increase in Year 1 of 3.7 percent is due to an increase in lease contract amounts. Subsequent years have a modest increase of .9 to 1.1 percent due to the unpredictability of investment returns.

**Intergovernmental:** The Years 1-2 remain flat with no increase and then there is a 4.8 percent decrease in Year 3 due to the SONGS program ending. Years 4-5 are projected to remain flat as it is unknown what programs the City will participate in.

**Ambulance Billing:** Rates are adjusted annually in July. An annual increase of 1.8 percent in Year 1 is assumed based on FY 2017-18 actual revenues. The revenues are projected to be flat for Years 2-5 due to the Cities of Vista and Carlsbad each adding a new ambulance on our borders.

**Charges for Services:** This category of revenue includes development related revenues, fire inspections, and general administration charges. The forecast assumes building related revenues will increase 2.0 percent in Year 1 and then remain flat Years 2-5 due to a potential decline of building activity.

**Transfers In & Other Revenue:** Transfers are projected to decrease slightly in Year 1 due to prior year one-time budgeted items and then remain relatively flat at .5 percent for Years 2-5 as there are no new inflows of revenue from other funds anticipated.

## EXPENDITURES

**Personnel:** Year 1 total costs are projected to increase 4.0 percent. Costs for Years 2-5 will increase an average of 3.6%. An estimate was used for the four bargaining units that will finish negotiations in FY 2018-19 that will go into effect in FY 2019-20. The estimate was based on recently completed bargaining group's negotiations. For

Years 2-5, a 2.0 percent increase has been forecasted for all bargaining units. All bargaining units' costs approved prior to December 2018 have been included in the forecast.

Other assumptions:

1. Applicable step increases were included for each year of the forecast.
2. Does not include additional compensation studies.
3. Includes minimum wage increases for appropriate hourly extra help employees.
4. Includes all known PERS costs.

The primary issue that the City must contend with is the additional CalPERS rate increases, due to the CalPERS Board lowering of the discount rate (December 2016) over a three year period from 7.5 percent to 7.0 percent and the July 2018 annual actuarial valuation report.

To summarize, the net-new CalPERS increases for FY 2019 – 24 should be fairly "firm"; however, CalPERS does recalculate the costs on an annual basis so the City cannot rule out further increases. Over the next five years, the total General Fund CalPERS increase is estimated at \$10.9M. The yearly increases are as follows: \$2.6M Year 1, \$2.7M Year 2, \$2.3M Year 3, \$2.0M Year 4 and \$1.2 Year 5. As a percentage of compensation, Safety will increase from 44.2 percent in FY 2019-20 to 53.6 percent in FY 2023-24. Miscellaneous will increase from 32.5 percent in FY 2019-20 to 38.2 percent in FY 2023-24.

CalPERS increases have been a concern for some time. Consequently, since FY 2015-16 monies have been "set aside" specifically for this reason. To date, the General Fund has accumulated \$8.1M of one-time money to help cope with the rapidly increasing CalPERS costs (PERS Unfunded Liability Set Aside). The \$8.1M is not a "fix" but can serve as a one-time cushion as the City works through the budgets on an annual basis to bring revenues and expenditures into alignment. In addition, during FY 2017-18, an IRS Section 115 Trust was created to earmark funds to be used only for CalPERS expenses. To date, \$10M has been deposited into the trust.

It is recommended that \$1.0M CalPERS Unfunded Liability Set Aside funds be used for FY 2022-23 in order to cover planned expenditures.

**Maintenance & Operations** – expenditures in this category includes such items as professional and

contractual services, equipment maintenance and rental, memberships and subscriptions, training, utilities and a variety of other operating costs for departments funded by the General Fund. A CPI increase of 2.0 percent has been forecasted for Year 1, then 1.0 percent in years 2 through 5. As in the prior year, the FY 2019-20 budget will be a “rollover” and departments will have to justify any net-new expenditure requests.

**Capital Outlay** – no capital outlay has been forecasted.

**Debt Service** – this reflects the General Fund portion of the debt service payments on the 2013 Certificate of Participation ending in 2023. The 2015 Refunding Taxable Pension Obligation Bonds (2005 Taxable Pension Obligation Bonds) ending August 2025, are reflected in the Personnel category. The 2015 Lease Revenue Bonds (Civic Center Refunding) debt service payments are included in the internal service charges. The 2015 Lease Revenue Bonds (Civic Center Refunding) bonds will be paid off in 2019.

**Internal Service Charges/Transfers** – the City has five internal service funds that provide services to the City as a whole. Included in each department operating budget is an amount to pay for these services. The services are risk management, fleet management, information services, general services and city building services. Collectively they are known as “internal service charges.” Transfers to these internal service funds are allocated based on usage formulas as defined in various Administrative Directives, and encompass costs for the materials, equipment and the overhead of providing these services.

#### **AVAILABLE FUND BALANCE**

In accordance with the Healthy City Reserve Fund Policy #200-08, 12 percent of the General Fund operating expenditure budget (or \$20.4M) is identified as a committed fund balance. The General Fund Unassigned Fund Balance available for future capital projects or other City projects/services is \$2.8M as of June 30, 2019. The \$2.8M unassigned fund balance cannot be used for ongoing operating expenditures.

The City of Oceanside has a separately approved five-year Capital Improvement Program (CIP), with a budget of \$205 M for FY 2019-20. This amount is contained in the FY 2019-20 Adopted Budget. The remaining four years in the CIP are shown as a planning tool. Unused appropriations are re-budgeted in subsequent years when projects are not complete. The major new and continuing projects include:

1. Street Overlay Projects and Pavement Management	\$7.7 million
2. Storm Drain Improvements	2.7 million
3. Mainline R/R Crossing Safety	1.6 million
4. Downtown Water Pipeline Replacement	4.5 million
5. Downtown Sewer Pipeline Replacement	6.8 million
6. New Fire Station #1 Design	1.0 million
7. Beachfront Improvements	4.5 million
8. OPD Improvements and Study	0.4 million
9. Reservoir Structural Analysis & Rehabilitation	3.9 million
10. Buccaneer Lift Station Project	23.5 million
11. San Luis Rey Maintenance Building Upgrades	5.8 million
12. Sewer Land Outfall	2.5 million
13. Buccaneer Clean, CCTV & Slip (Forcemain)	11.0 million
14. Food Waste to Energy	1.8 million
15. Fallbrook Recycled Water Line Assessment	3.0 million
16. Automated Meter Infrastructure	4.5 million
17. Pure Water Oceanside – Phase 2	28.7 million
18. College Widening	0.7 million

CIP projects are divided into programs. A list of these programs follows:

<i>in millions</i>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>FY 2023-24</u>
TRANSNET PROGRAM	\$ 4.82	\$ 7.27	\$ 15.87	\$ 19.74	\$ 17.04
THOROUGHFARE PROGRAM	0.79	6.30	0.75	-	-
DRAINAGE PROGRAM	0.97	0.30	0.14	0.14	-
PARKS PROGRAM	0.91	0.16	0.16	0.16	0.16
MUNICIPAL BUILDINGS PROGRAM	4.69	11.55	5.58	1.87	1.49
WATER PROGRAM	74.11	60.79	31.19	16.04	27.03
SEWER PROGRAM	87.28	44.58	29.58	18.63	15.03
HARBOR PROGRAM	0.55	4.17	-	3.30	-
MISC. CITY'S CAPITAL PROJECTS	2.63	3.54	2.19	5.29	5.46
CITYWIDE DRAINAGE PROGRAM	2.28	1.68	1.68	2.68	0.18
GRANTS	2.90	-	-	-	-
MEASURE X PROGRAM	10.68	-	-	-	-
SB-1 PROGRAM	4.99	4.87	4.42	4.42	4.40
SIGNALS	0.36	-	-	-	-
STREETS-GAS TAX PROGRAM	6.16	5.66	6.10	5.66	5.10
THOROUGHFARE SIGNAL PROGRAM	0.96	3.90	1.27	3.27	0.27
	<u>\$ 205.08</u>	<u>\$ 154.77</u>	<u>\$ 98.93</u>	<u>\$ 81.20</u>	<u>\$ 76.16</u>

**The City's CIP is primarily funded through the following Development Impact Fees:**

1. Thoroughfare Signal Fees – to finance the construction of bridges and roadway improvements and installation of traffic signals needed to maintain traffic movement and safety on City streets. These fees provide the funding to accommodate traffic generated by future development within the City as identified in the City's Circulation Element of the General Plan.
2. Citywide Drainage Fees – to finance the storm drain and flood control improvements needed to adequately serve and protect the community. These fees provide funding to accommodate the needs generated by future development within the City as identified in the City's Storm Drain Master Plan.

3. Park Fees – to finance the park improvements needed for the City. These fees provide project funding to accommodate needs generated by future development within the City in accordance with the City’s Master Plan of Parks and Recreation.
4. Public Facilities Fees – to finance the public safety and library improvements needed for the City. These fees provide funding to accommodate needs generated by future development within the City in accordance with the City’s Community Facilities element of the General Plan.

### **Maintenance and Operating (M&O) Expenditure Impacts**

Maintenance and operating costs are expenditures included in the adopted budget and may include personnel, supplies, and contract costs needed to maintain a capital project once it is completed. The department responsible for the project determines the potential impact to the operating costs and includes this in the current operating budget as well as in the CIP.

**1. Project: Street Overlay Projects**

**Impact:** The Street Overlay project is preventative and minimizes impacts to the Streets Operating Program by preventing potholes and cracks that would need repair if annual overlay did not occur. There are no impacts to the Public Works operating and maintenance budget.

**2. Project: Storm Drain Improvements**

**Impact:** Annual storm drain improvements is preventative and will minimize emergency repairs to deteriorating pipes and potential sinkholes. There is no increased impact to the Public Works operating and maintenance budget.

**3. Project: RCS System Replacement**

**Impact:** The RCS system replacement (known as “Next-Gen RCS”) does not have a direct impact to CIP maintenance and operations. Each Department is responsible for the maintenance costs of their assigned radios. Department maintenance costs are currently budgeted and will continue to trend with a 1% increase annually. While phase I of the Next-Gen RCS project will go live in 2019, the second phase of the project will not be completed until approximately 2023. New equipment will continue to be purchased through 2023.

**4. Project: Mainline R/R Crossing Safety**

**Impact:** The Mainline R/R Crossing Safety project will create new infrastructure that will require maintenance and/or replacement costs toward pedestrian gates, sidewalk railings, and signage. Public Works operating and maintenance impacts are estimated to begin in 2024 to paint and maintain pedestrian gates at approximately \$1,000 per gate or \$20,000 per year that maintenance is performed.

**5. Project: Tyson St Park Restrooms**

**Impact:** The Tyson St Park restroom project is replacing an existing and deteriorating restroom facility. The increase in stall walls will require increased cleaning and maintenance of approximately \$5,000 annually beginning in Fiscal Year 2020-21.

**6. Project: Fire Training Tower**

**Impact:** The Fire Training Tower project will create new infrastructure that will require ongoing maintenance and repair. Maintenance and repair costs are expected to be approximately \$20,000-\$30,000 per year in the initial years beginning in FY 2020-21 and increasing to potentially \$50,000-\$70,000 annually after seven years.

**7. Project: El Corazon Aquatic Center**

**Impact:** The current CIP budget for the El Corazon Aquatic Center is to bring the design documents to 100 percent completion and ready to bid for construction. This project does not have a direct impact to maintenance and operations. Once designed, construction of the design will cost approximately \$25,500,000. Ongoing operating and maintenance of the facility will begin in May 2021 and is estimated to cost approximately \$1,000,000 annually to the Neighborhood Services Department; however, budget of personnel positions will be needed in February 2021 to ensure hiring and training occur prior to opening day. Additionally, landscape maintenance will impact the Public Works maintenance and operation budget.

**8. Project: OPD Improvements**

**Impact:** The OPD Improvements project includes improvements to the evidence room and property storage at the City Operation Center and the addition of a staff restroom. There is no increased impact to the Public Works Facility Maintenance budget as a result of this project. There will be an impact for water service to the Oceanside Police Department budget beginning in FY 2020-21.

**9. Project: Traffic Signals (RDO and San Ramon and Mission Gate)**

**Impact:** Every signal intersection added to the City's inventory has a net new expense of \$1,000 annually to the Traffic Control System of Public Works which is funded by the General Fund. New traffic signals are also installed through private developers as a condition to their projects, however the City is responsible for operations and maintenance. By the end of Fiscal Year 2019-20, four new signal intersections will be installed for a net new expense to the General Fund of approximately \$4,000.

**10. Project: Fire Station #1 Design**

**Impact:** The design for a newly constructed Fire Station #1 at 602 Civic Center Drive does not have a direct impact on operations and maintenance. Once designed, the estimated cost to construct the facility is approximately \$14,700,000. Ongoing operating and maintenance costs for the Fire Department moving locations will be \$30,000 annually toward deferred facility maintenance.

**11. Project: Ambulance, Type 1**

**Impact:** The ambulance will be added to the Fire Department to implement a newly proposed Emergency Medical Technician (EMT) program. The program will employ 15 new EMT positions funded through Measure X funds for seven years. Absent net-new funding capacity in FY 2025-26, the EMT program will end with EMTs being released from employment.

**12. Project: Beachfront Improvements**

**Impact:** The beachfront improvements project will increase the number of restroom facilities and include a Police locker room which will increase water use. The impacts are expected to start with the Fiscal Year 2021-22 budget.

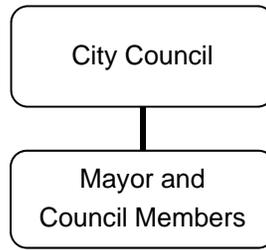
**13. Project: Buccaneer Beach Restroom and Park Study**

**Impact:** The design and study for these facilities does not have a direct impact on operations and maintenance. Once constructed, the facilities will have a minor increase in required budget which are expected to start with the Fiscal Year 2021-22 budget.

**14. Project: Pure Water Oceanside**

**Impact:** The Pure Water program will reduce the City's reliance on imported water and reduce the costs of purchased water and long-term fixed costs. The estimated annual operating impact of Pure Water Oceanside is \$2.3 million, primarily in energy and chemical costs, as well as labor and maintenance costs. The net impact is well over \$6 million in water purchase cost savings.

**Organizational Chart by Function**



**Mission Statement**

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*The City Council’s mission is to represent the citizens of Oceanside, make policy decisions, exercise fiscal responsibility and authority, serve the best interests of all citizens and ensure that Oceanside is a desirable place to live, work, do business and to visit.*

**Service Description**

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The City Council is the legislative body of the City, serves as its corporate board of directors, and is responsible for establishing City policy. The Mayor and Councilmembers are elected for staggered four-year terms, and have transitioned to District Elections beginning with Districts 1 and 2 in November 2018. Districts 3 and 4 will elect a candidate in 2020. The Mayor is elected at-large. The City Council works closely with the City Manager to ensure that policy is effectively implemented.

**Future Objectives**

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**City Services**

- Implement fiscal sustainability policies to support core services that proactively ensure the health, safety and welfare of our citizens; attract, develop and retain a high performing municipal workforce; and fund internal infrastructure needs.

**Sustainable Growth**

- Encourage and make effective use of infill, mixed use, traditional neighborhood development and redevelopment, as well as job producing centers to take advantage of infrastructure and transportation systems, maximize efficiencies in providing City services.

**Economic Vitality**

- Through collaboration and partnership with other public entities, private entities, and the military, support economic development efforts that attract, retain and create quality jobs to ensure a diverse economic base, a resilient and growing City tax base, and thriving neighborhoods.

**Quality of Life**

- Maximize resources that provide quality of life through City services and programs, sustainable growth and economic vitality goals; improve services for our citizens; safeguard environmental resources, including our natural landscape; and provide art cultural and recreational amenities for Oceanside.

**Civic Engagement**

- Fully realize the talents and positive contributions of nonprofits; private and public entities; the military; civic leaders; and engaged citizens and neighborhood groups to develop a shared sense of community and help achieve the Council’s vision.

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 295,775	\$ 291,761	\$ 295,876	\$ 296,839	\$ 311,445
5110 Temporary/Part Time Employees	-	15,262	-	-	-
5115 Elected Officials	111,833	120,859	128,559	128,561	128,561
5206 Fringe Benefit Burden-Wcomp	2,449	2,588	1,718	1,844	1,881
5207 Fringe Benefit Burden	208,954	191,840	194,885	217,099	222,539
5212 Pension Bond Debt Charge	5,120	5,148	5,108	4,777	4,719
5230 Auto Allowance	20,405	20,192	20,800	20,100	20,100
	644,536	647,650	646,946	669,220	689,245
<b>Maintenance &amp; Operations</b>					
5345 Travel & Conference	8,444	10,504	6,067	24,630	25,120
5350 Training - Registrtn Fees	80	209	-	-	-
5355 Matl Supplies&Services	4,078	5,781	5,039	12,517	12,768
5360 Advertising	-	50	-	-	-
5370 Postage	122	61	57	1,335	1,365
5375 Dues,Books&Subs	248	2,140	156	505	515
5385 Telephone	6,010	5,346	6,165	11,415	11,645
	18,982	24,091	17,484	50,402	51,413
<b>Internal Service Charges</b>					
5600 Internal Service Charges	246,321	246,975	254,289	254,853	271,321
	246,321	246,975	254,289	254,853	271,321
<b>Total Expenditures</b>	<b>\$ 909,839</b>	<b>\$ 918,716</b>	<b>\$ 918,719</b>	<b>\$ 974,475</b>	<b>\$ 1,011,979</b>

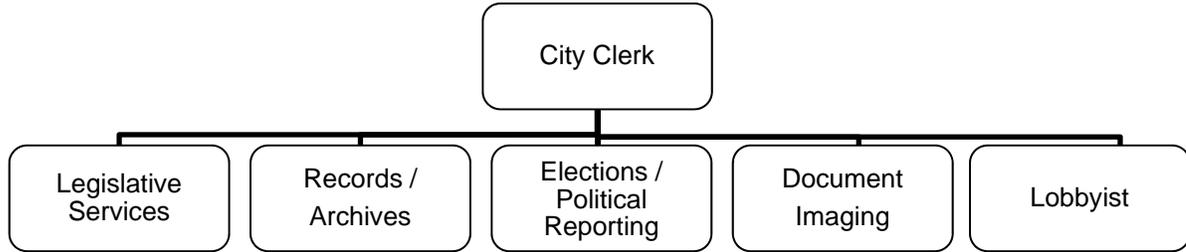
**Expenditure Summary by Category**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	644,536	647,650	646,946	669,220	689,245
Maintenance & Operations	18,982	24,091	17,484	50,402	51,413
Internal Service Charges	246,321	246,975	254,289	254,853	271,321
<b>Total Expenditures</b>	<b>\$ 909,839</b>	<b>\$ 918,716</b>	<b>\$ 918,719</b>	<b>\$ 974,475</b>	<b>\$ 1,011,979</b>

**Expenditure Summary by Program**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
110100101 - Mayor Wood	186,080	193,276	129,107	-	-
110101101 - Council Member-Feller	175,295	179,254	190,667	197,670	208,688
110102101 - Council Member-Sanchez	185,510	159,365	181,556	97,283	-
110104101 - Council Member-Kern	186,500	206,215	174,341	93,706	-
110105101 - Council Member-Lowery	176,454	180,606	191,676	98,253	-
110107101 - Mayor Weiss	-	-	51,372	198,305	216,639
110108101 - Cmbr - District 1	-	-	-	97,292	221,683
110109101 - Cmbr - District 2	-	-	-	93,707	181,541
110112101 - Council Member-Keim	-	-	-	98,259	183,428
<b>Total Expenditures</b>	<b>\$ 909,839</b>	<b>\$ 918,716</b>	<b>\$ 918,719</b>	<b>\$ 974,475</b>	<b>\$ 1,011,979</b>

**Organizational Chart by Function**



**Mission Statement**

*Accurately record and preserve the decisions of the municipal legislature; manage the City’s valuable records to ensure preservation and accessibility; identify and protect vital, historic, and permanent records of the City; administer elections in accordance with statutory requirements; serve as the City’s source for informational, historical, legislative, and election services.*

**Service Description**

The purpose is to fulfill the duties and responsibilities entrusted to the elected City Clerk through the voters and citizens of Oceanside, which include serving as the City Clerk, Legislative Administrator, Records Administrator, Elections Official and Filing Officer / Official.

Responsibilities of the department include:

- The care and custody of all vital, permanent, and historic records of the City for the protection and preservation of the City’s history (such as ordinances, resolutions, minutes, contracts, deeds, agreements).
- Attesting, recording, and preserving all official actions of the legislative bodies (including City Council, Harbor District Board, Community Development Commission, Manufactured Homes Fair Practices Commission, Public Finance Authority) and certifying City documents.
- Noticing, recruiting, processing vacancies and expiring positions of the City’s advisory boards, committees and commissions.
- Administration of the Citywide Central Records Management program.
- Management of the Citywide records retention schedule.
- Management of the Citywide document imaging program.

- Serving as the City’s Elections Official for all Municipal Elections: Council seats, citizen initiatives, and ballot measures.
- Receiving legal service, processing claims, subpoenas, and other legal documents.
- Accepting and processing formal bid openings.
- Receiving appeals to the City Council.
- Receiving, processing, coordinating and responding to Public Records Act requests.
- Processing publications and mailings of legal and public notices.
- Processing of the City’s incoming and outgoing mail.
- Codifying the City’s Municipal Code.
- Serving as the filing official/officer for the Fair Political Practices Commission’s all filings and statements, including conflict of interest forms (Form 700), campaign contribution and expenditure reports.
- Tracking and noticing required Ethics Training.
- Providing a wide variety of research and information services to the public and all City staff.

**Major Accomplishments**

**City Services**

- Conducted the City’s first district based General Municipal Election for Districts 1 and 2 on November 6, 2018.
- Continued in-house shred service for all departments, providing a weekly pick-up by City Clerk Records Center staff.
- Continued quarterly training for all new employees and interested staff on the Document Imaging program.
- Launched Document Imaging System update for WebXtender and facilitated staff training for new interface.

**Civic Engagement**

- Increased the use of electronic filing of campaign statements, conflict of interest statement by updating City Clerk webpage to make documents more easily accessible.
- Implemented a cloud-based file sharing portal to streamline Public Records Requests process and transfer responsive records in an efficient manner.
- Continued expanded use of the Netfile electronic filing system to provide the public with faster access to election and political reporting documents.
- Utilized online Lobbyist Registration link with email for easy access and submittal of forms. Updated each existing page on the City Clerk website to create a cohesive product.
- Increased presence of City Clerk department on social media through posting Boards and Commissions vacancies on Twitter and Facebook and revising the application process so individuals can apply online. There has been an increase in application submittals and positive feedback from the public.
- Implemented weekly Information booth on Thursdays from 9:30am-12pm to provide public information regarding Boards and Commissions, District Elections and other inquiries relating to the City Clerk Department.
- Administered the California Political Reform Act of 1974, serving as the local filing officer / official for the required conflict of interest filings for approximately 250 designated employees and advisory group members and for the political campaign finance reporting for all locally-active political action committees.
- Managed the City's Lobbying Ordinance, tracking lobbyists and their reporting requirements. Provided for online filing and payment of registration forms and fees.

**Future Objectives****City Services**

- Act as the compliance officer and perform the duties as required by federal, state and local statutes, including the Political Reform Act, Brown Act and Public Records Act.
- Provide additional staff training for all departments for the management of the City's Records Retention Schedule and Records Management Program to assist with document control and protection of the City's vital records.
- Initiate and implement a new electronic request to speak kiosk for City Council meetings.

**Civic Engagement**

- Promote public awareness of and participation in the district election process in the City through the City's webpages and continued presence of a weekly City Clerk booth to field questions and inquiries from the public.
- Implement strategies to encourage increased participation by Oceanside residents to serve on advisory groups with weekly Boards and Commissions booth and continued utilization of social media.
- Preserve the City's records in both physical and electronic format, including the legislative history through the preparation of minutes and processing of documents, and ensure transparency to the public.
- Implement the updated Records Retention Schedule per City Ordinance requiring a revised schedule every five years.
- Ensure that all California Public Records Act requests are fulfilled within all state and local statutory guidelines.
- Work with internal and external customers of the City to ensure the public and internal staff are provided with the highest level of customer service to build strong inter-relation.

GENERAL GOVERNMENT

Budget Summary All Funds - City Clerk

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 425,809	\$ 398,423	\$ 395,302	\$ 464,268	\$ 486,496
5110 Temporary/Part Time Employees	12,338	13,171	6,199	26,773	25,899
5115 Elected Officials	24,369	24,283	24,191	24,191	24,191
5120 Overtime	-	5	-	-	-
5206 Fringe Benefit Burden-Wcomp	4,175	3,634	2,492	2,635	2,776
5207 Fringe Benefit Burden	194,345	193,854	212,777	248,605	292,375
5212 Pension Bond Debt Charge	6,431	5,509	5,998	5,472	5,887
	<u>667,467</u>	<u>638,879</u>	<u>646,959</u>	<u>771,944</u>	<u>837,624</u>
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	5,277	153,929	14,566	237,344	58,391
5320 Repair and Maintenance	15,805	8,944	11,466	16,657	16,690
5330 Machry & Equip <\$10K	2,436	13,238	-	-	-
5335 Rents & Leases - Equip, Bldgs	648	1,151	782	2,228	2,273
5345 Travel & Conference	2,945	5,389	11,799	11,805	12,841
5350 Training - Registrtn Fees	3,796	4,352	5,530	4,200	4,284
5355 Matl Supplies&Services	25,295	39,150	26,777	30,016	25,636
5360 Advertising	2,498	7,192	4,125	6,328	5,455
5370 Postage	1,044	958	590	3,000	1,460
5375 Dues,Books&Subs	20,549	20,578	20,702	21,482	22,413
5380 Uniform	466	2,542	670	1,500	1,000
5385 Telephone	1,136	984	3,593	1,064	3,315
	<u>81,895</u>	<u>258,407</u>	<u>100,600</u>	<u>335,624</u>	<u>153,758</u>
<b>Internal Service Charges</b>					
5600 Internal Service Charges	263,586	258,503	280,744	303,275	307,146
	<u>263,586</u>	<u>258,503</u>	<u>280,744</u>	<u>303,275</u>	<u>307,146</u>
<b>Capital Outlay</b>					
5706 Furniture, Fixtures, Software	-	29,138	-	-	-
	<u>-</u>	<u>29,138</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures</b>	<b>\$ 1,012,948</b>	<b>\$ 1,184,927</b>	<b>\$ 1,028,303</b>	<b>\$ 1,410,843</b>	<b>\$ 1,298,528</b>

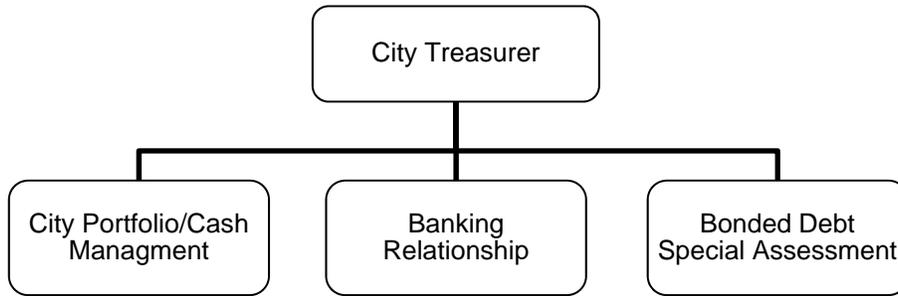
Expenditure Summary by Category

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	667,467	638,879	646,959	771,944	837,624
Maintenance & Operations	81,895	258,407	100,600	335,624	153,758
Internal Service Charges	263,586	258,503	280,744	303,275	307,146
Capital Outlay	-	29,138	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,012,948</b>	<b>\$ 1,184,927</b>	<b>\$ 1,028,303</b>	<b>\$ 1,410,843</b>	<b>\$ 1,298,528</b>

Expenditure Summary by Program

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
120120101 - Records Management	287,414	336,924	371,250	410,716	429,162
120122101 - Legislative Services	559,787	519,413	479,126	551,285	580,695
120123101 - Elections	90,778	227,540	100,857	325,618	164,738
120124101 - Doc Imaging	74,969	101,050	77,070	123,224	123,933
<b>Total Expenditures</b>	<b>\$ 1,012,948</b>	<b>\$ 1,184,927</b>	<b>\$ 1,028,303</b>	<b>\$ 1,410,843</b>	<b>\$ 1,298,528</b>

**Organizational Chart by Function**



**Mission Statement**

*The mission of the City Treasurer's office is to manage and monitor cash to provide available funds for expenditures while keeping idle funds fully invested, to manage and trade the investment portfolio in order to earn the highest rate of return while protecting principal, and manage bonded debt and special assessment districts of the City.*

**Service Description**

The City Treasurer's office is responsible for daily cash management of the City including the investment of the City's fixed income portfolio; managing the City's banking relationship, serving as the liaison between the City's bank and the departments utilizing banking services; and administering the City's bonded debt and special assessment district programs.

**Major Accomplishments**

**City Services**

- Completion of Investment Policy amendment to provide for additional liquid investment options with the San Diego County Treasurer's Pooled Money Fund and the establishment of a participatory account with the San Diego County Treasurer.
- Establishment of and Council Approval of Citizen Investment Oversight Committee (CIOC) Bylaws and Election of CIOC Vice-Chairperson.

- Expanded the available Investment options for the IRS Section 115 Pension Stabilization Trust through Council approval and creation of a second moderate risk model portfolio option.

**June 2019 Portfolio Statistics**

Par Value	\$380,332,000
Book Value	\$380,222,927
Annual Increase ( Decrease) in Book Value	\$ 16,702,973
Market Value	\$380,479,197
Average Yield to Maturity	2.104%
Weighted average Days to Maturity	454
Year-to-Date Earnings	\$ 6,742,869

**Future Objectives**

**Civic Engagement**

- Continue to increase engagement and regular duty-related educational opportunities for Citizen Investment Oversight Committee members.
- Continue to diversify CIOC membership to better reflect the City's population.

GENERAL GOVERNMENT

Budget Summary All Funds - City Treasurer

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 221,835	\$ 172,432	\$ 169,146	\$ 174,722	\$ 181,107
5115 Elected Officials	24,342	5,675	22,406	24,190	24,190
5206 Fringe Benefit Burden-Wcomp	1,954	1,746	1,195	1,305	1,356
5207 Fringe Benefit Burden	83,737	66,307	80,485	83,716	95,049
5212 Pension Bond Debt Charge	2,311	1,967	2,094	2,105	2,213
	<u>334,179</u>	<u>248,127</u>	<u>275,326</u>	<u>286,038</u>	<u>303,915</u>
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	48,294	34,582	48,062	53,230	56,400
5345 Travel & Conference	479	956	100	1,936	1,975
5350 Training - Registrtn Fees	-	1,850	-	-	-
5355 Matl Supplies&Services	2,300	809	-	85	87
5360 Advertising	2,834	2,777	2,796	4,800	4,866
5370 Postage	72	112	178	155	158
5375 Dues,Books&Subs	195	245	235	210	244
5380 Uniform	-	374	-	-	-
5385 Telephone	589	924	1,081	1,265	1,290
5405 Administration Fees	804,294	945,340	1,081,869	1,215,380	1,359,000
5425 Fiscal Agent/Other Fees	489,579	252,943	25,692	26,070	25,800
5450 Contingencies	-	-	-	5,000	-
	<u>1,348,636</u>	<u>1,240,912</u>	<u>1,160,013</u>	<u>1,308,131</u>	<u>1,449,820</u>
<b>Internal Service Charges</b>					
5600 Internal Service Charges	104,646	102,636	130,074	123,949	125,390
	<u>104,646</u>	<u>102,636</u>	<u>130,074</u>	<u>123,949</u>	<u>125,390</u>
<b>Debt Service</b>					
5651 Principal	8,077,632	8,410,075	8,660,501	9,062,177	9,136,421
5652 Interest	4,701,410	3,995,532	3,702,497	3,415,691	3,103,744
	<u>12,779,042</u>	<u>12,405,607</u>	<u>12,362,998</u>	<u>12,477,868</u>	<u>12,240,165</u>
<b>Transfers</b>					
6900 Transfers Out	-	-	10,000,000	-	-
	<u>-</u>	<u>-</u>	<u>10,000,000</u>	<u>-</u>	<u>-</u>
<b>Other</b>					
6026 Bond Redemption	40,466,786	9,321,751	-	-	-
6030 GASB 31 Adjmt	(16,585)	40,383	74,346	-	-
6025 OthFinSources-Capital Leases	-	(9,476,298)	-	-	-
	<u>40,450,201</u>	<u>(114,164)</u>	<u>74,346</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures</b>	<b>\$ 55,016,704</b>	<b>\$ 13,883,118</b>	<b>\$24,002,757</b>	<b>\$ 14,195,986</b>	<b>\$ 14,119,290</b>

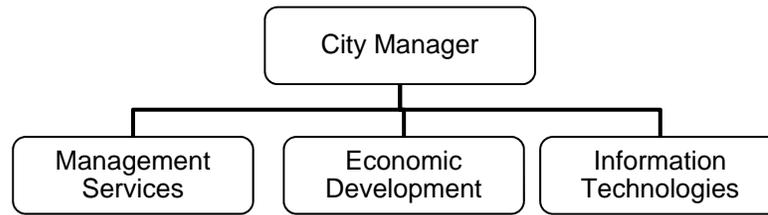
**Expenditure Summary by Category**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	334,179	248,127	275,326	286,038	303,915
Maintenance & Operations	1,348,636	1,240,912	1,160,013	1,308,131	1,449,820
Internal Service Charges	104,646	102,636	130,074	123,949	125,390
Debt Service	12,779,042	12,405,607	12,362,998	12,477,868	12,240,165
Transfers	-	-	10,000,000	-	-
Other	40,450,201	(114,164)	74,346	-	-
<b>Total Expenditures</b>	<b>\$ 55,016,704</b>	<b>\$ 13,883,118</b>	<b>\$24,002,757</b>	<b>\$14,195,986</b>	<b>\$ 14,119,290</b>

**Expenditure Summary by Program**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
140000101 - City Treasurer	\$ 390,812	\$ 305,945	329,412	345,138	367,525
140192420 - 2005 Refunding COP	2,226,216	-	-	-	-
1402 - CFD-Ocean Ranch	(2,425)	6,695	1,247	-	-
140205420 - 2015 OPFA Lease Revenue Bd	383,242	2,277,780	2,287,000	2,255,000	2,252,875
1403 - CFD-Pacific Coast Bus.Pk	(84)	1,115	806	-	-
1455 - CFD-Morro Hills	(7,215)	15,731	709	-	-
170140961 - 2013COP Refunding SerA	1,347,120	1,348,265	1,349,200	1,349,199	920,660
170141455 - CFD-Morro Hills 2013A Ref	735,559	503,500	479,339	452,946	448,606
170142402 - CFD-Ocean Ranch 2013A Ref	758,763	775,418	792,970	812,795	831,675
170182420 - Pension Obligation Bds	3,373,110	-	-	-	-
170197961 - 2011 Pol/Libr COP	808,784	819,196	817,948	828,660	840,832
170198455 - 14 Morro Hills SpTx-Ref IA1	586,725	570,306	-	-	-
170199455 - 14 Morro Hills SpTx-Ref	1,180,613	836,221	778,440	738,410	738,212
170206420 - 2015 Txble Pensn Oblgtn Ref Bd	303,297	3,591,606	3,738,165	3,874,731	4,019,758
170280402 - CFD-Ocean Ranch 2014 Ref	569,285	688,305	708,770	718,630	731,425
1961 - OPFA DS Fd	(6,861)	16,842	16,095	-	-
200010102 - Allocation of Interest	804,294	945,340	11,081,869	1,220,380	1,359,000
420 - General Debt Service BS	40,466,786	-	-	-	-
605611963 - Oceanside Lighting Dist-DS	476,220	476,219	476,219	476,219	476,219
170196403 - CFD-2008 Pacific Coast Bus Prk	622,463	632,039	6,414	-	-
170203403 - CFD-2017 Pacific Coast Bus Prk	-	72,595	512,308	586,438	597,213
170198456 - 14 Morro Hills CFD (ImpArea#1)	-	-	566,608	537,440	535,290
140281908 - City Pension Stabiliztn Trst	-	-	58,780	-	-
1456 - 14 Morro Hills IA1 Rev Fd	-	-	458	-	-
<b>Total Expenditures</b>	<b>\$ 55,016,704</b>	<b>\$ 13,883,118</b>	<b>\$24,002,757</b>	<b>\$14,195,986</b>	<b>\$ 14,119,290</b>

**Organizational Chart by Function**



**Mission Statement**

*Provide support and policy recommendations to the City Council; provide leadership, support and coordination for the various City departments; oversee financial planning and budget preparation; manage media relations; governmental affairs/advocacy; oversee Information Technologies; oversee Economic Development; represent City interests in local and regional issues.*

**Service Description**

The City Manager's office provides leadership and oversight for the administration of all City services and activities, as well as ensures that City Council policies are implemented throughout the organization. The City Manager's office oversees the work of all City departments and directs the financial and information technology planning, budget preparation, performance measurements, long-term capital financing, public information, and economic development efforts.

The City Manager's Office ensures that the needs and concerns of the community and the City organization are properly addressed to maintain Oceanside's quality of life.

**Future Objectives**

**City Services**

- Ensure fiscal stability by creating a balanced budget.
- Ensure the City is economically sustainable by actively working on the retention and recruitment of businesses.
- Ensure the public has access to information in a timely manner.
- Provide a reliable and secure computer infrastructure with high-speed network access to City facilities.
- Provide an easily maintained and user-friendly public website to residents and City staff.

**Economic Vitality**

- Encourage economic development through business retention and expansion, recruitment of businesses that produce high wage jobs, increase the gross retail sales in the City, maintain positive public relations and marketing in the region, and increase tourism market share.

**Quality of Life**

- Ensure that the best possible services are provided given the City's financial capacity.

GENERAL GOVERNMENT

Budget Summary All Funds - City Manager

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 1,923,335	\$ 1,905,604	\$ 1,927,499	\$ 2,193,238	\$ 2,414,268
5110 Temporary/Part Time Employees	9,612	2,554	15,046	15,329	91,335
5120 Overtime	5,662	1,747	2,409	2,000	2,000
5206 Fringe Benefit Burden-Wcomp	25,377	23,725	15,516	17,292	18,323
5207 Fringe Benefit Burden	756,636	825,190	821,754	1,024,406	1,169,022
5212 Pension Bond Debt Charge	25,163	24,067	25,707	24,852	26,605
5230 Auto Allowance	2,530	5,605	5,915	9,300	10,080
5235 Compensated Absences	36,241	3,101	(38,685)	-	-
	<u>2,784,556</u>	<u>2,791,593</u>	<u>2,775,161</u>	<u>3,286,417</u>	<u>3,731,633</u>
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	205,570	173,395	298,741	260,296	251,044
5310 Temp. Agencies/Individuals	-	-	-	35,778	35,778
5315 Utilities	21,664	20,343	22,065	20,257	20,257
5320 Repair and Maintenance	971,703	1,008,940	1,099,088	1,470,946	1,302,599
5325 Infrastructure < \$100K	318,894	229,891	364,931	453,888	455,516
5326 Studies & Reports	-	3,000	15,251	51,559	-
5330 Machry & Equip <\$10K	461,323	513,622	520,126	552,644	550,626
5335 Rents & Leases - Equip, Bldgs	290,385	329,862	342,844	352,280	456,059
5345 Travel & Conference	9,508	17,665	11,453	28,231	28,036
5350 Training - Registrtn Fees	934	784	-	593	564
5355 Matl Supplies&Services	145,096	288,480	263,449	308,344	275,371
5360 Advertising	472	49	405	1,651	1,613
5365 Marketing	18,389	31,221	28,025	29,500	30,090
5370 Postage	2,110	1,872	1,581	3,579	3,609
5375 Dues,Books&Subs	18,346	18,998	12,911	22,270	22,677
5380 Uniform	3,870	3,248	4,224	12,108	-
5385 Telephone	521,508	598,674	523,153	599,097	587,183
5390 Taxes, Licenses & Permits	105	50	-	-	-
5435 Special Events	25,000	-	-	-	-
5450 Contingencies	2,121	7,363	30,145	114,260	72,828
	<u>3,016,998</u>	<u>3,247,457</u>	<u>3,538,392</u>	<u>4,317,281</u>	<u>4,093,850</u>
<b>Internal Service Charges</b>					
5600 Internal Service Charges	563,137	535,789	552,684	568,632	596,399
	<u>563,137</u>	<u>535,789</u>	<u>552,684</u>	<u>568,632</u>	<u>596,399</u>
<b>Capital Outlay</b>					
5704 Machinery & Equipment	18,828	4,307,089	1,395,302	3,147,844	500,000
	<u>18,828</u>	<u>4,307,089</u>	<u>1,395,302</u>	<u>3,147,844</u>	<u>500,000</u>
<b>Transfers</b>					
6900 Transfers Out	-	-	-	-	50,000
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>50,000</u>
<b>Other</b>					
6007 Pension Expense - GASB 68	(100,178)	(57,461)	132,207	-	-
6010 Depreciation Expense	16,518	16,518	14,358	-	-
	<u>(83,660)</u>	<u>(40,943)</u>	<u>146,565</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures</b>	<b>\$ 6,299,859</b>	<b>\$ 10,840,985</b>	<b>\$ 8,408,104</b>	<b>\$ 11,320,174</b>	<b>\$ 8,971,882</b>

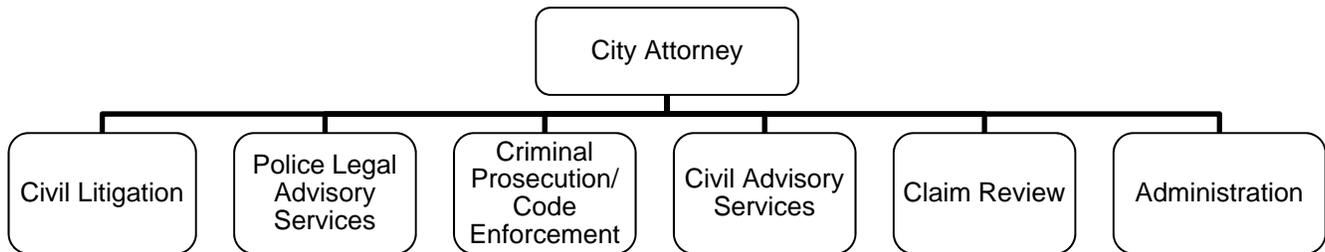
### Expenditure Summary by Category

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	2,784,556	2,791,593	2,775,161	3,286,417	3,731,633
Maintenance & Operations	3,016,998	3,247,457	3,538,392	4,317,281	4,093,850
Internal Service Charges	563,137	535,789	552,684	568,632	596,399
Capital Outlay	18,828	4,307,089	1,395,302	3,147,844	500,000
Transfers	-	-	-	-	50,000
Other	(83,660)	(40,943)	146,565	-	-
<b>Total Expenditures</b>	<b>\$ 6,299,859</b>	<b>\$ 10,840,985</b>	<b>\$ 8,408,104</b>	<b>\$11,320,174</b>	<b>\$ 8,971,882</b>

### Expenditure Summary by Program

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
150010101 - Management Svcs	548,592	420,997	530,653	574,713	852,867
150150101 - City Manager-Contingency	34,524	7,487	30,145	114,260	72,828
150438501 - Fireworks	25,000	-	-	-	-
155010841 - Information Systems	1,813,503	1,650,984	1,750,887	2,093,624	2,152,814
155155841 - Audio Visual	11,679	109,374	139,112	138,401	146,315
155157841 - Communications	547,269	559,350	505,241	706,177	725,457
155158841 - City Wide Copiers/Printers	350,702	384,696	382,428	407,000	510,779
155159841 - Building Controls	39,261	33,058	45,557	51,308	51,308
155160841 - Citywide Software	202,924	231,955	412,060	542,493	259,541
155162841 - Network Infrastructure	659,879	707,462	850,304	991,243	1,043,935
155164841 - Public Safety System	479,947	528,591	410,178	491,870	515,531
155165841 - SCADA	176,184	183,185	209,495	286,806	338,251
155167841 - Utility Systems	551,307	557,475	561,534	579,558	592,800
1841 - Information Services	16,518	16,518	14,358	-	50,000
270271871 - Centralized Call Center	345,398	377,222	423,185	410,691	419,965
310332101 - Economic Development Program	463,948	639,209	699,914	665,567	707,491
320348101 - Fixture Replacement Project	7,000	123,078	(440)	-	-
817144715273 - Osidge Harbor Pumpout Grant	19,004	-	-	-	-
912138200501 - Long Term Zoning Update	7,220	3,255	15,251	51,559	-
912138000501 - Art Commission	-	-	32,940	67,060	32,000
915138100581 - Fire Truck Replacement	-	670,108	749,300	1,125,449	500,000
915138300581 - RCS System Replacement	-	3,636,981	646,002	2,022,395	-
<b>Total Expenditures</b>	<b>\$ 6,299,859</b>	<b>\$ 10,840,985</b>	<b>\$ 8,408,104</b>	<b>\$11,320,174</b>	<b>\$ 8,971,882</b>

**Organizational Chart by Function**



**Mission Statement**

*The City Attorney’s office provides a full range of legal services to the City Council, City Manager, department directors and City advisory groups. These services include providing legal advice and counseling related to proposed actions as well as the defense of the City and its employees in state and federal courts and administrative proceedings.*

*The City Attorney’s office prepares and/or reviews City Council reports, legal opinions, ordinances, resolutions, contracts, agreements and leases. The department also prosecutes City Code violations and serves as the legal counsel to the Harbor District and the Community Development Commission.*

**Service Description**

The City Attorney’s office provides a full range of legal services to the City Council, City Manager, Department Directors, City commissions and City advisory groups. These services include legal advice and counseling as to the legality of proposed actions as well as the defense of civil actions filed against the City and/or its employees acting in the scope of employment. Where necessary, the department files civil actions to protect the rights of the City. The City Attorney’s office also prepares and/or reviews City Council reports, legal opinions, ordinances, resolutions, contracts, agreements and leases. The department prosecutes City Code violations and serves as the legal counsel to the Harbor District and Community Development Commission.

**Major Accomplishments**

**City Services**

- Successfully defended the City in several noteworthy civil litigation cases, including, among others:

- A successful demurrer terminating a lawsuit arising from an Oceanside Police Officer’s justified fatal shooting of a criminal suspect.
- The filing of a motion for summary judgment in federal district leading to the dismissal of a suit challenging the City’s permit process for police regulated businesses.
- The dismissal of a suit seeking damages arising from injuries sustained due to the allegedly dangerous condition of public property.
- Successful tender of several civil suits against the City, including a high exposure land subsidence case, a bicycle accident case, and a claim of inverse condition, saving the City substantial litigation costs.
- Assisted with the resolution of a CEQA lawsuit allowing a new hotel project to move forward.

- Conducted thorough and expedient analysis of tort claims filed with Risk Management to resolve valid claims without resorting to litigation.
- Assisted the City Clerk in implementing the first elections in city history utilizing council districts.
- Drafted several ordinances to implement the City’s decision to permit specified medical cannabis businesses.
- Continued to reduce outside counsel expenses by staffing the City Attorney’s office with experienced civil litigators and aggressively pursuing insurance coverage on civil cases and tenders of litigation costs where appropriate.

**Economic Vitality**

- Finalized almost a dozen legal documents to ensure the closing of escrow for the Oceanside Beach resort project and the commencement of construction.
- Prepared the ballot measure and implementing documents for the Measure X temporary sales tax increase for general city services.
- Assisted the City’s Financial Services Department in recouping unpaid Transient Occupancy Tax revenues owed by short term rental businesses.

- Assisted with the implementation of an affordable housing project supported by federal vouchers.

### ***Future Objectives***

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#### **City Services**

- Emphasize the defense of civil litigation cases in-house within the existing budget. Significant cases in the next year will involve the defense of a suit alleging false arrest and a high exposure bike accident case.
- Provide timely and thorough review of all legal documents, including City ordinances, resolutions, contracts and other agreements.
- Update standardized contracts, permits and City documents to conform to evolving legal developments.
- Evaluate opportunities to file actions on behalf of the City as a plaintiff to recover damages where appropriate.
- Advise staff and City officials of new developments in municipal law.
- Provide training to City staff and City boards and commissions on significant developments in municipal law, including the Brown Act, the Public Records Act and other applicable areas of the law.

GENERAL GOVERNMENT

Budget Summary All Funds - City Attorney

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 996,700	\$ 1,047,425	\$ 1,097,248	\$ 1,109,132	\$ 1,190,008
5120 Overtime	-	-	227	-	-
5206 Fringe Benefit Burden-Wcomp	7,722	7,610	5,062	5,557	6,239
5207 Fringe Benefit Burden	349,274	387,844	416,344	450,388	511,245
5212 Pension Bond Debt Charge	11,313	11,279	12,156	11,603	12,635
5230 Auto Allowance	9,590	13,818	14,845	13,704	15,024
	<u>1,374,599</u>	<u>1,467,976</u>	<u>1,545,882</u>	<u>1,590,384</u>	<u>1,735,151</u>
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	-	1,100	-	3,000	3,060
5330 Machry & Equip <\$10K	1,467	-	307	-	-
5345 Travel & Conference	3,827	3,129	3,851	6,500	6,630
5350 Training - Registrtn Fees	25	60	245	513	524
5355 Matl Supplies&Services	7,516	5,791	4,847	7,401	7,549
5370 Postage	1,640	1,603	1,241	1,501	1,531
5375 Dues,Books&Subs	19,982	20,036	22,776	24,791	27,687
5385 Telephone	2,076	1,784	1,928	1,827	1,864
	<u>36,533</u>	<u>33,503</u>	<u>35,195</u>	<u>45,533</u>	<u>48,845</u>
<b>Internal Service Charges</b>					
5600 Internal Service Charges	158,242	161,346	164,590	165,163	180,558
	<u>158,242</u>	<u>161,346</u>	<u>164,590</u>	<u>165,163</u>	<u>180,558</u>
<b>Total Expenditures</b>	<b>\$ 1,569,374</b>	<b>\$ 1,662,825</b>	<b>\$ 1,745,667</b>	<b>\$ 1,801,080</b>	<b>\$ 1,964,554</b>

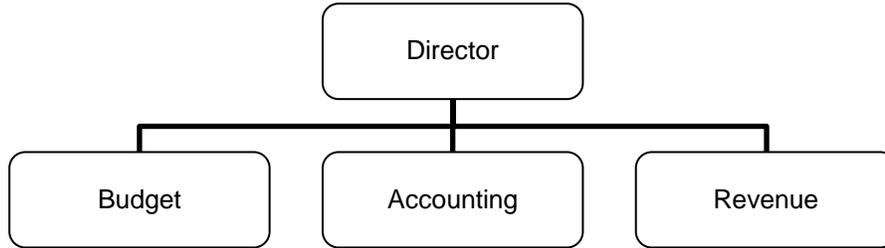
Expenditure Summary by Category

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	1,374,599	1,467,976	1,545,882	1,590,384	1,735,151
Maintenance & Operations	36,533	33,503	35,195	45,533	48,845
Internal Service Charges	158,242	161,346	164,590	165,163	180,558
<b>Total Expenditures</b>	<b>\$ 1,569,374</b>	<b>\$ 1,662,825</b>	<b>\$ 1,745,667</b>	<b>\$ 1,801,080</b>	<b>\$ 1,964,554</b>

Expenditure Summary by Program

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
160000101 - City Attny-Admin	1,569,374	1,662,825	1,745,667	1,801,080	1,964,554
<b>Total Expenditures</b>	<b>\$ 1,569,374</b>	<b>\$ 1,662,825</b>	<b>\$ 1,745,667</b>	<b>\$ 1,801,080</b>	<b>\$ 1,964,554</b>

**Organizational Chart by Function**



**Mission Statement**

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*The Financial Services Department provides financial, budgetary, and revenue collection support to stakeholders. Our policies, plans and reporting systems help operating departments achieve their objectives and ensure the City's long-term fiscal health.*

**Service Description**

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The Financial Services Department provides financial and budgetary support to the entire organization.

**Major Accomplishments**

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**City Services**

- Received the GFOA Distinguished Budget Presentation Award for FY 2018-19 Budget Book.
- Received the CSMFO Operating Budget Excellence Award for FY 2018-19 Budget Book.
- Received the GFOA Certificate of Achievement for Excellence in Financial Reporting for FY 2017-18 CAFR.
- Parking citation processing vendor selected and live.
- Beach parking permits available to be purchased online.
- Launched new online website for viewing utility bills.

**Future Objectives**

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**City Services**

- Administer new short-term rental regulations.
- Continue to monitor tax compliance for all short-term rentals.
- Develop compliance for SB998 related to water service shut-off.
- Police online time cards integration with payroll software.
- Accounts payable paperless invoicing.

GENERAL GOVERNMENT

Budget Summary All Funds - Financial Services

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 1,783,593	\$ 1,921,842	\$ 2,019,970	\$ 2,139,527	\$ 2,166,995
5110 Temporary/Part Time Employees	1,259	-	-	-	-
5120 Overtime	1,426	4,846	14,388	8,200	8,713
5206 Fringe Benefit Burden-Wcomp	11,732	11,214	7,489	8,833	9,911
5207 Fringe Benefit Burden	830,303	966,849	1,024,037	1,094,739	1,182,491
5212 Pension Bond Debt Charge	23,538	23,263	25,081	23,846	24,979
5230 Auto Allowance	2,662	3,343	3,591	3,315	3,900
	2,654,513	2,931,357	3,094,556	3,278,460	3,396,989
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	1,233,755	400,752	468,979	539,841	425,000
5306 Professional Svc w/IT alloc	-	956,333	1,041,957	1,171,122	1,174,144
5310 Temp. Agencies/Individuals	48,891	26,847	32,104	40,003	40,803
5320 Repair and Maintenance	105,018	83,354	91,922	108,684	110,858
5326 Studies & Reports	11,815	11,695	18,480	21,599	22,032
5330 Machry & Equip <\$10K	18,160	17,308	4,295	3,500	3,570
5335 Rents & Leases - Equip, Bldgs	4,813	5,874	-	6,500	6,630
5345 Travel & Conference	5,686	17,709	6,861	14,000	14,280
5350 Training - Registrtn Fees	11,337	12,434	7,990	20,500	20,910
5355 Matl Supplies&Services	74,018	45,456	62,735	80,564	82,174
5360 Advertising	2,240	252	207	2,001	2,041
5370 Postage	30,606	22,562	22,791	26,501	27,031
5375 Dues,Books&Subs	3,437	3,930	3,166	5,098	5,200
5385 Telephone	1,650	3,324	3,145	1,950	1,989
5390 Taxes, Licenses & Permits	-	30,043	30,818	31,743	32,695
	1,551,426	1,637,873	1,795,450	2,073,606	1,969,357
<b>Internal Service Charges</b>					
5600 Internal Service Charges	806,414	659,186	662,236	659,272	713,416
	806,414	659,186	662,236	659,272	713,416
<b>Capital Outlay</b>					
5704 Machinery & Equipment	23,680	-	-	-	-
	23,680	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,036,033</b>	<b>\$ 5,228,416</b>	<b>\$ 5,552,242</b>	<b>\$ 6,011,338</b>	<b>\$ 6,079,762</b>

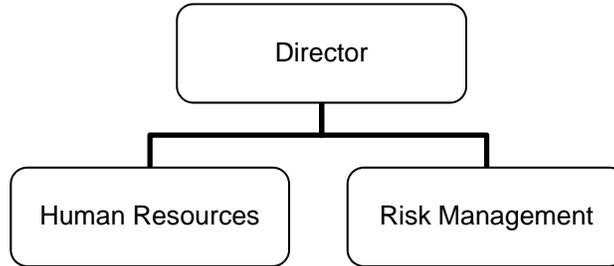
Expenditure Summary by Category

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	2,654,513	2,931,357	3,094,556	3,278,460	3,396,989
Maintenance & Operations	1,551,426	1,637,873	1,795,450	2,073,606	1,969,357
Internal Service Charges	806,414	659,186	662,236	659,272	713,416
Capital Outlay	23,680	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,036,033</b>	<b>\$ 5,228,416</b>	<b>\$ 5,552,242</b>	<b>\$ 6,011,338</b>	<b>\$ 6,079,762</b>

Expenditure Summary by Program

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
200010101 - FSD-Admin	477,325	468,210	422,946	542,122	548,133
211010101 - Revenue Management	995,569	1,092,019	1,118,626	1,115,858	1,140,910
212010101 - Business Activities/Services	2,057,068	1,892,998	2,200,725	2,289,675	2,238,169
220000101 - Accounting	1,506,071	1,775,189	1,809,945	2,063,683	1,574,029
213010101 - Budget Activities/Services	-	-	-	-	578,521
<b>Total Expenditures</b>	<b>\$ 5,036,033</b>	<b>\$ 5,228,416</b>	<b>\$ 5,552,242</b>	<b>\$ 6,011,338</b>	<b>\$ 6,079,762</b>

**Organizational Chart by Function**



**Mission Statement**

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*The mission of the Human Resources Department is to develop and retain a diverse, high-quality workforce to serve the City of Oceanside; oversee Risk Management, including safety training, workers’ compensation and property and liability claims administration.*

**Service Description**

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The Human Resources Department provides staff support for all City departments. The Department is comprised of two internal divisions:

The Human Resources Division provides support in the areas of recruitment and selection, equal employment opportunity (EEO), employee and labor relations, classification and compensation administration, benefit programs, and training of employee development, supervisory and mandated training such as Sexual Harassment Prevention and EEO.

The Risk Management Division provides support in the areas of Workers’ Compensation, Automobile Liability, General Liability and Property claims management, recovery of costs due to damage to city property and third party recoveries where indicated, maintains all property and liability insurance coverage excluding health and wellness benefits, loss control and safety administration aligned with OSHA requirements and related trainings and on-going support and training to staff of all risk management functions.

**Major Accomplishments**

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**City Services**

- During calendar year 2018, successfully completed 117 recruitments, 62 examinations with 2,951 candidates scheduled and resulting in the hiring of 88 full-time and 63 hourly-extra-help employees.

- Hired a Senior Human Resources Analyst (Benefits), Assistant City Clerk, City Engineer, Senior Deputy City Attorney, Parks and Recreation Division Manager, Senior Civil Engineer and Principal Water Engineer.
- Hired 15 Firefighter Paramedics, 17 Police Officers, and 7 Public Safety Dispatchers.
- Conducted 9 reclassification studies.
- Revised 8 job descriptions.
- Conducted employee trainings as follows:
  - New Employee Orientation, 13 trainings, 114 employees trained.
  - Sexual Harassment Prevention, trained 684 employees.
  - Defensive Driving, trained 55 employees.
- Processed 90 tuition reimbursements.
- Successfully negotiated and transitioned from the City’s previous Health Insurance plan structure to the new CSAC-EIA pooled program for the 2019 calendar year.
- Completed the City’s transition to the new Benefit Administration platform (BCC) for the 2019 calendar year. During this transition period, the HR Department completed an audit which yielded over \$230K in recovered monies to the City.
- Planned, organized, and conducted the 2018 Employee Health Expo and 2019 Open Enrollment.
- Successfully completed the IRS mandated ACA reporting.
- Negotiated and adopted successor Memoranda of Understanding with the Oceanside Police Management Association (OPMA), Oceanside Firefighters’ Association (OFA), Oceanside Fire Management Association (OFMA), Western Council of Engineers (WCE), and Management Employees of the City of Oceanside (MECO).
- Managed 125 new Workers’ Compensation claims, and related issues; tracked and approved all modified duty, 4850 and TTD benefits assisting with proper Payroll disbursements.

- Provided training addressing Insurance Requirements in Contracts to City personnel.
- Updated and implemented new vendor insurance requirements as the City transitioned to the revised minimum requirements.
- Established and initiated monthly meetings with the City's new Citywide Safety Committee to review Workers' Compensation injuries and near miss accidents.
- Completed Request for Proposal for City-Wide Safety and Loss Control Services. Secured contract with Keenan & Associates.
- Ongoing partnership and monitoring of Third-Party Workers' Compensation Administrator.
- Ongoing oversight of up to 100 litigated Workers' Compensation claims.
- Processed 251 "Potential" claims against the City.
- Investigated 73 new liability claims inclusive of negotiations and management focused toward resolution and reduction of liabilities against the City.
- Closed 86 claims through negotiated settlements and litigation
- Procured necessary and appropriate insurance policies encompassing citywide exposures.
- Managed multiple requests for Certificates of Insurance and endorsements from various departments throughout the City.
- Conducted 23 Safety Training Classes which included: Fire Prevention-Emergency Actions Plans, Fire Extinguishers, Silica Update, Storm Water Safety/Liability Prevention, Ladder Safety & Department Self-Inspection Requirements, Heat Illness Prevention, 3E Training (Safety Data Sheets) Chemical Inventory Hazard Communication, Bloodborne Pathogens/First Aid Kits, General Electrical Safety & Hand and Power Tool Safety, Confines Space Entry Awareness, Workplace Violence/Active Shooter/Personal Awareness, Lockout/Tagout, Forklift, Railroad Safety, Trenching and Shoring Safety, Hot Works/Welding, Supervisor Role in Safety, Accident Investigations and Training Matrix, Hearing Conservation, Respiratory Fit Testing, Harness Fit Testing, CPR First Aid, and Fire Drill at City Hall.
- Updated and released the City's revised Injury and Illness Prevention Program.
- Recovered \$243,475 to reimburse City departments for property damage.
- Recovered \$323,477 from third party's arising from Workers Compensation exposures.
- Maintained cloud-based Vendor Insurance Management system, in excess of 2100, for

citywide vendors to ensure current insurance certificates and endorsements for Risk Transfer exposures.

- Provided exceptional customer service to employees and supervisors in resolving workers' compensation questions and issues.

### **Civic Engagement**

- Added 366 new volunteers, currently have 915 volunteers registered with the City.

### ***Future Objectives***

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### **City Services**

- Negotiate Memoranda of Understanding during 2019 with the following groups: Oceanside City Employees' Association (OCEA), Oceanside Police Officers' Association (OPOA-NS), and Oceanside Police Management Association (OPMA).
- Deliver in-person training for supervisors on the new Disciplinary Process Manual.
- Continue offering wellness programs/initiatives for City employees.
- Finalize updates and secure City Council approval on the City's Personnel Rules and Regulations.
- Implement the Electrical Safety Program mandated by OSHA requirements.
- Roll out the Confined Space Program mandated by OSHA requirements.

GENERAL GOVERNMENT

Budget Summary All Funds - Human Resources

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 1,016,315	\$ 1,064,686	\$ 1,039,005	\$ 1,024,159	\$ 1,129,641
5110 Temporary/Part Time Employees	22,585	28,691	14,597	26,773	27,309
5120 Overtime	-	-	304	1,517	1,517
5206 Fringe Benefit Burden-Wcomp	5,883	6,129	6,064	5,822	6,194
5207 Fringe Benefit Burden	415,602	469,205	459,044	476,669	569,801
5212 Pension Bond Debt Charge	12,345	12,162	12,944	11,889	12,579
5230 Auto Allowance	3,286	4,175	4,486	4,140	4,140
5235 Compensated Absences	(2,447)	15,902	15,344	-	-
	1,473,569	1,600,950	1,551,788	1,550,969	1,751,181
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	519,492	465,681	435,543	644,510	636,266
5306 Professional Svc w/IT alloc	-	12,082	12,082	53,200	13,200
5310 Temp. Agencies/Individuals	-	-	-	1,668	1,668
5320 Repair and Maintenance	399	-	-	1,300	1,300
5330 Machry & Equip <\$10K	-	1,277	-	-	-
5335 Rents & Leases - Equip, Bldgs	169	-	-	650	650
5340 Ins other than Employee Benefit	657,765	816,896	1,050,679	1,350,921	1,548,049
5345 Travel & Conference	4,648	5,928	9,113	27,009	21,009
5350 Training - Registrtn Fees	9,082	7,340	8,979	50,949	29,949
5355 Matl Supplies&Services	27,190	36,445	26,565	46,157	31,157
5360 Advertising	1,604	-	912	2,501	2,501
5370 Postage	2,366	3,374	2,254	4,401	4,401
5375 Dues,Books&Subs	1,398	4,139	2,970	4,901	4,901
5385 Telephone	2,715	2,196	1,614	2,963	2,963
5390 Taxes, Licenses & Permits	-	-	43	-	-
5405 Administration Fees	-	2,335	2,507	2,300	2,300
5465 Self-Insured Claims Paid	1,849,381	306,704	-	1,030,000	1,030,000
5470 Claims Management	189,628	563,232	317,880	780,000	780,000
	3,265,837	2,227,629	1,871,141	4,003,430	4,110,314
<b>Internal Service Charges</b>					
5600 Internal Service Charges	222,310	222,738	222,341	223,017	238,704
	222,310	222,738	222,341	223,017	238,704
<b>Transfers</b>					
6900 Transfers Out	108,456	98,347	192,914	1,431,965	-
	108,456	98,347	192,914	1,431,965	-
<b>Other</b>					
5430 Bad Debt	5,203	19,846	60,419	-	-
5482 Retirement Premiums	19,925,467	21,648,650	22,864,613	24,655,930	28,022,319
5483 Insurance	17,634,875	17,629,502	18,088,974	17,404,088	17,908,448
5484 Employee Tuition Reimbursement	86,515	50,163	70,395	70,000	70,000
6007 Pension Expense - GASB 68	(74,241)	(32,244)	70,074	-	-
6010 Depreciation Expense	21,280	21,280	21,280	-	-
	37,599,099	39,337,197	41,175,755	42,130,018	46,000,767
<b>Total Expenditures</b>	<b>\$ 42,669,271</b>	<b>\$ 43,486,861</b>	<b>\$45,013,939</b>	<b>\$ 49,339,399</b>	<b>\$ 52,100,966</b>

**Expenditure Summary by Category**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	1,473,569	1,600,950	1,551,788	1,550,969	1,751,181
Maintenance & Operations	3,265,837	2,227,629	1,871,141	4,003,430	4,110,314
Internal Service Charges	222,310	222,738	222,341	223,017	238,704
Transfers	108,456	98,347	192,914	1,431,965	-
Other	37,599,099	39,337,197	41,175,755	42,130,018	46,000,767
<b>Total Expenditures</b>	<b>\$ 42,669,271</b>	<b>\$ 43,486,861</b>	<b>\$45,013,939</b>	<b>\$49,339,399</b>	<b>\$52,100,966</b>

**Expenditure Summary by Program**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
151010814 - Risk Management Admin.	3,065,169	2,157,943	1,906,244	3,641,317	3,863,572
152010818 - Workers Compensation Admin.	5,299,990	4,881,459	4,934,830	3,784,543	3,910,395
1814 - Risk Management	108,456	98,347	192,914	-	-
1818 - Workers Comp	21,280	21,280	21,280	-	-
250253817 - Employee Benefits Adm	33,509,012	35,636,281	37,340,198	41,222,727	43,590,815
260010101 - Personnel Administration	665,364	691,551	618,473	690,812	736,184
<b>Total Expenditures</b>	<b>\$ 42,669,271</b>	<b>\$ 43,486,861</b>	<b>\$45,013,939</b>	<b>\$49,339,399</b>	<b>\$52,100,966</b>

For accounting and budgeting purposes only. Non-Departmental serves as a cost center to house charges and appropriations that are not assigned or chargeable to a specific department or function. It is categorized as a General Government support function.

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5207 Fringe Benefit Burden	-	-	-	(500,000)	(500,000)
5213 CALPERS Unfunded Liability	-	-	8,148,837	5,022,222	600,000
	-	-	8,148,837	4,522,222	100,000
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	4,072	4,497	3,743	5,131	85,319
5326 Studies & Reports	19,625	30,234	1,020	98,980	51,000
5345 Travel & Conference	-	9	-	-	-
5355 Matl Supplies&Services	6,529	5,972	36,828	40,216	16,707
5365 Marketing	-	525	-	-	-
5375 Dues,Books&Subs	124,037	121,812	120,026	134,987	137,687
5395 Contrib-Community Svc/Non Prof	1,298,936	1,240,912	1,190,281	1,263,270	1,978,535
5405 Administration Fees	668,311	695,744	684,711	710,000	724,200
5435 Special Events	-	27,200	29,920	90,214	214,418
	2,121,510	2,126,905	2,066,529	2,342,798	3,207,866
<b>Internal Service Charges</b>					
5600 Internal Service Charges	2,139,686	1,596,581	1,285,618	2,637,759	3,297,311
	2,139,686	1,596,581	1,285,618	2,637,759	3,297,311
<b>Transfers</b>					
6900 Transfers Out	2,168,777	4,063,863	3,487,627	2,978,248	1,921,708
	2,168,777	4,063,863	3,487,627	2,978,248	1,921,708
<b>Other</b>					
5430 Bad Debt	504,317	78,016	340,025	-	-
6030 GASB 31 Adjmt	(367,246)	838,563	915,100	-	-
	137,071	916,579	1,255,125	-	-
<b>Total Expenditures</b>	<b>\$ 6,567,044</b>	<b>\$ 8,703,928</b>	<b>\$16,243,736</b>	<b>\$ 12,481,027</b>	<b>\$ 8,526,885</b>

**Expenditure Summary by Category**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	-	-	8,148,837	4,522,222	100,000
Maintenance & Operations	2,121,510	2,126,905	2,066,529	2,342,798	3,207,866
Internal Service Charges	2,139,686	1,596,581	1,285,618	2,637,759	3,297,311
Transfers	2,168,777	4,063,863	3,487,627	2,978,248	1,921,708
Other	137,071	916,579	1,255,125	-	-
<b>Total Expenditures</b>	<b>\$ 6,567,044</b>	<b>\$ 8,703,928</b>	<b>\$16,243,736</b>	<b>\$12,481,027</b>	<b>\$ 8,526,885</b>

**Expenditure Summary by Program**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
1101 - General Fund	951,531	1,938,563	3,309,792	1,325,313	-
170174101 - NonDepartmental Expense	4,485,569	5,075,264	11,890,736	9,964,652	6,799,603
170177101 - City Memberships & Fees	128,147	126,309	131,899	147,318	150,264
170178101 - Cable TV Contract	127,401	121,208	-	-	-
170180101 - Humane Society Contract	867,905	886,713	904,447	974,270	1,383,755
170181101 - City Wide Employee Recognition	6,491	5,981	6,862	9,180	9,363
1861 - Radio Communications	-	549,890	-	-	-
170936101 - NonDeptmntl - Special Events	-	-	-	60,294	183,900
<b>Total Expenditures</b>	<b>\$ 6,567,044</b>	<b>\$ 8,703,928</b>	<b>\$16,243,736</b>	<b>\$12,481,027</b>	<b>\$ 8,526,885</b>

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### **Background**

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*On November 6, 2018, Oceanside voters approved Measure X by 55.7%. Measure X enacts a temporary one-half percent transaction and use tax (aka sales tax) for seven years to provide funding to maintain and improve general city services including: police patrols, crime, drug, and gang prevention, fire, paramedic and 9-1-1 response, pothole repair, street maintenance, improved infrastructure, maintain safe, clean parks and beaches, and address homelessness.*

*The provisions of Measure X are contained in Ordinance 18-OR0334-1 which added Chapter 34, Article II, sections 34.6.1 through 34.6.17 to the Oceanside City Code (OCC). The ordinance establishes a transaction and use tax district and provides that the tax goes into effect on the first day of the first calendar quarter commencing more than 110 days after approval of the ordinance by the electorate. Thus, the effective date was April 1, 2019.*

### **Fiscal Impact**

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The City's sales tax consultant, Hdl Companies, estimates that a half-cent transaction and use tax (aka sales tax) will generate \$11.2 million in annual revenue. This tax is projected to generate an estimated \$81 million in additional revenues over the seven-year life of the measure (assuming an average increase in sales tax revenues of 1 % per year); with actual revenues determined by economic conditions.

### **Separate Fund**

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The City of Oceanside's Financial Services Department has established a separate fund as required by OCC 34.6.16A, to separately account for all Measure X revenues and expenditures. Additionally, the Financial Services Department will ensure that this sub-fund is included in the City's annual audit pursuant to OCC 34.6.16c.

### **Citizens Advisory Committee**

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In order to provide for citizens' oversight, transparency and accountability in connection with expenditures of tax revenues generated by Measure X, the City Council created a Citizens' Oversight Committee (COC). The COC is comprised of seven members, all of whom are City residents with demonstrated expertise in accounting, finance, engineering, construction, or municipal government. Current City

employees and elected/appointed officials are disqualified from membership.

### **Responsible Spending Pledge**

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The City Council adopted a Responsible Spending Pledge which declares the City Council's intent that any new revenues generated by Measure X be used to improve infrastructure and maintain/improve the delivery of public safety services consistent with the ballot question that was approved by the voters. The Responsible Spending Pledge identifies the programs and projects that are eligible for funding with Measure X proceeds, as presented to the City Council on June 6, 2018, when the City Council voted to place the measure on the ballot.

### **Future Objectives**

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The following narrative describes each of the proposed programs/projects to be funded in year 1. It should be noted that if actual expenditures come in lower than the budgeted amount, the funds will flow forward into the balance available for budgeting in year 2.

#### **Police**

- **Additional Homeless Outreach Team (HOT).** The Plan proposes to fund two additional police officers and a vehicle in order to establish an additional HOT team, for a total of two HOTs. This program will cost \$376,357 in year 1. These will be new City positions that can be moved into other police programs after 7 years when the Measure X revenues end since retirements will create new vacancies in the department.
- **Crime Suppression Team.** The Plan provides \$650,000 in year 1 funding for the Police Department to deploy officers on an overtime basis to engage in additional crime suppression focused on the downtown and transient/homeless issues.
- **Additional HOT Contract Social Worker.** The Plan funds an additional contract social worker to partner with the additional HOT team, at a cost of \$77,000 in year 1.

#### **Homeless - General**

- **Homeless Diversion/Prevention and Homeless Reunification Program.** This program would fund services such as emergency rent, security deposit and first/last months' rent, bridge housing, and funding to reunite homeless persons with family members as needed in order to keep people from becoming homeless or to rehouse those experiencing homelessness. \$400,000 would be allocated to this program in year 1.

- **Contract Sobering Services.** Funding would reestablish a location with social worker support services for publicly inebriated/under the influence persons to detox and be diverted away from jail and the streets into a safe environment where they can regain functioning, participate in screenings, and receive referrals to needed services such as substance abuse treatment, homeless services, physical and behavioral health services, and housing. \$500,000 would be allocated to this program in year 1.
- **Homeless Hiring Program.** This program will qualify and screen homeless Oceanside residents for a work program in coordination with a nonprofit partner. \$100,000 would be allocated in year 1 for this program.

### Fire

- **Enhanced Emergency Service Delivery Model.** This program will hire contract Emergency Medical Technicians (EMTs) to provide two Basic Life Support (BLS) ambulance teams to supplement the City's current Advanced Life Support (ALS) ambulances and handle BLS medical aid calls and transports. This will allow current staff to be redeployed putting an additional Fire Engine in service thus providing a higher level of service to Oceanside residents, reducing response times and reshaping Emergency Service delivery to optimize the medical aid services that residents receive. Year 1 funding of \$1,381,893 includes start-up costs to purchase an additional ambulance. This program can be scaled back after 7 years when the Measure X revenues end since the additional staff will be hired on limited contracts and other positions will open up through retirements.

### Infrastructure - Public Safety Related

- **New Fire Station 1/Emergency Operations Center (EOC).** This project would replace Fire Station 1 Downtown with a new modern Fire Station and potentially include a City Emergency Operations Center. The current Fire Station 1 was built in 1929, requires seismic upgrade, does not accommodate the latest fire apparatus and is essentially obsolete. The City does not have a dedicated EOC and the project would include an EOC as a construction alternative. Design including plans and specifications will be completed in year 1 with partial funding from Measure X and the balance funded with City Capital Improvement Program (CIP) funds. Construction is anticipated to follow in FY 2020-21 and 2021-22. The unspent balance of the year 1 Measure X allocation of \$1.6 million will flow forward into future years towards the estimated total project cost of \$14.7 million. City staff will also pursue outside funding to supplement Measure X.
- **Training Tower/Drafting Pit/Asphalt.** The current training tower did not meet Code and was removed, currently fire crews have to train outside the City

which takes crews/apparatus out of service. Completing this project will keep crews in service in Oceanside and ensure that fire staff are ready to respond to all types of fire calls. Measure X funds not to exceed \$600,000 will supplement existing funding to complete this project in year 1.

- **Police Headquarters Expansion/Relocation Study.** The current police department headquarters on Mission Avenue was sited in 1997 as an interim facility. This project would allocate \$100,000 to study options for expansion/relocation to meet current and projected police needs.

### Infrastructure - Streets & Roads/Traffic

- **Road Repairs/Overlays/Slurry Seals.** The City invests approximately \$7 million annually in pavement management including overlays, slurry seals and rehabilitation projects, however this funding level is not adequate to maintain the current pavement condition. The City's current Pavement Condition Index (PCI) is 58 and declining. At least \$2.5 million in additional funding is needed annually to increase the City's PCI rating by 8-10 points over ten years, which would indicate that City's streets are in upper fair to very good condition. \$2,590,422 is proposed for the first year of Measure X funding.
- **South Strand Rehabilitation Study.** The concrete surface of The Strand south of the Pier to the southerly limits is in poor condition and is impacted from ocean water flooding during high tides. Rehabilitation of this road is expected to cost \$3.6 million and the Spending Plan funds a Project Study Report to evaluate existing conditions and develop design alternatives for \$400,000 as the first phase of the project in FY 2019-20.

### Infrastructure - Beaches/Beachfront/Pier/Parks

- **Beachfront Improvement Project Including Police Substation.** This shovel-ready project renovates the Historic 1930's Era Bathhouse to house a police substation and includes a new City Services building with a 14-stall public restroom, and office, garage and storage space for beach services. Additional project components include improvements to the plaza area, stairways, pathways and landscaping, and a sewer lift station. The estimated construction cost is \$8 million with \$1.5 million from Water Utilities for the sewer lift station. The balance would be funded from Measure X, with \$4.5 million in year 1 (2019-20) and \$2 million in year 2 (FY 2020-21).
- **Pier View Bridge Rehabilitation.** The concrete portion of the pier, known as the Pier View Bridge, was constructed in 1927 and does not meet current seismic codes. A consultant study was completed and the next step is to spend \$250,000 for preliminary engineering design in FY 2019-20 including researching outside funding opportunities.

The estimated cost to replace or rehabilitate the bridge ranges from \$17 million to \$26 million and will be budgeted from Measure X in future years. City staff will also pursue outside funding to supplement Measure X.

- **Buccaneer Beach Park Facilities Study.** This project would fund a Project Study Report (PSR) of the aging facilities at Buccaneer Beach Park including the restrooms, picnic area and play areas. Measure X would fund the PSR in the amount of \$360,000 in year 1; the PSR will provide recommendations and costs for future improvements which are estimated to cost \$2,870,000.

**Preliminary Plan for Expenditures for Years 2-7.**

The Spending Plan also includes a preliminary plan for expenditures in years 2-7 of the Measure (July 2020 through March 2026). This plan anticipates continuance of the public safety and homelessness programs throughout the duration of the Measure, including cost escalators where appropriate, and completion of the infrastructure improvements initiated during year 1. The total cost to continue/complete these items is estimated to be \$74,859,967 which exceeds the projected revenue for those six years by \$8,209,746. At this point, it appears that full funding will

not be available to complete the Pier View Bridge Rehabilitation Project and this project may need to be removed in future years to ensure that Measure X is not over subscribed.

As Measure X funds are budgeted in the latter years, project funding will need to be adjusted to match projected revenues. For example, some of the projects are scalable, such as the funding for road and street repairs, which means that smaller amounts could be allocated in future years if needed. Staff will also look for State and Federal grant opportunities and local funds generated from developer fees and CIP funds. Staff has also identified additional high priority capital projects that could be funded in whole or part from Measure X funds, should projects come in under estimates such that additional capacity becomes available.

**Finance Options.** Due to the seven year duration of the Measure, bond financing is not planned since it is not generally cost effective to issue bonds for such a short period. To the extent that an infrastructure project may require funds in advance of receipt, the City will consider internal borrowing to be repaid with future Measure X revenues. Any such borrowing will be done in accordance with best practices and adopted policies and will require separate City Council approval.

MEASURE X

Budget Summary All Funds - Measure X

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ -	\$ -	\$ -	\$ -	\$ 730,956
5110 Temporary/Part Time Employees	-	-	-	-	72,000
5120 Overtime	-	-	-	-	735,080
5206 Fringe Benefit Burden-Wcomp	-	-	-	-	71,009
5207 Fringe Benefit Burden	-	-	-	-	454,180
					2,063,225
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	-	-	-	-	77,000
5355 Matl Supplies&Services	-	-	-	-	8,400
5380 Uniform	-	-	-	-	11,025
5395 Contrib-Community Svc/Non Prof	-	-	-	-	1,000,000
					1,096,425
<b>Capital Outlay</b>					
5705 Auto Equipment	-	-	-	-	45,599
					45,599
<b>Transfers</b>					
6900 Transfers Out	-	-	-	-	10,680,422
					10,680,422
<b>Total Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,885,671</b>

Expenditure Summary by Category

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Measure X</b>	-	-	-	-	<b>13,885,671</b>
Personnel	-	-	-	-	2,063,225
Maintenance & Operations	-	-	-	-	1,096,425
Capital Outlay	-	-	-	-	45,599
Transfers	-	-	-	-	10,680,422
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,885,671</b>

Expenditure Summary by Program

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Measure X</b>	-	-	-	-	<b>13,885,671</b>
150010103 - Measure X Admin	-	-	-	-	10,680,422
150518103 - Homeless Outreach Team	-	-	-	-	456,477
150519103 - Crime Suppression Team	-	-	-	-	650,000
150564103 - Enhanced Emergency SvcDelivery	-	-	-	-	1,098,772
150953103 - Homeless Diversion/Prevention	-	-	-	-	400,000
150954103 - Contract Sobering Services	-	-	-	-	500,000
150955103 - Homeless Hiring Program	-	-	-	-	100,000
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,885,671</b>

MEASURE X

Budget Summary All Funds - Measure X - CIP

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	-	-	-	-	1,373,000
5355 Matl Supplies&Services	-	-	-	-	150,000
	-	-	-	-	1,523,000
<b>Internal Service Charges</b>					
5600 Internal Service Charges	-	-	-	-	546,000
	-	-	-	-	546,000
<b>Capital Outlay</b>					
5703 Infrastructure < \$100K	-	-	-	-	8,331,422
5705 Auto Equipment	-	-	-	-	280,000
	-	-	-	-	8,611,422
<b>Total Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,680,422</b>

Expenditure Summary by Category

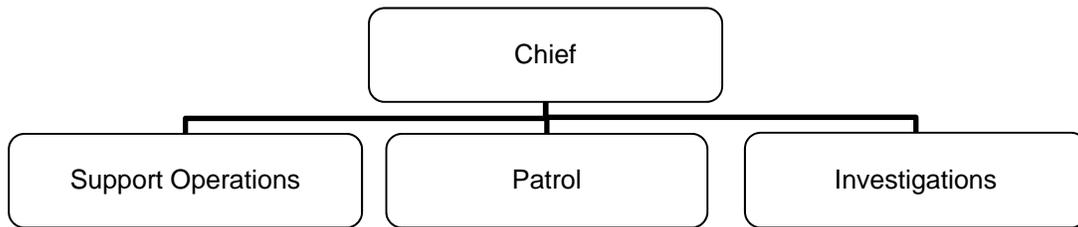
	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Measure X - CIP</b>	-	-	-	-	<b>10,680,422</b>
Maintenance & Operations	-	-	-	-	1,523,000
Internal Service Charges	-	-	-	-	546,000
Capital Outlay	-	-	-	-	8,611,422
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,680,422</b>

Expenditure Summary by Program

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Measure X - CIP</b>	-	-	-	-	<b>10,680,422</b>
902158719517 - Road Repairs/Slurry Seal	-	-	-	-	500,000
902159419517 - St Restoration/Asphal Overlay	-	-	-	-	2,090,422
907158519517 - New Fire Stnt #1/EOC Relctn	-	-	-	-	1,600,000
907158619517 - TrainngTower/Draft Pit/Asphalt	-	-	-	-	600,000
912158819517 - South Strand Rehab Study	-	-	-	-	400,000
912158919517 - Pier Rehab/Concrete Design	-	-	-	-	250,000
912159019517 - Beachfront Improvements	-	-	-	-	4,500,000
912159119517 - Buccaneer Beach Restrooms	-	-	-	-	360,000
912159319517 - New Ambulance Type #1	-	-	-	-	280,000
912159719517 - Police HQ Expansion	-	-	-	-	100,000
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,680,422</b>

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**Organizational Chart by Function**



**Mission Statement**

*The Oceanside Police Department's purpose is to work with the community to build trust and provide quality service that actively prevents crime, reduces the fear of crime, and promotes safety.*

**Service Description**

The Oceanside Police Department (OPD) ensures the safety and security of all people in the City of Oceanside by providing responsive and professional police service with compassion and concern.

OPD's motto, "Service with Pride," speaks to its focus of quality customer service and efficient service. The Police Department is committed to public safety and to implementing innovative crime prevention techniques to ensure a safe and healthy community.

**Major Accomplishments**

**City Services**

- Total FBI Crime index in Oceanside was down 6 percent from 2017.
- Property Crime in Oceanside dropped 6.1 percent from 2017.
- Gang motivated violent crime in Oceanside showed no change. This continues a decline of 63% since 2011.
- Patrol officers successfully saved numerous lives including the disarming of a suicidal subject brandishing a firearm utilizing de-escalation tactics.
- Officers Marc Kalb, Christopher Marr and Sergeant Rick Davis were awarded the department's Lifesaving medal for performing actions that saved the life of a crash victim.
- Crimes of Violence detectives investigated 9 homicides and solved 8. Relentless pursuit of the outstanding suspect in the 2006 murder of OPD Officer Dan Bessant finally resulted in the suspect's arrest and guilty plea.

- The Family Protection Unit conducted a total of 253 sex-offender compliance checks. 10 were out of compliance, later located and arrested for their violations.
- The Property Crimes Unit successfully investigated crimes leading to 150 arrest warrants and investigated a series of burglaries and identity theft cases resulting in the arrest of multiple suspects including the ringleader, who has been charged with 40 felony crimes.
- The Homeless Outreach Team assessed over 1,100 individuals and obtained housing/shelter for 61. Enrolled 47 individuals into recovery services and added a full time social worker to the team.

**Civic Engagement**

- Officers continued to donate their time to participate in the annual Shop with a Cop Christmas event for underprivileged youth and delivered Holiday meals and gift cards to over 25 Oceanside families in partnership with the OUSD.
- Successfully completed the first two Oceanside Youth Partnership (OYP) programs graduating 19 high school students. OYP is a 12 week program designed to provide at-risk youth with hope, positive role models, education and resources to guide them to success.
- The Neighborhood Policing Team held a Spanish Speaking Citizens Academy in which 33 participants successfully completed the program.
- The Recruiting Team participated in 42 recruiting events and facilitated 10 testing events for lateral officers resulting in 18 officers joining the department in 2018.
- School Resource Officers completed 68 home visits and sent 23 students through diversion in lieu of arrest. Additionally, they coordinated 27 lockdown drills with both OUSD and VUSD staff.
- Officer Tom Cahill and Crime Prevention Specialist Ashley Sanchez coordinated the countywide Rady's Teddy Bear drive raising over \$50,000 in donations for children at Rady's Children's Hospital. This event ensures all of the children in the hospital receive toys at Christmas time.

- The Senior Volunteer Patrol Program contributed 23,122 hours of their time in volunteer hours and conducted 3,432 You Are Not Alone checks.
- The Explorer program participated in 22 special events, volunteered over 700 hours in the community and saw one of their own transition to a sworn police officer.

### **Quality of Life**

- The psychiatric emergency response team completed 312 involuntary commits of subjects with a dangerous mental disorder and seized 56 firearms from prohibited subjects.
- Field Evidence Technicians collected and processed 5,163 items of physical evidence and uploaded 84,273 items of digital evidence.
- The training unit provided over 440 hours of training to OPD personnel and hosted 10 law enforcement training courses attended by 30 different agencies.
- Police dispatch received 65,618 9-1-1 calls, dispatched 103,883 incidents, and received 211, 391 non-emergency calls.
- The Evidence and Property Unit received 15,143 items from field activity and follow up investigations. Additionally they dispositioned 31,172 items out of the facility returning them to victims, owners and family.
- 225 firearms and over 650 pounds of prescription drugs were destroyed.
- Traffic Services conducted 63 directed operations for DUI, Distracted Driving, Motorcycle Safety and Bicycle/Pedestrian Safety resulting in 42 arrests and 1,350 citations. Fatal traffic collisions dropped from 17 to 5, a 70.6% reduction.
- The Front Desk assisted 7,657 customers, completed 814 Narcotics and Sexual Offender registrations and 869 livescan fingerprint services.
- The Records Division verified data for 42,168 incident documents shared with local, state and federal law enforcement agencies. Conducted 6,925 Public Counter Requests and 1,923 Impound entries.
- Special Enforcement Detectives seized approximately 1,000 pounds of illegal drugs and charged 58 subjects federally through taskforce cooperation.
- Crime Suppression Details were proactively conducted resulting in 336 arrests and 996 citations for various offenses affecting quality of life issues.
- K9 officers made 110 non-contact apprehensions, 4 contact apprehensions, 141 deterrents of resisting suspects, conducted 139 building and field searches for felony suspects and seized over 100 pounds of Methamphetamine.
- Harbor Officers conducted 5 life endangering water and vessel rescues and were instrumental in solving

both a homicide and robbery series in the harbor area.

- Resource Team Officers issued 1,034 citations and made 340 arrests.

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### **Future Objectives**

#### **City Services**

- Continue to implement and deploy Body Worn Cameras for Police Officers to completion and deploy an in-car camera system.
- Proactively address homeless issues in partnership with both city and community resources utilizing a comprehensive model encompassing both social services and enforcement actions.
- Continue our recruitment and hiring practices to fill all Police Officer vacancies.
- Continue the acquisition and implementation of Performance Appraisal System (funding from COPS grant).
- Implementation of recently developed payroll/scheduling software (funding from COPS grant).
- Identify a funding source to create and staff a second Homeless Outreach Team (HOT). The second HOT will be staffed with two officers and one social worker and a vehicle.

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 26,064,371	\$ 26,786,818	\$27,678,935	\$ 29,438,858	\$ 30,031,018
5110 Temporary/Part Time Employees	278,473	359,668	371,846	331,747	376,915
5120 Overtime	4,354,638	4,296,544	4,757,987	5,194,568	2,194,944
5206 Fringe Benefit Burden-Wcomp	3,348,145	3,168,874	2,171,194	2,335,442	2,401,481
5207 Fringe Benefit Burden	12,879,327	13,161,349	13,956,268	14,866,101	16,415,575
5212 Pension Bond Debt Charge	2,275,312	2,218,387	2,310,898	2,435,641	2,522,465
	49,200,266	49,991,640	51,247,128	54,602,357	53,942,398
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	337,194	373,459	393,626	432,084	456,231
5315 Utilities	932	1,004	1,994	3,604	3,315
5320 Repair and Maintenance	183,534	218,038	162,460	224,469	247,400
5325 Infrastructure < \$100K	-	4,926	19,980	-	-
5330 Machinery & Equip <\$10K	278,301	323,861	1,091,061	1,024,549	442,724
5335 Rents & Leases - Equip, Bldgs	3,679	4,431	5,236	13,020	12,980
5345 Travel & Conference	189,526	160,992	165,953	186,772	181,560
5350 Training - Registrtn Fees	116,137	109,639	104,328	122,203	119,810
5355 Matl Supplies&Services	678,389	540,122	687,159	833,942	944,131
5360 Advertising	6,466	2,001	3,529	4,842	2,899
5370 Postage	11,057	11,539	10,217	9,679	10,123
5375 Dues,Books&Subs	16,178	22,800	17,216	20,439	19,523
5380 Uniform	233,437	244,618	232,173	286,672	250,274
5385 Telephone	61,799	59,314	51,828	53,588	55,896
5395 Contrib-Community Svc/Non Prof	130	10,000	17,394	-	-
5400 Gasoline, Diesel Fuel	-	433	-	-	-
5440 Radio Network Operating Cost	137,796	168,009	158,445	147,016	172,054
5460 Laboratory Operations	-	-	-	-	1,020
	2,254,555	2,255,186	3,122,599	3,362,879	2,919,940
<b>Internal Service Charges</b>					
5600 Internal Service Charges	5,147,581	5,203,755	5,134,398	5,261,025	6,101,358
	5,147,581	5,203,755	5,134,398	5,261,025	6,101,358
<b>Capital Outlay</b>					
5704 Machinery & Equipment	241,939	-	62,889	481,335	90,000
5705 Auto Equipment	269,621	219,102	-	-	-
5706 Furniture, Fixtures, Software	529,694	8,588	53,869	12,308	-
	1,041,254	227,690	116,758	493,643	90,000
<b>Transfers</b>					
6900 Transfers Out	296,086	619,923	571,295	599,080	527,071
	296,086	619,923	571,295	599,080	527,071
<b>Other</b>					
6030 GASB 31 Adjmt	(4,939)	12,084	13,047	-	-
	(4,939)	12,084	13,047	-	-
<b>Total Expenditures</b>	<b>\$ 57,934,803</b>	<b>\$ 58,310,278</b>	<b>\$60,205,225</b>	<b>\$ 64,318,984</b>	<b>\$ 63,580,767</b>

**Expenditure Summary by Category**

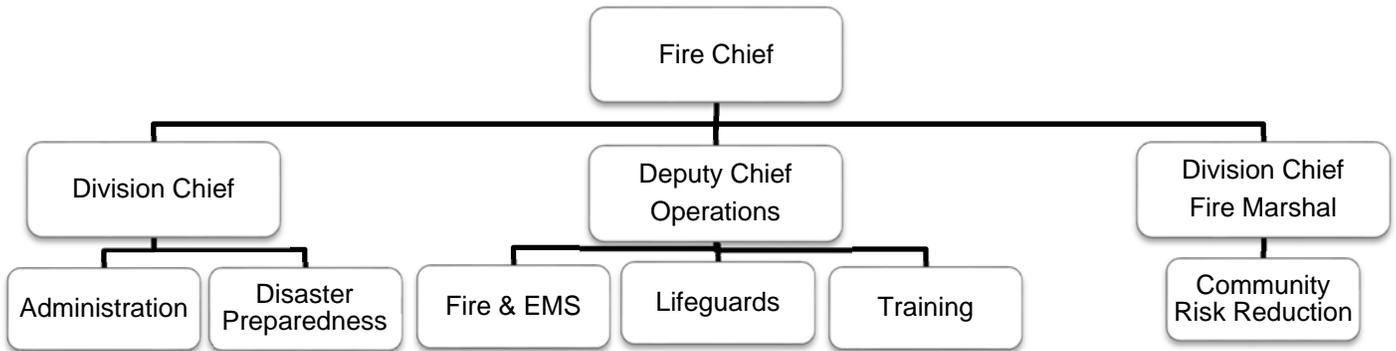
	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	49,200,266	49,991,640	51,247,128	54,602,357	53,942,398
Maintenance & Operations	2,254,555	2,255,186	3,122,599	3,362,879	2,919,940
Internal Service Charges	5,147,581	5,203,755	5,134,398	5,261,025	6,101,358
Capital Outlay	1,041,254	227,690	116,758	493,643	90,000
Transfers	296,086	619,923	571,295	599,080	527,071
Other	(4,939)	12,084	13,047	-	-
<b>Total Expenditures</b>	<b>\$ 57,934,803</b>	<b>\$ 58,310,278</b>	<b>\$60,205,225</b>	<b>\$64,318,984</b>	<b>\$63,580,767</b>

**Expenditure Summary by Program**

	<b>Actuals FY 2015-16</b>	<b>Actuals FY 2016-17</b>	<b>Actuals FY 2017-18</b>	<b>Amended Budget FY 2018-19</b>	<b>Adopted Budget FY 2019-20</b>
1204 - Asset Seizure	(3,247)	8,479	7,772	-	-
1217 - Supptl Law Enforcmt	(1,656)	3,482	5,160	-	-
1218 - State & Local Asset Seizure Fd	(36)	117	115	-	-
1222 - LLEBG/JAG Grant Fd	-	6	-	-	-
500010101 - OPD-Admin	5,902,439	5,553,625	5,567,528	-	-
500501101 - Field Operations	33,234,640	33,404,423	33,370,136	-	-
500502204 - OPD-Admin	64,534	72,782	23,906	404,500	444,500
500502218 - St & Local Asset Seize 15%	-	-	-	500	600
500503101 - Investigations	12,013,567	12,332,451	13,077,780	-	-
500506101 - Public Safety Communications	2,827,196	2,878,126	2,986,114	3,222,446	3,397,147
500509101 - Harbor Police	2,132,672	2,323,369	2,266,817	2,310,346	2,414,758
500510218 - St & Local Asset Seize 85%	-	-	-	500	3,400
817129600217 - COPS 2013	12,978	-	-	-	-
817131800217 - PS Alignment AB 109	75,675	49,681	4,301	74,097	-
817131815217 - PS Alignment AB 109-2015	41,395	29,896	-	-	-
817133600222 - JAG FED Grant - 2013	23,624	-	-	-	-
817139900222 - JAG FED Grant - 2014	54,591	-	-	-	-
817140016272 - ABC GAP Grant 2016	-	48,478	-	-	-
817140100273 - OTS Traffic Enfrcmnt 14/15	31,061	-	-	-	-
817140400217 - COPS 2014	-	39,606	-	-	-
817140415217 - COPS 2015	190,402	78,516	-	-	-
817142600273 - UASI RCS Replacement	158,762	-	451,324	-	-
817144115222 - JAG FED Grant - 2015	22,726	26,151	-	-	-
817144116222 - JAG FED Grant - 2016	-	53,730	-	-	-
817144315272 - OUSD Resource Offcrs FY 15-17	685,060	690,784	-	-	-
817144415273 - OTS Traffic Enfrcmnt 15/16	96,461	38,896	-	-	-
817144416273 - OTS STEP FY 16/17	-	85,383	85,175	-	-
817144615272 - VUSD Resource Offcrs FY 15-17	172,661	183,775	-	-	-
817147415272 - IMPACT Program - NCLL	1,478	4,371	4,000	2,150	-
822133714274 - Operation Stonegarden 2014	109,799	-	-	-	-
822133715274 - Operation Stonegarden 2015	21,713	98,015	9,480	-	-
822133900274 - 2013 R3 Group	17,202	-	-	-	-
822133916274 - 2016 R3 Group	-	34,761	21,544	-	-
917443100276 - Private Grants	4,606	18,060	24,176	-	-
917443200276 - Police Canine Funds	-	6,619	1,822	5,000	3,000
917443400276 - Community Donations	635	2,513	1,778	3,500	3,500
922120400274 - ICE (Immigration&CodeEnfrcmnt)	5,156	-	-	-	-
922120500274 - Innocence Lost Task Force	5,414	-	-	-	-
922120600274 - Regional Computer Forensic Lab	-	-	-	16,760	-
922120700274 - Gang Task Force	8,154	22,225	11,707	7,317	18,769
922120800274 - Narcotics Task Force	20,153	2,808	-	-	-
922120900274 - OCDEFT	4,988	3,046	9,112	12,855	-
817140416217 - COPS 2016	-	169,273	150,588	139,837	-
822133716274 - Operation Stonegarden 2016	-	28,338	80,797	1,676	-
817144317272 - OUSD Resource Offcrs FY 17-19	-	-	752,124	790,270	-
817144617272 - VUSD Resource Offcrs FY 17-19	-	-	201,480	206,824	-
500515101 - OPD-Support Operations	-	-	10,713	12,197,182	12,718,555
500516101 - OPD-Investigations	-	-	1,209	15,112,087	16,208,602
500517101 - OPD-Patrol	-	-	16,088	27,713,291	27,076,213
817140417217 - COPS 2017	-	-	133,247	407,574	242,909
817140017272 - ABC GAP Grant 2017	-	1,944	63,434	-	-
817144417273 - OTS STEP FY 17/18	-	-	144,264	120,736	-
822133917274 - 2017 R3 Group	-	-	14,798	-	-
822147616274 - CEFT Grant	-	252	3,640	8,000	-
836120816272 - Narcotics Task Force	-	15,629	2,174	-	-
836120817272 - Narcotic Task Force 10/17-9/18	-	-	8,665	26,841	-
836151417272 - Special Law Enfrcmnt - NCTD	-	-	497,236	500,000	-
836151216272 - City Law Enfrc Grant - HOT	-	-	26,827	9,682	-
817140408217 - COPS 2000 - 2008 Carryover	-	668	47,308	243,370	-
817144117222 - JAG FED Grant - 2017	-	-	-	50,810	-
817144118222 - JAG FED Grant - 2018	-	-	-	49,667	-

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
817144418273 - OTS STEP FY 18/19	-	-	-	350,000	-
822133717274 - Operation Stonegarden 2017	-	-	3,066	116,934	-
822133918274 - 2018 R3 Group	-	-	-	57,569	-
836120818272 - Narcotic Task Force 10/18-9/19	-	-	-	26,841	-
817147816273 - Cal OES 9-1-1 Branch Grant	-	-	117,820	117,822	-
817156518273 - Cal OES New Text to 9-1-1	-	-	-	12,000	-
817144319272 - OUSD Resource Offcrs FY 19-21	-	-	-	-	851,170
817144619272 - VUSD Resource Offcrs FY 19-21	-	-	-	-	197,644
817140418217 - COPS 2018	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 57,934,803</b>	<b>\$ 58,310,278</b>	<b>\$60,205,225</b>	<b>\$64,318,984</b>	<b>\$63,580,767</b>

**Organizational Chart by Function**



**Mission Statement**

*To meet and exceed community needs and expectations through the preservation and protection of life, property and the environment. We will work collaboratively with our citizens and other agencies to provide constant service with an all-risk approach. The decision-making culture of the OFD shall be based on the needs of the community, the department and the City as a whole.*

**Service Description**

The Oceanside Fire Department serves the residents, visitors, and business community from its eight fire stations, lifeguard headquarters, and administrative offices located at the Civic Center. A safer community is created through the department’s education and prevention services. Fiscal responsibility and accountability to our citizens is provided through the administrative division. The Beach Lifeguard Division protects not only visitors to City beaches, but also provides highly technical water and dive rescue capabilities. In the event of an emergency resulting in a call to 9-1-1, Oceanside firefighters are trained and are ready to respond in order to save lives, conserve property, and protect the environment. Together, every member of the Oceanside Fire Department shares in the all-risk, all the time, emergency services delivery model.

**Major Accomplishments**

**City Services**

- The Fire Operations Division responded to more than 21,084 incidents in 2018. Emergency medical incidents account for 65% of all calls for assistance; fire related incidents equal 2%; and hazardous conditions, miscellaneous service, and other type requests making up the balance.

- The Lifeguard Division conducted over 2,500 ocean rescues and additionally responded to more than 3,743 medical aid incidents on the beach. Most of these were considered minor acuity and not requiring transport or advanced life support intervention.
- Fire inspectors conducted 3,858 inspections for the purposes of annual review, code enforcement, permit issuance, business license compliance, and a variety of other public requests for service.
- Plan review was done for 774 submitted plans for building and fire control systems. 479 of these submissions were approved and 295 returned for corrections and resubmission.

**Civic Engagement**

- Public education personnel, firefighters, and lifeguards conducted over 115 public education interactions which include fire station visitations/tours, public education events, and citizen requests.
- The Fire Operations Division provided 105 ride-along opportunities to Oceanside High School students, EMT and paramedic students from local colleges.
- The Fire Explorer Program, which was established in 2017, held its first graduation in June 2018. All 15 Fire Explorers in the program graduated the Explorer Academy. The Fire Explorers have represented the Fire Department at various Fire Department events and have contributed 494 hours of community service in 2018.
- The Oceanside Fire Department continues to sponsor and support the Community Emergency Response Team (CERT). This first responder training is provided for adults and for teens through the Oceanside Unified School District. 51 (27 high school students and 24 adults) Oceanside CERT members graduated from the program in November.

- Beach lifeguards conducted over 990 personal contacts to provide safety lectures and information. They also assisted in finding 274 lost children. Estimated beach attendance for 2018 was over 4.7 million.
- The Oceanside Junior Lifeguard Program was once again a sell-out and had to turndown applicants due to a lack of capacity. Educated 720 local youth between the ages of 9 -17 years old not only on emergency rescue techniques but also provided valuable life skills and leadership lessons.
- The Oceanside Fire Department supports and collaborates with the Oceanside Unified School District's Pathways and the Oceanside Promise. These youth focused programs work to ensure that every student has the opportunity to be prepared and successful in life.

### **Economic Vitality**

- The Fire Department has secured funding from three grants that will assist a variety of projects.
  - The State Homeland Security Program (SHSP) has allocated \$131,011 which will be used for both tools and equipment for the fire and police departments, as well as being used for funding a disaster preparedness consultant.
  - The Fire Department has been awarded, as a sub-recipient, a grant approved by San Diego Office of Homeland Security (SD OHS) for the Urban Area Security Initiative (UASI) in the amount of \$38,947. This grant will go towards funding the Police Department's tactical robots and the fire and Police Departments' training needs.
  - The Lifeguard Division took delivery of a new Tower 8 at Breakwater and the North Strand. This tower replaced a "Prison Industries" tower that was approximately 40 years old.

### **Quality of Life**

- Periodically review the effectiveness of the current delivery service model and make adjustments to ensure the highest level of service possible.
- Take a leadership role in the development and implementation of mobile integrated health care, also known as community paramedicine.

### ***Future Objectives***

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- Ensure that the Fire Department maintains fiscal accountability and meets all budgetary constraints.
- Initiate the EMT program and the deployment model changes approved in the Measure X funding plan.
- Transition from the traditional Fire Prevention Model to a comprehensive Community Risk Reduction Model.
- Continue to develop the highest level of community safety services.

PUBLIC SAFETY

Budget Summary All Funds - Fire

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 11,408,479	\$ 11,644,127	\$11,503,974	\$ 13,168,177	\$ 12,523,880
5110 Temporary/Part Time Employees	786,720	790,567	721,449	816,480	886,997
5120 Overtime	3,676,513	3,842,759	4,953,902	4,900,173	3,075,137
5206 Fringe Benefit Burden-Wcomp	1,409,511	1,337,310	909,290	1,017,544	1,002,454
5207 Fringe Benefit Burden	5,912,867	5,980,717	6,223,611	6,900,564	7,393,634
5212 Pension Bond Debt Charge	977,423	954,610	988,359	1,022,770	1,061,746
5230 Auto Allowance	-	289	-	-	-
	24,171,513	24,550,379	25,300,585	27,825,708	25,943,848
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	1,146,045	1,177,690	1,212,287	1,645,791	1,499,346
5306 Professional Svc w/IT alloc	-	6,502	18,788	15,599	74,187
5310 Temp. Agencies/Individuals	8,100	13,500	2,550	8,260	8,426
5315 Utilities	127,805	102,699	128,842	106,172	104,795
5320 Repair and Maintenance	155,063	120,681	134,837	179,329	153,425
5325 Infrastructure < \$100K	-	-	-	20,523	120,933
5330 Machry & Equip <\$10K	680,262	77,330	256,445	438,552	145,577
5335 Rents & Leases - Equip, Bldgs	137,860	138,649	137,736	8,317	7,973
5345 Travel & Conference	26,759	30,649	44,880	72,689	48,752
5350 Training - Registrtn Fees	69,253	111,799	78,886	126,906	82,947
5355 Matl Supplies&Services	602,063	539,854	676,510	668,831	996,217
5360 Advertising	6,167	23,911	1,026	2,824	2,880
5370 Postage	1,779	1,063	833	1,439	1,468
5375 Dues,Books&Subs	175,211	176,734	183,147	188,799	199,765
5380 Uniform	149,687	145,766	115,022	163,650	143,849
5385 Telephone	77,700	70,145	81,352	87,980	94,740
5395 Contrib-Community Svc/Non Prof	-	-	-	4,500	4,500
5400 Gasoline, Diesel Fuel	3,377	1,620	1,959	5,453	13,760
5435 Special Events	-	1,172	1,304	3,077	3,139
5440 Radio Network Operating Cost	42,090	51,995	51,635	51,300	52,326
	3,409,221	2,791,759	3,128,039	3,799,991	3,759,005
<b>Internal Service Charges</b>					
5600 Internal Service Charges	2,801,236	2,976,827	3,099,437	3,265,043	3,325,756
	2,801,236	2,976,827	3,099,437	3,265,043	3,325,756
<b>Capital Outlay</b>					
5703 Infrastructure < \$100K	-	44,349	-	-	-
5704 Machinery & Equipment	10,540	-	15,962	-	-
5705 Auto Equipment	-	19,561	-	-	-
	10,540	63,910	15,962	-	-
<b>Transfers</b>					
6900 Transfers Out	-	-	71,292	-	-
	-	-	71,292	-	-
<b>Total Expenditures</b>	<b>\$ 30,392,510</b>	<b>\$ 30,382,875</b>	<b>\$31,615,315</b>	<b>\$ 34,890,742</b>	<b>\$ 33,028,609</b>

**Expenditure Summary by Category**

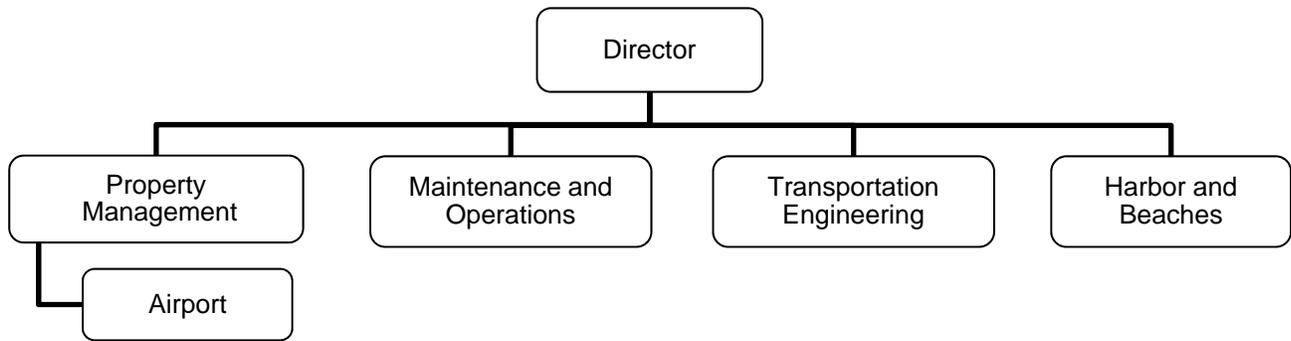
	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	24,171,513	24,550,379	25,300,585	27,825,708	25,943,848
Maintenance & Operations	3,409,221	2,791,759	3,128,039	3,799,991	3,759,005
Internal Service Charges	2,801,236	2,976,827	3,099,437	3,265,043	3,325,756
Capital Outlay	10,540	63,910	15,962	-	-
Transfers	-	-	71,292	-	-
<b>Total Expenditures</b>	<b>\$ 30,392,510</b>	<b>\$ 30,382,875</b>	<b>\$31,615,315</b>	<b>\$34,890,742</b>	<b>\$33,028,609</b>

**Expenditure Summary by Program**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
550010101 - OFD-Admin	3,746,097	3,772,379	3,748,516	4,196,566	4,427,720
550551101 - Fire Prevention	1,100,058	1,287,910	1,339,730	1,616,529	1,511,155
550552101 - Fire Suppression	21,512,344	21,897,766	22,721,502	24,563,178	23,910,501
550553101 - Fire Personnel Training	694,944	690,738	679,139	745,848	740,752
550557101 - Beach Lifeguards	1,597,249	1,623,194	1,591,402	1,735,804	1,710,477
550558101 - Special Lifeguarding	30,724	40,532	27,100	40,425	40,787
550559101 - JuniorLifeguards	209,420	271,891	269,311	278,970	295,419
817133100273 - 2012 SAFER Grant (FY13/14)	826,911	-	-	-	-
817140300273 - OFD-SHSGP 2014	57,610	-	-	-	-
817140315273 - OFD-SHSGP 2015	59,228	71,553	-	-	-
817140500273 - UASI Grant 2014	3,138	-	-	-	-
817140515273 - UASI Grant 2015	6,152	53,241	-	-	-
817144015273 - 2014 AFG	525,073	-	-	-	-
917456200276 - Misc. Safety Grants	23,562	7,500	1,409	37,336	5,000
550562101 - Reciprocal Mutual Aid	-	653,319	1,043,502	1,213,171	4,152
817140516273 - UASI Grant 2016	-	4,852	13,131	-	-
817140316273 - OFD-SHSGP 2016	-	8,000	126,770	-	-
550563101 - SB 523 Medical Transport	-	-	-	129,000	382,646
817140517273 - UASI Grant 2017	-	-	37,841	33,040	-
817144017273 - 2016 AFG	-	-	15,962	-	-
817140317273 - OFD-SHSGP 2017	-	-	-	130,917	-
817140518273 - UASI Grant 2018	-	-	-	38,947	-
817140318273 - OFD-SHSGP 2018	-	-	-	131,011	-
<b>Total Expenditures</b>	<b>\$ 30,392,510</b>	<b>\$ 30,382,875</b>	<b>\$31,615,315</b>	<b>\$34,890,742</b>	<b>\$33,028,609</b>

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**Organizational Chart by Function**



**Mission Statement**

*In partnership with our community, we are committed to providing the highest level of service to construct, maintain and enhance public facilities, programs and infrastructure in a cost-effective manner.*

**Service Description**

The Public Works Department is comprised of four divisions which include maintenance and operations, transportation engineering, property management, and harbor.

Maintenance and operations maintains the City's transportation system, buildings, facilities, street lights, traffic signals, closed landfills, fleet, streets, flood control systems, trees, parks, beaches and pier as well as provides parking lot maintenance and enforcement. Special emphasis is placed on services to neighborhoods including solid waste clean up, street sweeping and graffiti removal.

Property Management manages all City property, administers contracts with vendors, maintains City owned property, and serves as the point of contact for City-owned real estate.

Transportation Engineering is responsible for the design, installation, and monitoring of traffic signals, signs, road markings, and other measures to ensure the safe and efficient flow of traffic citywide. We strive to optimize traffic flow on city streets, improve traffic management, and increase public safety and awareness by applying state-of-the-art traffic and transportation engineering technology and methods.

The Harbor division is responsible for all Harbor facility maintenance and capital improvements, and lifeguard services for the Harbor Beach. The department also manages the marina slip rental program, all emergency response for traditional and maritime law enforcement, search and rescue, maritime fire-fighting, emergency medical aid and scuba diving services as needed for emergency response and recovery.

**Major Accomplishments**

**City Services**

- Recognized as one of the 100 Best Fleets in North America by National Association of Fleet Administrators (NAFA), for 12<sup>th</sup> straight year and Top 50 Leading Fleets by Government Fleet Magazine for 4<sup>th</sup> straight year.
- Managed a pier deck replacement project by replacing wood decking at the pier head.
- Managed a pier concrete spall patching project by repairing the exterior and interior ramp area.
- Managed a pier brace replacement project, replacing 200 steel pipe braces.
- Managed the mowing of 40 acres of the SLR Riverbed.
- Completed the Downtown Parking Study and Action Plan.
- Managed a thermoplastic striping replacement project for multiple street intersections.
- Upgraded street name and regulatory signs per manual on Uniform Traffic Control Devices.
- Performed numerous small in-house paving projects to address problem areas.
- Repaired over 12 lane miles of roadway in-house as part of the Public Works roadway repair program.
- Ensured that the City's assets are managed in a sustainable and fiscally profitable manner.
- Increased collection of rents from use of City properties to over \$5,100,000.
- Completed the construction of the Lot 23 parking structure.
- Updated the Bicycle Master Plan.
- Participated in Bike to Work event.
- Awarded a SANDAG Smart Growth grant of \$400,000 for environmental studies for a bike path over Alta Loma Marsh.
- Awarded a SANDAG Active Transportation grant of \$70,000 for a bike station at City Hall.

- Awarded a Caltrans Planning grant of \$500,000 to create Safe Route to School plans.
- Reviewed opportunities to add bike buffers during street resurfacing projects.
- Completed second round of the Draft Environmental Impact Report (DEIR) for Coast Highway Corridor.
- Awarded a Caltrans Highway Safety grant of \$2,230,300 to upgrade traffic signal hardware.
- Replaced 14 CCTV cameras in the City.
- Installed new version Traffic Signal System software (Transparity).
- Participated in the Loma Alta marsh bridging project to extend the Coastal Rail Trail.
- Achieved the 10-year anniversary as a designated Tree City USA.

### ***Sustainable Growth***

- Reduced the amount of water used in parks and medians by utilizing smart irrigation systems.
- Converted the City Tree Program to a grid prune format. A total of 6,718 trees were pruned.
- City tree inventory is almost complete with an estimated 43,786 trees.
- 297 new trees were planted.

### ***Civic Engagement***

- Conducted an Arbor Day event in which 24 trees were planted in conjunction with Cal Fire, SDG&E and Casita Elementary School students at John Landes Park.
- Assisted the Clean Water Program, and the creek clean up event by providing staff for participant check-in and debris removal at 4 locations along Buena Vista Creek.

- Complete the Coast Highway Corridor Study.
- Update new speed surveys for the City's classified streets.
- Continue Elementary School Bicycle and Pedestrian Education at 6 schools and Adult Bike Education (6 classes during the year).
- Establish education and certification for district school crossing guards.
- Review opportunities to add bike facilities to streets being repaved as part of the City's overlay and slurry seal program.
- Complete the design and construction of Phase II Trail Program at El Corazon.

### ***Sustainable Growth***

- Work with SDG&E to take advantage of the upcoming SDG&E pilot dimming rate for added energy savings.
- Use water grants to convert park areas from turf to drought tolerant landscaping.

### ***Civic Engagement***

- Utilize summer intern to assist with Public Works projects and data gathering.
- Utilize summer volunteers as a means of promoting the fleet industry.
- Development of commercial components at El Corazon per the Disposition and Development Agreement with Sudberry Development.
- Conduct Arbor Day event and tree planting.

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## ***Future Objectives***

### ***City Services***

- Encourage United States Army Corps of Engineers (USACE) to complete the sediment removal project.
- Encourage Corps of Engineers to complete the shoreline feasibility study.
- Continue to implement an in-house roadway repair program.
- Implement recommendations from the Downtown Parking Study.
- Open for public use, operate and manage the parking revenue collection systems and parking enforcement programs for Lot 23 Parking Structure.
- Continue improvements on pier to include replacing braces, rails and decking.
- Continue to increase revenue from the use and sale of City property.

PUBLIC WORKS

Budget Summary All Funds - Public Works

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 6,101,122	\$ 6,265,262	\$ 6,678,620	\$ 7,298,629	\$ 7,260,726
5110 Temporary/Part Time Employees	197,099	214,106	172,568	273,009	283,882
5115 Elected Officials	6,560	6,136	6,100	13,200	13,200
5120 Overtime	221,033	249,435	222,894	243,982	243,982
5206 Fringe Benefit Burden-Wcomp	154,717	152,784	105,699	113,635	115,887
5207 Fringe Benefit Burden	2,909,143	3,151,454	3,441,694	3,741,748	4,106,164
5212 Pension Bond Debt Charge	83,666	84,077	87,281	82,321	85,264
5230 Auto Allowance	1,491	4,091	6,175	6,660	3,930
5235 Compensated Absences	43,075	(2,597)	25,345	-	-
	9,717,906	10,124,748	10,746,376	11,773,184	12,113,035
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	557,517	1,063,823	822,078	2,371,233	715,979
5306 Professional Svc w/IT alloc	-	20,008	20,833	20,000	16,044
5310 Temp. Agencies/Individuals	35,263	64,953	4,725	37,500	52,500
5315 Utilities	2,763,597	2,870,585	3,065,220	3,277,355	4,061,510
5320 Repair and Maintenance	6,967,716	7,585,039	6,888,093	8,815,935	8,083,775
5325 Infrastructure < \$100K	31,816	148,735	191,040	490,988	785,000
5326 Studies & Reports	26,951	43,284	42,160	91,195	91,995
5330 Machry & Equip <\$10K	66,557	102,541	85,016	163,812	83,595
5335 Rents & Leases - Equip, Bldgs	175,354	182,523	163,894	196,357	171,800
5345 Travel & Conference	12,042	20,575	9,817	27,734	28,488
5350 Training - Registrtn Fees	17,270	14,726	10,997	22,335	20,618
5355 Matl Supplies&Services	1,309,763	1,253,818	2,070,607	1,911,453	2,268,741
5360 Advertising	5,893	8,584	6,876	9,660	6,410
5370 Postage	4,035	5,259	6,407	8,610	7,830
5375 Dues,Books&Subs	21,501	18,791	16,588	21,910	23,031
5380 Uniform	79,764	89,784	100,646	104,091	109,910
5385 Telephone	32,301	29,452	36,689	38,450	42,297
5390 Taxes, Licenses & Permits	151,477	171,690	157,544	216,242	217,791
5400 Gasoline, Diesel Fuel	1,009,705	976,553	1,212,425	1,230,781	1,254,977
5440 Radio Network Operating Cost	22,376	25,845	23,097	27,702	28,195
	13,290,898	14,696,568	14,934,752	19,083,343	18,070,486
<b>Internal Service Charges</b>					
5600 Internal Service Charges	3,538,670	3,865,903	4,112,878	4,512,420	4,490,200
	3,538,670	3,865,903	4,112,878	4,512,420	4,490,200
<b>Capital Outlay</b>					
5703 Infrastructure < \$100K	1,566,397	1,580,941	585,000	893,842	-
5704 Machinery & Equipment	86,809	137,696	52,395	81,845	-
5705 Auto Equipment	2,894,076	4,302,094	2,069,306	3,687,973	4,051,885
	4,547,282	6,020,731	2,706,701	4,663,660	4,051,885
<b>Debt Service</b>					
5653 Inter Agency Capital Lease	1,069,779	1,069,779	1,069,867	1,069,867	881,309
5421 Principal	-	-	10,226	12,586	12,586
	1,069,779	1,069,779	1,080,093	1,082,453	893,895
<b>Transfers</b>					
6900 Transfers Out	788,284	1,297,845	763,825	987,064	612,064
	788,284	1,297,845	763,825	987,064	612,064
<b>Other</b>					
6005 Capitalized Expenditures	(2,829,043)	(3,933,824)	(2,143,638)	-	-
6007 Pension Expense - GASB 68	(109,897)	(57,486)	132,641	-	-
6010 Depreciation Expense	1,899,432	1,872,213	2,097,664	-	-
6015 Loss on Disposal of Assets	(26,246)	(165,161)	(163,007)	-	-
6030 GASB 31 Adjmt	(5,309)	7,319	9,188	-	-
6025 OthFinSources-Capital Leases	-	-	(106,904)	-	-
	(1,071,063)	(2,276,939)	(174,056)	-	-
<b>Total Expenditures</b>	<b>\$ 31,881,756</b>	<b>\$ 34,798,635</b>	<b>\$34,170,569</b>	<b>\$ 42,102,124</b>	<b>\$ 40,231,565</b>

**Expenditure Summary by Category**

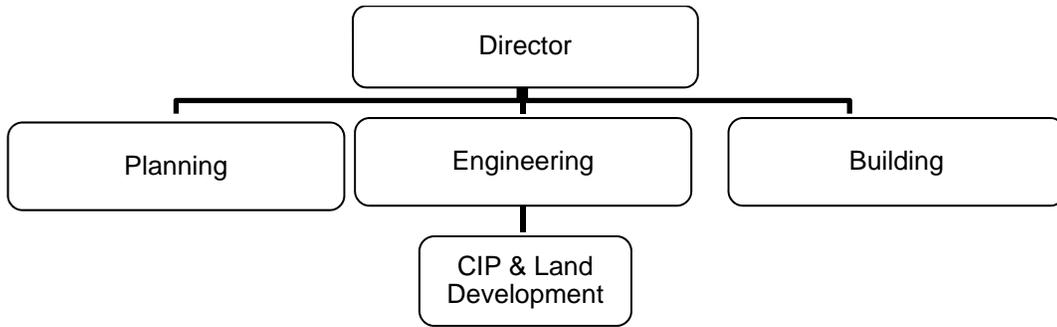
	<b>Actuals FY 2015-16</b>	<b>Actuals FY 2016-17</b>	<b>Actuals FY 2017-18</b>	<b>Amended Budget FY 2018-19</b>	<b>Adopted Budget FY 2019-20</b>
Personnel	9,717,906	10,124,748	10,746,376	11,773,184	12,113,035
Maintenance & Operations	13,290,898	14,696,568	14,934,752	19,083,343	18,070,486
Internal Service Charges	3,538,670	3,865,903	4,112,878	4,512,420	4,490,200
Capital Outlay	4,547,282	6,020,731	2,706,701	4,663,660	4,051,885
Debt Service	1,069,779	1,069,779	1,080,093	1,082,453	893,895
Transfers	788,284	1,297,845	763,825	987,064	612,064
Other	(1,071,063)	(2,276,939)	(174,056)	-	-
<b>Total Expenditures</b>	<b>\$ 31,881,756</b>	<b>\$ 34,798,635</b>	<b>\$34,170,569</b>	<b>\$42,102,124</b>	<b>\$40,231,565</b>

**Expenditure Summary by Program**

	<b>Actuals FY 2015-16</b>	<b>Actuals FY 2016-17</b>	<b>Actuals FY 2017-18</b>	<b>Amended Budget FY 2018-19</b>	<b>Adopted Budget FY 2019-20</b>
1221 - Oceanside Lighting Dist	(1,272)	51	460	-	-
1241 - Sunset Hills	(192)	421	406	-	-
1242 - Mission Meadows	(18)	-	-	-	-
1243 - Sunburst Homes	(278)	722	736	-	-
1244 - Douglas Park	(1,310)	3,184	3,709	-	-
1246 - Rancho Hermosa	(37)	105	224	-	-
1247 - Santa Fe Mesa	(764)	781	993	-	-
1248 - Del Oro Hills	(444)	(82)	247	-	-
1249 - Mar Lado	(148)	170	295	-	-
1250 - Guajome Ridge	(456)	1,000	1,137	-	-
1251 - Peacock Hills	(175)	416	410	-	-
1252 - Vista Del Rio	(215)	551	571	-	-
1831 - Fleet Management	1,899,432	1,865,385	2,083,756	-	-
1851 - City Building Services	-	126,828	13,908	375,000	-
320000101 - Property Management	809,772	790,279	917,287	1,013,284	1,089,846
320317221 - Oceansid Lighting Dist 2-1991	1,157,247	1,120,168	1,118,662	1,135,802	1,561,189
320319249 - Mar Lado Landscape	60,142	71,657	77,654	81,454	88,836
320320250 - Guajome Ridge	51,081	51,038	52,891	87,575	86,865
320321251 - Peacock Hills	13,506	16,083	21,693	28,420	31,908
320322252 - Vista Del Rio	6,205	7,484	9,555	16,756	18,995
320323241 - Sunset Hills	20,821	26,627	25,979	32,306	35,237
320324242 - Mission Meadows-Area A	1,407	824	909	403	403
320325242 - Mission Meadows-Area B	16,592	10,719	7,868	4,218	4,218
320326243 - Sunburst Homes	5,212	7,140	5,628	8,383	8,183
320327244 - Douglas Park	141,335	144,409	164,505	251,764	350,150
320328244 - Vandergrift Annex	24,005	24,343	27,338	49,629	47,160
320329246 - Rancho Hermosa	16,134	25,916	30,300	44,314	44,000
320330247 - Santa Fe Mesa	311,201	384,522	400,057	371,478	400,449
320331248 - Del Oro Hills	493,173	550,959	579,429	516,861	571,677
320345221 - 2013 St Light RetroFit Lease	1,423,011	645,410	476,219	476,219	476,219
320431596 - OMGC Mgmt Contract	100,000	10,532	-	-	-
320850501 - El Corazon Maintenance	203,450	275,609	282,769	553,500	500,000
425407101 - Engineering Transportation	380,099	464,451	605,990	575,570	586,917
425421581 - Pier Deferred Maintenance	-	338,365	132,212	317,016	250,000
425622581 - Parks Maint/Upgrades	103,323	101,712	77,908	157,862	100,000
600010101 - PW-Admin	201,079	218,696	254,118	314,201	331,352
600601101 - Street-AntiGraffiti Program	145,622	148,550	127,042	160,884	157,183
600602851 - Building Crafts	644,254	649,652	833,432	-	-
600612101 - Parking Lot Maint & Enforcemen	1,423,727	1,422,405	1,522,395	1,849,386	1,707,280
600619213 - Street & Median Maint	3,040,954	3,814,476	3,397,848	3,978,888	3,894,312
600620101 - Street Tree Maintenance	80,215	71,596	73,660	68,628	71,833
600624101 - Street Sweeping	1,649,515	1,864,747	1,929,893	2,129,252	2,141,233
600625101 - Beach Maintenance	558,814	581,955	628,018	671,804	745,356
600626101 - Pier Maintenance	310,114	293,184	294,088	329,734	334,178
600627101 - Harbor Maintenance	2,435,469	2,654,541	2,737,179	2,824,002	3,096,873
600629213 - Tree Trimming	404,401	378,712	389,198	650,000	400,000
600633581 - SLRR Maintenance	781,256	1,697,815	951,489	969,732	-
600702101 - Solid Waste - City Svcs	1,054,456	1,071,706	1,141,426	1,466,664	1,483,494
600750101 - Street-Flood Cntrl/Strm Drains	685,797	731,141	744,587	807,828	828,692
620608831 - Fleet Maintenance	4,013,216	4,104,852	4,741,262	4,712,164	4,843,614
620609831 - Fleet Replacement	74,703	225,033	(219,570)	3,784,818	4,066,886
624010101 - Harbor & Beaches Admin	739,644	813,264	801,368	1,084,263	958,963
630603851 - City Building Maintenance	1,287,458	1,419,976	1,651,604	1,790,595	2,055,680
630605851 - COC Building Maint	371,209	405,000	494,757	638,549	797,242
630607581 - Deferred Bldg Maint	159,976	169,941	72,495	180,000	160,000
630614851 - Police Building Maint	1,522	-	-	-	-
630615851 - Police/Library Bldg Maint	875,203	910,349	926,100	1,202,963	1,188,397
630630581 - Civic Center Building Maint	35,000	20,325	41,410	35,000	35,000
640618101 - Street Light Maintenance	513,403	479,542	435,263	547,160	640,735
640621101 - Street-Traffic Control System	1,115,777	1,239,610	1,255,663	1,444,920	1,255,824
660613101 - Parks Maintenance	1,852,528	1,881,473	1,824,123	2,074,262	2,066,639

	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2015-16	FY 2016-17	FY 2017-18	Budget	Budget
				FY 2018-19	FY 2019-20
907131700581 - Pier Brace Replcment Project	194,605	462,315	-	1,464,800	-
630637851 - Fire Stations - Building Maint	-	-	-	323,588	338,131
630640851 - Parks & Rec - Building Maint	-	-	16	185,383	368,478
630638851 - Railroad Museum-Building Maint	-	-	-	6,000	6,000
912155817581 - El Corazon Infrstrct Imprv	-	-	-	308,842	-
320343254 - El Camino MCF MD	-	-	-	-	5,938
<b>Total Expenditures</b>	<b>\$ 31,881,756</b>	<b>\$ 34,798,635</b>	<b>\$34,170,569</b>	<b>\$42,102,124</b>	<b>\$40,231,565</b>

**Organizational Chart by Function**



**Mission Statement**

The Development Services Department is committed to providing efficient and cost-effective service, while promoting public safety, quality development, necessary capital improvements, future planning, and the preservation of environmental resources.

**Service Description**

Composed of the Planning, Engineering and Building Divisions, the Development Services Department provides current and long-range land use planning, plan checking and inspection services for development projects within the City. The department processes development applications, issues building and grading permits, inspects construction projects, enforces State and City building codes and the State Mobile Home Parks Act. The department provides primary staff support to the Planning Commission and is also responsible for the planning, funding and construction of City capital projects.

**Major Accomplishments**

**City Services**

- Served 14,609 counter customers between 7/1/18-5/31/19.
- Processed 3,622 building permits with a total construction valuation of \$303,292,303.
- Performed 4,119 building plan checks and 15,562 building inspections.
- Maintained 100 percent same-day target success for scheduled building inspections.
- Met the building plan check review target dates at a 96 percent success rate.
- Finaled 1,272 Solar PV Systems.
- Finaled 8 energy storage systems.

- Commenced plan review services through a paperless process utilizing Bluebeam REVU software.
- Established a Cannabis Local License Application process and webpage that assisted processing 25 local license applications.

**Sustainable Growth**

- Completed entitlement review and Planning Commission Hearings for the following major projects: Riverview Springs, Grandview Point, Arroyo Verde, Ocean Pointe, Emerald Ridge, Cleveland 21, Marriott Hotel and Melrose Oceanside.
- Received 191 new discretionary applications and completed 106 discretionary applications.
- Obtained Certification for Zoning Ordinance Consolidation Project for Accessory Dwelling Units, Wireless Facilities, Base Districts and Non-Conforming Uses articles.
- Achieved adoption of the new Economic Development and Energy & Climate Elements.
- Continued progress towards an update of the Local Coastal Program addressing sea level rise and development policies.
- Assisted with Medical Cannabis local license approvals.
- Achieved adoption of the Coast Highway Corridor Plan relating to the Incentive District Zoning.
- Completed Engineering plan review and issued grading permits for the following projects: Villa Storia subdivision, Pacific Ridge subdivision, Vine Street Collection subdivision, Mission Cove tentative map & development plan, Oceanside Mesa subdivision, and St. Cloud subdivision, Block 18, Block 19, Block 23.
- Completed plan review for the Oceanside Beach Resort project and facilitated commencement of project construction.

**Economic Vitality**

- Construction completed for Block 19 of Nine Block Master Plan.
- Conducted initial developer discussions regarding development of Block 5 and Block 20 of the Nine Block Master Plan.
- Approved entitlements for Marriott Hotel and Maison Moderne Mixed Use.
- Completed the engineering review of 521 planning entitlement requests.
- Completed 1,272 map, plan, and technical report approvals for development projects.
  - Updated GIS MS4 Map
  - New GIS map viewers for Lot Split Maps and CIP/Development Projects
- Achieved adoption of Agri-Tourism Tier 1 zoning amendments.
- Achieved adoption of updates to the Density Bonus provisions regarding housing projects.
- Continued with development streamlining efforts including facilitating ADUs through a marketing campaign and initiation of an update to the Development Processing Guide.
- Enhanced public access to Planning documents by updating the Planning webpage; and creating a new Planning Project Map Viewer.

**Quality of Life**

- Achieved adoption of Short-Term Rental regulations balancing economic development with neighborhood preservation.
- Achieved adoption of revised provisions to Exceptions to Height Limits, balancing property owner interests with neighborhood impacts.
- Applied for additional funding from Federal-Aid programs for consideration of 6-lane alternative for the Douglas Bridge Seismic Retrofit.
- Awarded construction contract for Balderrama Park improvements.
- Completed Douglas Drive Median design (HSIP grand funded).
- Completed Mission Avenue Median design from Carolyn Circle to Foussat Road.
- Completed design of traffic barriers improvements at College Boulevard and North River Road.
- Completed design of the storm drain upgrades under Cleveland Avenue and Surfrider Way.
- Completed the following Capital Improvements:
  - Asphalt overlays of 50 lane-miles of roadway.
  - Slurry seal of 85 lane-miles of roadway
  - Replaced 2,500 linear feet of sidewalk
  - Replaced 108 ADA access ramps
  - Completed Drafting Pit at Jones Road Fire Training Facility.

- Installed gates and arms for Oceanside Quiet Zone project (will be in full operation in July 2019) and the horns will stop in July/August.
- Substantially improved the Tyson Street Beach Restrooms.
- Completed Pier View Way Bridge restoration study.

**Civic Engagement**

- Held community meetings for City Projects.
- Actively promoted Building Safety Month.
- Made presentations at various neighborhood meetings.
- Tracked and reported significant State legislation.
- Enhanced public access to items on Planning webpage.

***Future Objectives*****City Services**

- Expand use of web-based programming to include full implementation of digital plan submittals.
- Train and test Building Division employees in the CASp Program as Certified Accessibility Specialists to comply with State laws.

**Sustainable Growth**

- Initiate the next phase of the comprehensive update of the General Plan including Land Use, Circulation, Conservation and Community Facilities.
- Make substantial progress on the mandated update of the Housing Element to be certified by April 2021.
- Assist in the finalization of the community-initiated South Morro Hills Vision Plan.
- Obtain final Certification for all remaining Coastal Zoning Articles per the Zoning Ordinance Consolidation Project.
- Implement new Economic Development Element and Energy and Climate Element of the General Plan through the initiation of zoning amendments.
- Adopt the updated Local Coastal Plan.
- Initiate zoning amendments for the streamlining of the Commercial Districts as implementation of the EDE.
- Conduct preliminary work regarding Zoning amendments for Residential Districts, concurrent with the General Plan update.
- Update CEQA significance thresholds to remain in compliance with new State Guidelines regarding Vehicle Miles Traveled.

- Adopt entitlement applications at El Corazon Sudberry Mixed-Use Project.
- Partner with SANDAG, NCTD, San Diego Regional Water Quality Control Board (RWQCB), and other local agencies.
- Complete the College Boulevard widening project Environmental Impact Report (EIR).

**Economic Vitality**

- Approve the entitlement of the Inns at Buena Vista hotel project.
- Assist So. Morro Hills Committee in developing a So. Morro Hills Plan.
- Manage all publicly funded Capital Improvement Projects with emphasis on being timely and on budget.
- Continue to seek opportunities for streamlining of existing zoning regulations and processes.

**Quality of Life**

- Maintain annual street restoration priority; including overlay of arterial streets, neighborhood slurry seals, use of alternative paving methods, and replacement of broken sidewalks.
- Perform preliminary engineering to determine restoration alternatives for Pier View Way Bridge.
- Construct the following improvements:
  - Fire Training Tower
  - Upgrade to the storm drains under Cleveland Avenue.
  - College and North River Road intersection.
  - Douglas Drive median from North River Road to Corte Bocina.
  - SDG&E utility undergrounding on Fire Mountain Drive and Oceanside Boulevard at Crouch Street.
  - Loma Alta Creek Basin at RDO.
  - Loma Alta Creek Basin Outfall Modification
  - Upgrades to storm drains under Cleveland Ave and Surfrider Way.
  - Replace aged deteriorating corrugated metal pipe drainage systems at various locations
  - Beach Restroom and Operation Facility
  - Pursue completion of El Corazon Aquatic Center

**Civic Engagement**

- Continue collaboration with neighborhood stakeholders to ensure high quality development.
- Actively promote Building Safety Month.
- Continue enhanced public notification process for public works construction, specifically for the asphalt overlay and slurry seal projects.
- Continue enhancing public access to information regarding discretionary development projects.

COMMUNITY DEVELOPMENT

Budget Summary All Funds - Development Services

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 4,385,695	\$ 4,315,307	\$ 4,542,557	\$ 4,956,485	\$ 5,309,638
5110 Temporary/Part Time Employees	136,560	151,093	73,706	50,559	137,249
5120 Overtime	60,433	47,274	65,828	69,565	33,350
5206 Fringe Benefit Burden-Wcomp	75,050	71,854	49,247	53,774	54,975
5207 Fringe Benefit Burden	1,800,638	1,868,707	2,061,219	2,280,086	2,729,050
5212 Pension Bond Debt Charge	57,580	55,320	57,884	55,619	59,212
5230 Auto Allowance	2,790	1,613	4,226	4,500	7,230
	<u>6,518,746</u>	<u>6,511,168</u>	<u>6,854,667</u>	<u>7,470,588</u>	<u>8,330,704</u>
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	1,541,632	7,644,353	1,960,183	6,948,590	2,240,560
5306 Professional Svc w/IT alloc	-	279,028	580,816	1,651,531	1,080,899
5315 Utilities	29,677	56,293	23,932	-	-
5320 Repair and Maintenance	313,697	1,760,381	223,942	162,920	538,460
5325 Infrastructure < \$100K	89,571	234,839	231,924	1,500,880	1,215,000
5326 Studies & Reports	1,625,595	661,616	655,094	1,084,190	669,310
5330 Machry & Equip <\$10K	17,432	14,649	55,162	10,175	8,828
5335 Rents & Leases - Equip, Bldgs	57,809	59,477	85,900	62,831	63,391
5345 Travel & Conference	14,905	9,844	8,280	24,955	23,954
5350 Training - Registrtn Fees	21,335	16,136	10,281	27,346	31,893
5355 Matl Supplies&Services	521,717	1,315,450	730,927	4,446,308	1,081,536
5360 Advertising	23,964	26,014	25,492	19,994	24,374
5370 Postage	43,048	45,867	63,394	52,502	68,032
5375 Dues,Books&Subs	12,808	30,349	20,507	79,585	57,167
5380 Uniform	5,590	1,521	1,891	2,000	6,622
5385 Telephone	33,146	26,759	36,735	33,580	35,601
5390 Taxes, Licenses & Permits	24,599	32,281	13,180	27,958	3,570
5395 Contrib-Community Svc/Non Prof	45	-	-	-	-
5440 Radio Network Operating Cost	2,419	2,861	2,736	5,130	5,232
5316 Electricity	1,961	1,488	-	-	-
	<u>4,380,950</u>	<u>12,219,206</u>	<u>4,730,376</u>	<u>16,140,475</u>	<u>7,154,429</u>
<b>Internal Service Charges</b>					
5600 Internal Service Charges	3,367,609	3,279,462	3,045,662	3,486,437	2,221,789
	<u>3,367,609</u>	<u>3,279,462</u>	<u>3,045,662</u>	<u>3,486,437</u>	<u>2,221,789</u>
<b>Capital Outlay</b>					
5702 Buildings & Treatment Plants	-	-	37,795	247,575	-
5703 Infrastructure < \$100K	7,535,304	4,537,416	10,896,133	26,438,651	5,910,606
5704 Machinery & Equipment	-	346,597	53,251	-	-
5705 Auto Equipment	27,317	-	-	25,652	-
5706 Furniture, Fixtures, Software	-	4,530	34,759	-	-
	<u>7,562,621</u>	<u>4,888,543</u>	<u>11,021,938</u>	<u>26,711,878</u>	<u>5,910,606</u>
<b>Debt Service</b>					
5653 Inter Agency Capital Lease	202,350	202,350	202,380	202,380	138,099
	<u>202,350</u>	<u>202,350</u>	<u>202,380</u>	<u>202,380</u>	<u>138,099</u>
<b>Transfers</b>					
6900 Transfers Out	1,531,260	2,429,934	2,448,091	3,953,167	3,401,789
	<u>1,531,260</u>	<u>2,429,934</u>	<u>2,448,091</u>	<u>3,953,167</u>	<u>3,401,789</u>
<b>Other</b>					
6005 Capitalized Expenditures	(318,164)	(73,169)	(195,400)	-	-
6030 GASB 31 Adjmt	(111,860)	322,314	314,701	-	-
	<u>(430,024)</u>	<u>249,145</u>	<u>119,301</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures</b>	<b>\$ 23,133,512</b>	<b>\$ 29,779,808</b>	<b>\$28,422,415</b>	<b>\$ 57,964,925</b>	<b>\$ 27,157,416</b>

**Expenditure Summary by Category**

	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Amended</b>	<b>Adopted</b>
	<b>FY 2015-16</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>Budget</b>	<b>Budget</b>
				<b>FY 2018-19</b>	<b>FY 2019-20</b>
Personnel	6,518,746	6,511,168	6,854,667	7,470,588	8,330,704
Maintenance & Operations	4,380,950	12,219,206	4,730,376	16,140,475	7,154,429
Internal Service Charges	3,367,609	3,279,462	3,045,662	3,486,437	2,221,789
Capital Outlay	7,562,621	4,888,543	11,021,938	26,711,878	5,910,606
Debt Service	202,350	202,350	202,380	202,380	138,099
Transfers	1,531,260	2,429,934	2,448,091	3,953,167	3,401,789
Other	(430,024)	249,145	119,301	-	-
<b>Total Expenditures</b>	<b>\$ 23,133,512</b>	<b>\$ 29,779,808</b>	<b>\$28,422,415</b>	<b>\$57,964,925</b>	<b>\$ 27,157,416</b>

**Expenditure Summary by Program**

	<b>Actuals FY 2015-16</b>	<b>Actuals FY 2016-17</b>	<b>Actuals FY 2017-18</b>	<b>Amended Budget FY 2018-19</b>	<b>Adopted Budget FY 2019-20</b>
1212 - TransNet	(2,608)	(485)	6,916	-	-
1213 - Gas Tax	1,216,671	969,703	1,013,983	1,023,600	1,125,000
1216 - Pavement Repair SLTPPR	(1)	346	-	-	-
1501 - General Capital Projects	(10,979)	95,997	10,970	-	250,000
1503 - Public Facility Fees	(8,581)	30,102	144,291	-	-
1508 - Traffic Signal DIF	13,050	3,822	3,214	-	-
1510 - SLRR-Major Water Course	192,643	217,423	220,666	650,171	138,099
1511 - SLRR DD-1/Zone-1A	(2,196)	6,192	5,968	294,000	251,527
1512 - SLRR-DD-1/Zone-1B	(2,591)	6,677	6,457	805,000	-
1513 - SLRR-DD-1/Zone-1C	(51)	129	15,589	-	-
1514 - SLRR-DD-1/Zone-1D	(4,224)	10,573	13,009	-	1,775,262
1515 - SLRR-DD1/Zn Pilgram Creek	(2,636)	6,521	777,956	-	-
1520 - Loma Alta Creek-Mjr Wtr Course	(1,600)	4,404	4,194	350,000	-
1521 - Loma Alta Creek DD-2/Zn2A	(606)	1,549	186,802	-	-
1522 - Loma Alta Crk DD2/Zn2B	(817)	2,355	284,040	-	-
1530 - BVCrk-Mjr Wtr Course Dist3	(257)	700	493	62,000	-
1531 - Buena Vista Creek DD	(1,202)	3,009	2,846	355,705	-
1540 - TMI Triangle DD-4	(255)	647	78,080	-	-
1550 - Center City DD-5	(130)	324	29,523	-	-
1561 - Major Thoroughfare Fees	(34,114)	84,513	94,300	-	-
1581 - GF Community Facilities CIP	-	304,000	-	-	-
1596 - Muni GolfCourse Improv	(353)	971	936	-	-
1598 - Park Fees	(6,945)	656,666	48,535	580,608	-
400434101 - Building Safety	2,127,911	2,245,011	2,327,628	2,811,143	2,977,455
425010101 - Engineering Capital Project	2,306,179	2,136,367	1,970,286	2,400,837	2,136,989
425010561 - Major Throughfare Admin	169,747	241,820	250,082	265,745	-
425010598 - Parks Projects Admin	86,245	138,139	50,671	256,895	151,176
425411212 - Misc Traffic Markings	41,987	20,893	4,839	50,000	-
425413598 - Park Enhancements	7,801	90	4,825	100	11,000
425414561 - CtywideTrnsprtCirc Update	29,027	167,146	22,434	3,165	-
425415501 - Entitlement Improvements	35,870	4,737	4,082	26,000	25,983
425416596 - Golf Course Enhancement	-	-	86	-	-
425417514 - Multiple Habitat Conservation	5,698	74,484	36,879	30,783	-
425418212 - Neighborhd Traffic Imprvmts	15,162	70,634	178,077	100,000	-
425422510 - SLR Flood Control DS	-	-	-	300,000	-
425423101 - Land Development	1,433,651	1,454,406	1,694,059	1,982,905	2,529,233
425424561 - Thoroughfare Master Plan	19,643	-	-	-	-
425426212 - Misc Street Proj/SlurrySeal	257,222	1,582,103	193,981	1,197,633	150,000
425429503 - Fire Station 8 Temp Location	57,809	59,477	60,518	62,831	63,391
425436213 - Unscheduled Signal/St Lights	44,547	73,571	91,946	55,000	55,000
425441212 - Minor Street Paving Projects	97,450	-	-	-	-
425620212 - Street Tree Maintenance	199,778	200,296	195,154	-	-
450404101 - Planning Administration	1,517,979	1,587,771	1,736,683	2,029,151	2,097,299
450440501 - Long Term Zoning Admin	177,102	180,584	184,645	188,100	184,715
640433508 - Traffic Signal Comm System	28,114	19,018	69,032	-	-
817140800273 - DouglasBridge Seismic Retrofit	21,717	269,175	118,136	2,637,429	-
817140900273 - Coast Highway Bridge Replcmnt	108,426	798,986	200,879	1,321,108	-
822136900274 - FAA Airport Perimeter Fence	19,497	33,962	-	-	-
822143015274 - FAA Airport Apron Improvement	258,911	100,164	-	-	-
822143915274 - Bike to Work Grant - 2016	2,090	-	-	-	-
836128600272 - Vector Habitat Remediation	172,256	129,587	-	5,543	-
836141714272 - LomaAlta Slough Vector Habitat	96,528	327	-	-	-
836145215272 - Mssn Ave RR-X Safety Imprv	24,703	43,119	153,215	777,945	-
836145615212 - Seagaze Downtown Mobility	19,198	15,513	320,826	-	-
836147016215 - Sharrow Bike/Bus Outreach	3,000	87,000	-	-	-
902129800212 - SANDAG ATG 3E's Project	36,248	-	4,123	-	-
907141014501 - El Corazon Aquatic Center	521,537	974,975	237,270	1,135,502	-
912121700501 - El Corazon Specific Plan	-	-	-	9,000	-
912143814501 - Temporary Pay Parking Lot	15,876	-	-	16,857	-
822148016274 - HSIP-Raised Medians Douglas D	-	3,632	1,324	40,044	655,830
425010516 - Drainage Administration	-	-	124,593	174,004	175,342

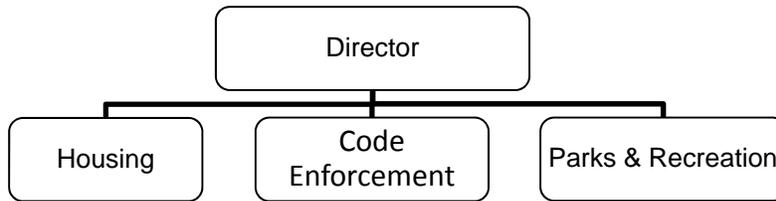
	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
425442212 - Sidewalk Repair	-	-	125,200	-	-
912150717501 - Integrated Library System	-	-	-	100,000	-
901122000561 - College/VistaWay&Thunder PS&E	76,309	55,559	10,127	186,394	15,000
901122100561 - College/Olive & Old Grov EIR	207,789	48,342	32,312	190,237	-
901122200561 - Melrose Extension Design	58	-	-	-	-
901127000561 - Oblvd Sidewalk I-5 to Crouch	3,580	7,985	2,327	-	-
901142015561 - NRR Widening	11,610	103,137	-	-	-
901526100561 - College Bvd Median-Left Turn	-	901	148,120	125,979	-
902111200212 - Adaptive Signals/Trnsp Mgmt Ct	142,346	158,736	246,239	-	-
902131300212 - MssnAve Fiber-Optic Cable	67,404	365,140	441,595	-	-
902134400212 - Ada Ramp Rplcmt/Sdwlks In-fill	177,521	226,625	261,376	265,000	150,000
902134800212 - North Ave Slope Protection	168,978	125,515	-	-	-
902135000212 - Storm Drain Improv Design	-	-	-	-	-
902135200212 - Clementine Intrsectn Rcnstrctn	45,227	258,690	18,047	-	-
902135500212 - Neighborhood Traffic Sfty Impr	23,870	20,601	122,887	95,530	-
902135600212 - Bicycle Master Plan/Bike Sfty	62,254	92,263	52,034	31,383	-
902136000212 - El Corazon Access @ ORnch Rd	610,084	50,668	-	-	-
902143215212 - El Camino Real Guardrail	25,720	31,013	335,303	-	-
902145615212 - Seagaze DtnTwn Mobility-City	3,383	2,738	58,838	-	-
902146516212 - Downtown Fiber-Optic	1,660	40,728	48,648	225,876	-
902146816212 - MssnMdn CarolynCrcl t Foussat	-	16,694	33,509	295,691	260,000
902147216212 - Douglas Dr Median HSIP-City	-	2,001	69,639	58,005	450,000
902754200212 - Street Restoration 212	6,088,523	1,252,327	5,490,959	3,272,402	-
904146616212 - Coastal Rail Trail Oblvd-Morse	-	36,340	66,036	187,623	-
905120100212 - Detention Basin @ LAC & RDO	408,142	222,428	135,541	80,000	-
905126600520 - LAC Study ECR to Crouch	2,234	-	284	-	-
905145115515 - Pilgrim Crk Channel Recnstrctn	16,830	11,021	-	-	-
905831200510 - Habitat Mitigation Study	256	-	-	108,715	-
907134900503 - FS1 Seismic Retrofit Study	35,425	20,938	3,383	-	-
907137300503 - CC EOC Back-up Pwr Dsgn Stdy	(151)	-	-	-	-
907142815503 - CvcCtr EOC Backup Pwr Cnstrc	40,306	162,507	588	-	-
907142915503 - Essential CvcCtr/EOC Bid Anlys	34,427	4,346	3,916	-	-
907146416212 - Pier Restoration	-	402,476	21,304	226,220	-
912118600501 - French Field Remediation	311,689	-	-	-	-
912138600581 - Civic Center Fountain Project	325	-	-	-	-
912145015212 - LAC Detention Basin Mitigation	12,325	1,415	5,640	10,622	-
912880500501 - Silica Reclamation	37,134	56,098	21,255	-	-
914560800212 - DougDrBr Seismic Retro	59,852	103,202	48,511	264,450	220,000
914560900212 - NoCstHwyBr Seismic Retr	71,482	90,368	31,829	392,551	500,000
916144515741 - Airport Fence Project	(1)	-	-	-	-
917141614212 - Coco Palms Flood Imprvmt	96,590	388,434	10,366	-	-
903526100508 - Traffic Signal Comm Sys	(358)	-	-	-	-
817150516272 - Land Use Plan-CA Coastal Comr	-	8,835	125,455	65,709	-
902134600212 - Traffic Sig Safety& Ped Access	15,772	79,535	13,608	-	-
903130900508 - UpgradeTraffic Signal	38,415	69,822	121,582	-	-
905131100510 - Master Plan Drainage Fee Sch	36,209	-	-	-	-
905143315520 - LAC Basin Outlet Modif FA	30,806	4,198	8,735	179,261	-
905831100510 - SLRR Clearing Project	134,000	-	29,583	898,516	-
906404500598 - Master Plan Update	-	286	155,536	109,349	35,000
907118115501 - Lot 23 Parking Structure	49,315	7,231,195	1,358,347	-	-
907131600581 - Beach Restrooms Project	90,903	-	-	-	-
907135100581 - Beach Restrooms & Operations	687,060	282,652	121,156	279,378	-
912146916581 - General Plan Update	-	272,934	146,411	136,718	-
912150516581 - Land Use Plan-City Match	-	3,332	66,873	102,295	-
914755600501 - Pacific Street Bridge @ SLRR	9,312	4,231	-	-	-
902142715213 - RDO Street Lights	-	7,500	-	-	-
907139200581 - Fire Training Center	-	31,620	18,745	189,635	60,000
836129700212 - SANDAG ATG NCT Bike Station	5,221	-	-	-	-
901149817562 - Barrier @ College/N River Rd	-	-	9,894	265,599	-
902141515212 - SideWalk Repair	249,741	121,370	-	-	-
902145616212 - Seagaze DtnTwn Mobility-Cnstrt	-	-	10,953	39,046	-
902149717212 - Roundabout Mesa/Barnwell	-	-	7,316	-	-

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
907137400503 - COC Repair Project	19,972	15,210	28,876	10,957	-
907150017503 - Lifeguard Towers	-	-	23,328	166,251	120,000
901561500561 - ECR Widening @ SR78	-	-	6,249	-	-
902131200212 - Coast Hwy Corridor Study/EIR	250,289	364,658	201,767	194,059	-
902137100212 - Coast Hwy Vision EIR-SA	144,862	84,217	5,646	-	-
905126500520 - Environmental Study	2,220	-	-	-	-
905149217516 - Master Plan Drainage Update	-	-	-	205,000	-
905150217516 - Cleveland Storm Drain Upgrade	-	-	479,956	1,670,045	1,000,000
912134200501 - Sand Replacement Project	710,582	607,470	-	650,000	600,000
903136600508 - Coast Hwy Traffic Signal Imprv	2,118	-	2,953	-	-
902135400212 - Mainline R/R Xing Sfty	392,708	529,145	1,069,221	3,393,745	-
903141315212 - CstHwy/VstWy Upgrade Trffc Sig	12,393	7,177	111,736	-	-
905137900531 - RDO & Cameo Storm Drain Study	7,858	8,586	1,241	-	-
905138700550 - Street Flow Modeling	3,772	10,050	-	-	-
905149517514 - Pilgrim Creek VHR Reconstructn	-	-	71,884	1,163,265	-
905151017511 - RDO Drainage Upgrades	-	-	29,763	420,378	-
906149417596 - Pilgrim Creek VHR Imprvmnts	-	-	86	-	-
906560300598 - Trail Dsgn&Environ Std	2,370	3,710	1,605	6,895	-
906564800598 - BuccaneerPrk FcltsFees	-	-	650	366,904	-
907143715581 - Fire Training-Drafting Pit	-	119,311	78,655	52,034	-
907147116503 - Main Library Upgrades	-	279,611	-	-	-
910138400751 - SB2 Restroom Design	-	-	-	60,590	-
912132300501 - OBlvd Undergrnd Utility Prjct	9,392	10,962	5,211	55,325	-
912135300501 - Fire Mtn UndrGrndg Utilities	29,097	28,885	19,422	282,146	-
912141915501 - El Corazon Trails	55,465	-	-	-	-
912150117581 - Digital Plans Tech Upgrades	-	-	61,467	88,534	20,000
918142415212 - Strand Reconstruction-Sea Wall	-	-	17,215	-	-
836129700215 - SANDAG ATG NCT Bike Station	(290)	-	-	-	-
907150817851 - Fire Station Repairs	-	-	63,480	52,921	-
907150917851 - FS 4 Rehabilitation	-	-	7,446	270,154	-
907118100212 - Lot 23 Transit Parking Strctr	-	-	2,752,107	1,000,000	-
907143115503 - Fire Training Tower	-	-	37,211	788,542	-
910149617751 - Dock Elec Upgrd-Pedestal Replc	-	-	-	100,000	-
910150316751 - Harbor Access Control System	-	2,405	(15,972)	3,901	-
912150616581 - FS Plymovent Upgrades	-	85,106	34,486	-	-
425443213 - Pavement Mgmt Program	-	-	-	107,767	140,000
425446213 - Annual Storm Drain Maint	-	-	-	511,250	-
902155518213 - Asphalt Overlay SB1	-	-	-	-	-
905155317516 - Emerg Sinkhole@AlamosaPrk Dr	-	-	6,988	258,701	-
906152518598 - Tyson St Beach Restroom	-	-	-	2,046,328	-
907154718503 - OPD Evidence & Prpty Fac Rstrm	-	-	-	225,000	-
912154818503 - Beach Access at Neptune	-	-	-	300,000	-
907153918503 - Evidence Exam Room Imprvmnts	-	-	-	80,000	-
907154218503 - EOC Emrgncy Per-Guajome Conf	-	-	-	50,000	-
907155118503 - Emrgncy Pwr OPD/Mssn Library	-	-	-	50,000	-
425636213 - Sidewalk Repair & Maintenance	-	-	-	125,000	125,000
425636530 - El Camino Pipe-Emerg Repair	-	20,600	-	-	-
903151117508 - Dwtwn Traffic Signal Imprvmnt	-	-	-	69,023	-
903151817508 - Mssn & Myers Traffic Signal	-	-	-	-	350,000
903155218562 - Traffic Signal@RDO/San Ramon	-	-	-	360,000	-
907154918503 - New FS #1 Design Study	-	-	-	200,000	750,000
425444213 - Adaptive Signals/TMC Maint	-	-	-	200,000	200,000
425445213 - Traffic Signal Upgrades	-	-	-	140,000	140,000
425620213 - Street Tree Maintenance	-	-	-	200,000	200,000
907154518503 - Civic Center Fuel Storage	-	-	-	125,000	-
907155618503 - Heritage Park Improvements	-	-	-	50,000	-
1516 - Drainage DIF	-	6,758	6,909	-	-
1562 - Th-Fare/Traffic Signals DIF	-	76	9,495	34,463	-
450448101 - Cannabis	-	-	8,398	143,226	382,000
425290101 - Safe Routes to School-Match	-	-	-	64,806	-
836156318272 - Safe Routes to School-Grant	-	-	-	500,195	-
901155718561 - Melrose Gap	-	-	-	6,160,000	-

	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2015-16	FY 2016-17	FY 2017-18	Budget	Budget
				FY 2018-19	FY 2019-20
906157118598 - Joe Balderrama Park Imprvmnts	-	-	-	350,349	-
905156418514 - MiraCosta College Storm Drain	-	-	-	60,000	-
822143918274 - Bike to Work Grant - 2018	-	-	2,690	-	-
836156117272 - CalRecycle Rubberized Pvmnt	-	-	67,198	-	-
425010562 - Th-Fare/Traffic Signals Admin	-	-	-	-	277,804
425633510 - SLRR Maintenance	-	-	-	-	284,135
425447265 - Slurry Seal SB1	-	-	-	3,041,183	1,759,976
902155518265 - Asphalt Overlay SB1	-	-	-	1,130,000	2,250,000
902157419212 - Pier VWay Bridge Rplcmnt PDR	-	-	-	-	300,000
903158119562 - Mission Gate Traffic Signal	-	-	-	-	270,000
901158019561 - Cllg btwn Waring Old Grv Dsgn	-	-	-	-	450,000
902157619265 - ADA for Overlay	-	-	-	-	250,000
902158319265 - Annual Storm Drain Maintenance	-	-	-	-	500,000
907157819501 - Fiber COC to Fire Station #6	-	-	-	-	50,000
910159519751 - Harbor Tunnel Imprvmnt	-	-	-	-	145,200
902157519213 - Misc Traffic Marking	-	-	-	-	50,000
901160019562 - Melrose Heights Widening	-	-	-	-	100,000
<b>Total Expenditures</b>	<b>\$ 23,133,512</b>	<b>\$ 29,779,808</b>	<b>\$28,422,415</b>	<b>\$57,964,925</b>	<b>\$ 27,157,416</b>

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**Organizational Chart by Function**



**Mission Statement**

*The Neighborhood Services Department’s mission is to promote healthy neighborhoods by providing services to enhance the quality of life for the citizens of Oceanside and serve as a change agent in building strong families and safe communities through people, parks, and programs.*

**Service Description**

The Neighborhood Services Department offers a wide variety of programs and services that serve to enhance the quality of life by strengthening community image, neighborhood safety and security, supporting economic development and environmental resources, promoting health, wellness and recreation, fostering human development and increasing cultural unity and community problem solving for people of all ages. The Neighborhood Services Department is organized into two Divisions: the Housing and Code Enforcement Division and the Parks and Recreation Division.

The Housing and Code Enforcement Division implements the City’s housing assistance programs for low and moderate income households. The Division works with a variety of non-profit agencies, governmental agencies, and businesses in providing housing assistance to the community. Among the programs administered are Housing Choice Voucher (formerly called Section 8) rental assistance, housing rehabilitation assistance, first-time homeowner programs, Community Development Block Grant program, and administration of the City’s Mobile Home Rent Control program. The Division enforces City Code regulations that address conditions on private property such as substandard dwelling units, inoperable or abandoned vehicles, accumulations of trash and debris, noise, dust, offensive odors, and abandoned buildings.

The Parks and Recreation Division offers a wide variety of programs and services for people of all ages through the following service areas: Youth Development, Sports and Athletics, Leisure Services, Neighborhood-based Services, Aquatics, Senior Services, and Special Events.

**Major Accomplishments**

**City Services**

- Successfully processed over 5,528 code enforcement cases involving over 8,267 violations.
- Increased riverbed enforcement details.
- Abated graffiti from nearly 1,101 locations.
- Processed a total of over 286 special events, 25 film permits, and 20 Heritage Park rentals.

**Economic Vitality**

- Continued to support Oceanside Park and Recreation Community Foundation (OPARC) for community events and programs.
- Coordinated the Annual City Book Drive to support Literacy in lower income neighborhoods providing books to 326 youth in Oceanside youth programs.

**Quality of Life**

- Completed construction of Phases C to D apartment homes (138 Seniors and 60 Family apartment homes).
- Completed construction for the North Coast Terrace Apartments (Weitzel Street Affordable Housing Project).
- Collaborated with Interfaith Community Services, Inc. in hosting food distributions at Crown Heights Resource Center, Chavez Resource Center, Libby Lake Community Center and Melba Bishop Recreation Center twice a month to over 455 registered families.
- Worked with the VA to identify housing opportunities for veterans.
- Partnered with the OPD Homeless Outreach Team, Interfaith Community Services, Alpha Project, Mental Health Services, Brother Benno’s, and Bread of Life to place and assist homeless individuals with stable housing.
- Contracted one Social Worker to provide housing navigation and stabilization for homeless clients.
- Entered into contract with serving seniors to provide Senior Nutrition Program at Country Club Senior Center.
- Increased encampment abatement details from two to four times per week.

- Received designation as a High Performer by HUD.
- Provided home rehabilitation grants to mobile home owners with CDBG funds.
- Provided CDBG funding to Oceanside Senior Citizens Association to provide Nutrition Program at the County Club Senior Center.
- Extended hours at Joe Balderrama and Melba Bishop Recreation Centers and Crown Heights Community Resource Center for Teen Evening Programming targeting “high risk” youth with 50 youth in attendance. Programming varies between sites and may include art therapy, social skills, career presentations, sports and recreation activities.
- Continued implementing the Neighborhood Revitalization Strategy Area Plan for the Crown Heights and Eastside neighborhoods securing \$1.2M grant for improvements at JBRC to be completed by 6/30/19.
- Provided over 13,718 rides to seniors enrolled in the Solutions for Seniors on the Go transportation program.
- Provided youth development programs and services to 330 “at-risk” youth in the Libby Lake, Eastside and Crown Heights areas with Gap Funding to work toward ending neighborhood violence through programs with North County Lifeline, Vista Community Clinic and Boys & Girls Club of Oceanside.

**Civic Engagement**

- Conducted four community clean-ups in Eastside, Libby Lake, Crown Heights and John Landes Neighborhoods and provided support to monthly clean-ups in the Crown Heights, Back gate and Tri-City Neighborhoods.
- Participated in the School Community Policing Partnership Collaborative, a grant-funded gang-prevention effort in Oceanside schools and the community, in partnership with the San Diego Office of Education, OUSD, OPD, North County Lifeline, and other community agencies.
- Participated in North County Comprehensive Gang Initiative, North County Prevention and Intervention Committee and the North County Gang Commission in an effort to reduce gang activity and violence through prevention, intervention and joint suppression efforts throughout the 78 corridor.
- Participated in the North County Youth Hunger Coalition in efforts to address child hunger among residents in Oceanside.
- Operated the Deployment Center for the annual Point in Time Count.

- Planned Easter egg hunt, concerts, movies, and annual tree lighting ceremony for the community.
- The City of Oceanside Parks & Recreation and Resource Centers continued to partner with Oceanside Police Department in hosting four National Night Outs.
- Partnered with MLK Scholarship Program Committee in awarding \$43,000 to 16 students from two different high schools in 2018.
- Partnered with the Award Committee in selecting the 2018 City of Oceanside – Martin Luther King, Jr. Community Service Award recipient, Ms. Cynthia Rice

***Future Objectives***

**City Services**

- Continue participation and agency collaboration in the county-wide Opening Doors Project to end homelessness for chronic homeless veterans and individuals.
- Complete commercial kitchen at El Corazon and facilitate and coordinate the transition of facility rentals with catering services.
- Secure additional services for Housing Choice Voucher applicants to assist with obtaining and maintaining housing. Identify sites for additional affordable housing opportunities.
- Assist homeless persons with serious mental illness with Housing Choice Vouchers.
- Work with developer on submitting plans for Sandpiper Villa to provide affordable assisted living units for seniors.
- Work with HOT to implement a traveler’s aid program for purposes of reunifying homeless persons with family.
- Expand Housing Navigation efforts by hiring a social worker to provide services to homeless persons receiving housing assistance.
- Issue an RFP for Sobering Services.
- Implement homeless prevention and intervention program to include Bridge Housing and measures to prevent residents of Oceanside from becoming homeless.

**Quality of Life**

- Work with the Alliance for Regional Solutions to address emerging issues such as chronic homelessness, mental health and job development.
- Open Marshall Street Pool for Summer 2019.
- Continue to serve as the Liaison for OPARC.
- Increase proactive private property anti-graffiti efforts Citywide.

- Continue with enhanced riverbed enforcement details.
- Develop an outreach and marketing plan that meets HUD's goal to further fair housing and all federally-funded programs.
- Work towards promoting "Live Well Oceanside" through San Diego County Health & Human Services.
- Operate community resource centers and collaborate services with several nonprofit agencies to provide programs and services to neighborhood residents, coordinate services with City recreation centers to best serve the community and prevent duplication of services.
- Reinstate part-time services at John Landes Park.

### **Civic Engagement**

- Collaborate with Oceanside Community Safety Partnership, San Diego Office of Education, Prop 47 – Second Chances for Our Youth, Oceanside Promise and other gang or violence prevention efforts and seek to identify funding opportunities to sustain prevention and intervention programs.
- Partner with Neighborhood groups for quarterly clean-ups.
- Partner with North County Lifeline, and Vista Community Clinic to promote resident participation in neighborhood watch programs and neighborhood associations.
- Partner with San Diego Regional Health and Wellness Coalition.
- Partner with the North County LGBT Resource Center to support Pride at the Beach and other activities.
- Collaborate/partner with non-profit organizations such as the Boys and Girls Club, YMCA, Vista Community Clinic, North County Lifeline etc., to identify unique programming for Oceanside youth.
- Improve marketing of programs and services through use of social media.
- Collaborate and support Oceanside Promise Collective Impact Initiative by serving on the Leadership Team and the various Collaborative Action networks (CANs).
- Support the Oceanside Promise through continued CAN work.
- Host a City wide book drive.
- Parks and Recreation Staff are currently working on the Master Plan. A fee study will be conducted and expected to be completed by 2020. KTUA Design Group is working with City Staff to examine current park amenities and community needs. The Master Plan will serve as a road map for future parks and recreation services.

COMMUNITY/CULTURAL SERVICES Budget Summary All Funds - Neighborhood Services

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 3,288,618	\$ 3,490,176	\$ 3,516,557	\$ 3,926,113	\$ 4,018,077
5110 Temporary/Part Time Employees	488,989	466,888	460,661	545,351	564,515
5115 Elected Officials	11,761	11,380	11,567	11,700	11,700
5120 Overtime	12,590	14,240	13,721	11,284	11,284
5206 Fringe Benefit Burden-Wcomp	64,644	63,326	48,084	50,676	51,547
5207 Fringe Benefit Burden	1,434,810	1,543,529	1,618,414	1,961,262	2,154,159
5212 Pension Bond Debt Charge	47,482	46,997	47,851	45,342	46,933
5230 Auto Allowance	4,492	5,433	5,725	5,400	5,400
	<u>5,353,386</u>	<u>5,641,969</u>	<u>5,722,580</u>	<u>6,557,128</u>	<u>6,863,615</u>
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	160,763	165,415	188,879	232,392	137,477
5310 Temp. Agencies/Individuals	944	-	150	-	-
5315 Utilities	428,817	424,587	385,421	434,563	450,035
5320 Repair and Maintenance	153,229	79,493	161,552	170,862	147,615
5325 Infrastructure < \$100K	94,540	101,335	94,919	214,988	94,705
5326 Studies & Reports	5,617	4,038	24,995	230,815	277,818
5330 Machry & Equip <\$10K	53,062	70,164	85,529	319,050	41,450
5335 Rents & Leases - Equip, Bldgs	15,749	16,404	9,315	10,779	9,995
5345 Travel & Conference	36,524	39,809	41,900	45,103	49,749
5350 Training - Registrtn Fees	5,783	9,928	8,224	26,353	23,971
5355 Matl Supplies&Services	496,752	501,564	470,674	656,883	550,096
5360 Advertising	13,286	12,379	14,126	13,097	12,934
5370 Postage	21,424	22,748	20,535	26,875	23,244
5375 Dues,Books&Subs	12,693	18,671	13,197	14,000	16,581
5380 Uniform	11,822	8,624	11,428	11,989	12,228
5385 Telephone	16,730	17,284	17,902	19,113	25,606
5390 Taxes, Licenses & Permits	9,976	26,440	22,264	28,085	46,394
5395 Contrib-Community Svc/Non Prof	5,521,228	3,696,061	519,959	5,546,986	3,552,292
5405 Administration Fees	19,867	27,243	37,609	27,810	27,794
5435 Special Events	16,422	8,616	-	-	-
5440 Radio Network Operating Cost	4,756	6,794	6,498	6,498	6,628
5450 Contingencies	-	-	-	313,677	498,268
5500 Housing Programs	-	-	12,095	150,000	150,000
5520 Hsng Programs-Rehab Grants	94,287	72,269	55,220	95,000	95,000
5525 Sec 8 HAP to owners	14,317,725	15,888,873	16,833,984	17,835,738	18,446,662
5475 Recreation Programs	-	-	297	-	-
	<u>21,511,996</u>	<u>21,218,739</u>	<u>19,036,672</u>	<u>26,430,656</u>	<u>24,696,542</u>
<b>Internal Service Charges</b>					
5600 Internal Service Charges	1,931,928	2,092,695	2,140,702	2,482,669	2,668,052
	<u>1,931,928</u>	<u>2,092,695</u>	<u>2,140,702</u>	<u>2,482,669</u>	<u>2,668,052</u>
<b>Debt Service</b>					
5540 Hsng Programs-Cal Home Ln	56,000	224,000	56,000	280,000	224,000
5651 Principal	138,000	146,000	154,000	162,000	171,000
5652 Interest	139,452	133,194	126,412	128,904	111,253
5421 Principal	-	-	4,648	-	5,070
	<u>333,452</u>	<u>503,194</u>	<u>341,060</u>	<u>570,904</u>	<u>511,323</u>
<b>Transfers</b>					
6900 Transfers Out	2,578,196	1,697,468	60,000	107,612	60,000
	<u>2,578,196</u>	<u>1,697,468</u>	<u>60,000</u>	<u>107,612</u>	<u>60,000</u>
<b>Other</b>					
6030 GASB 31 Adjmt	(26,984)	51,397	60,593	-	-
6025 OthFinSources-Capital Leases	-	-	(48,589)	-	-
	<u>(26,984)</u>	<u>51,397</u>	<u>12,004</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures</b>	<b>\$ 31,681,974</b>	<b>\$ 31,205,462</b>	<b>\$27,313,018</b>	<b>\$ 36,148,969</b>	<b>\$ 34,799,532</b>

**Expenditure Summary by Category**

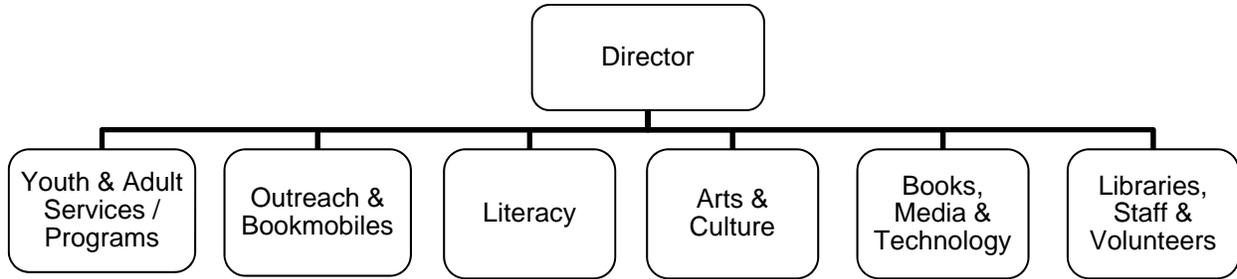
	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Amended</b>	<b>Adopted</b>
	<b>FY 2015-16</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>Budget</b>	<b>Budget</b>
	<b>FY 2015-16</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>
Personnel	5,353,386	5,641,969	5,722,580	6,557,128	6,863,615
Maintenance & Operations	21,511,996	21,218,739	19,036,672	26,430,656	24,696,542
Internal Service Charges	1,931,928	2,092,695	2,140,702	2,482,669	2,668,052
Debt Service	333,452	503,194	341,060	570,904	511,323
Transfers	2,578,196	1,697,468	60,000	107,612	60,000
Other	(26,984)	51,397	12,004	-	-
<b>Total Expenditures</b>	<b>\$ 31,681,974</b>	<b>\$ 31,205,462</b>	<b>\$27,313,018</b>	<b>\$36,148,969</b>	<b>\$34,799,532</b>

**Expenditure Summary by Program**

	<b>Actuals FY 2015-16</b>	<b>Actuals FY 2016-17</b>	<b>Actuals FY 2017-18</b>	<b>Amended Budget FY 2018-19</b>	<b>Adopted Budget FY 2019-20</b>
1277 - HOME Grant Fund	(2,871)	(14)	3,122	-	-
1278 - Inclusionary In Lieu	2,398,295	651,988	38,154	-	-
1281 - CDC- Low & Mod Hsng	(2,988)	911,306	6,662	-	-
1282 - CDC Hsng Rehab Ln Prog	101,964	73,951	9	-	-
1284 - CDC Adm/Prog Devlpmt	59,488	61,232	61,185	60,000	60,000
1286 - CDC Housing Mortgage RB	(801)	2,612	2,568	-	-
1288 - CDC Housing MblHm Prog	(1,343)	5,152	6,534	-	-
1289 - CDC Hsng CalHome Prog	(532)	1,937	2,359	-	-
817130815212 - Senior Transport Grant - 15/16	195,953	-	-	-	-
817130816212 - Senior Transport Grant - 16/17	-	200,000	-	-	-
817136800273 - New Freedom -2014	57,862	-	-	-	-
821125714237 - NoCnty Solutions for Change	-	899,392	-	-	-
821143414237 - NoCnty LGBTQ Tenant Imprvmnt	150,715	56,917	-	-	-
821143514237 - Libby Lake ADA Imprvmnts	-	-	-	30,000	-
821144215237 - Libby Lake 2nd Flr Deck	99,070	-	-	-	-
822134115274 - WRC Trnstl Hsg 2/15-1/16 SNAP	84,582	-	-	-	-
822134116274 - WRC Trnstl Hsg 2/16-1/17 SNAP	57,849	87,242	-	-	-
822138500237 - Club 55	7,500	7,500	7,500	10,000	10,000
823125700277 - NC Solutions for Change	249,765	8,293	-	-	-
823131900277 - Mission Cove Phase (B)	4,512,897	2,270,404	-	-	-
900010101 - Housing & Grant Programs	867,683	948,901	1,013,424	1,402,676	1,437,741
900439101 - Club 55	21,908	21,196	22,023	23,200	23,664
900635581 - NS Facility Improvements	23,532	-	-	-	-
900876000101 - Chavez Resource Center	79,940	92,088	131,923	157,424	160,955
900876100101 - Crown Heights Resource Center	92,868	99,247	121,372	161,677	106,369
900876300101 - Libby Lake Resource Center	193,448	191,001	234,822	222,793	249,481
921115300237 - Community Resource Centers	94,899	93,074	94,899	94,946	94,898
921465100237 - Code Enforcement-CDBG	321,990	352,747	306,696	309,250	248,852
921476300237 - Rehab Lns & Grants-CDC	87,338	52,974	79,568	350,000	350,000
921477200237 - Hsng Prog Devlpmt-CDC	146,584	137,232	98,682	172,041	172,041
921549500237 - SS-NC Lifeline-Youth Devlpmt	13,580	13,580	13,580	15,481	15,481
921558500237 - SS-Senior Nutrition Program	24,318	24,318	24,318	27,723	27,723
921559400237 - SS-VistaCommClinic-TeenReach	13,579	13,580	13,580	15,481	15,481
921634600237 - Teen Programs	15,917	18,011	11,576	18,600	18,601
921634700237 - 4 Kids Sake Aftrschl	15,855	17,356	18,200	18,200	18,200
921769000237 - Grants Administration	84,105	83,026	82,354	100,954	100,930
921769500237 - Section 108 Debt Service	277,452	279,194	280,412	281,159	282,253
921790000237 - Contingency Fund-CDBG	-	-	-	313,677	498,268
923475200283 - Hsng Sct8 Vouchers-CDC	15,764,804	17,427,942	18,548,192	19,953,927	20,419,701
923477500277 - HOME Program Adm	52,219	54,496	36,169	39,636	58,178
924459400278 - Inclusionary Admin Exp	171,808	185,921	187,708	535,560	545,222
925476100282 - Rehab Administration-CDC	22,582	30,015	28,001	32,536	33,002
925476200282 - Rehab Loan Services-CDC	62,693	64,190	54,513	67,014	67,002
925476400282 - Rehab Lns & Grants-CDC	94,287	72,269	67,315	250,000	250,000
927477300284 - Hsng Prog Devlpmt-CDC	146,583	136,425	98,681	184,271	172,046
928481100286 - MRB Adm Cost	58,930	42,451	30,043	54,227	50,421
928875200286 - Oside SUN	16,422	14,461	-	-	-
928880400286 - Homeless Shelters	40,841	60,234	77,304	86,750	86,750
930477400288 - Mobile Home Rent Control-CDC	124,479	129,873	114,643	298,689	302,542
931473900289 - CalHm-1st Tm Hm Buyer	60,770	235,974	64,780	300,000	240,000
932477800281 - Low & Mod Admin	59,432	69,439	76,894	51,174	78,561
933900101 - Code Enforcement	1,318,522	1,392,142	1,447,999	1,749,395	1,751,589
935931101 - Senior Taxi Program	69,454	121,938	115,836	152,070	216,262
935932101 - Parks & Rec Administration	951,760	900,998	928,281	921,155	997,409
935936101 - Special Events	141,474	141,982	129,680	130,819	165,383
935937101 - Joe Balderrama RecCntr	225,908	216,358	221,345	227,813	219,571
935938101 - Melba Bishop RecCntr	320,753	348,267	339,061	316,958	318,217
935939101 - Beach RecCntr	108,548	138,510	128,888	104,682	164,533
935940101 - County Club SrCntr	169,104	226,766	283,756	327,326	268,000
935941101 - Brooks St Pool	512,885	569,628	534,139	773,081	700,238
935948101 - Recreation Programs	477,881	517,469	431,941	477,937	508,951

	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2015-16	FY 2016-17	FY 2017-18	Budget	Budget
				FY 2018-19	FY 2019-20
935949101 - El Corazon Senior Center	290,543	287,259	280,270	306,938	346,686
935950101 - Marshall St Swim Center	61,891	70,137	39,192	62,227	58,853
921874500237 - Nbrhood Rvltztn - VCC	15,000	15,000	15,000	15,000	15,000
817130817212 - Senior Transport Grant - 17/18	-	-	191,899	-	-
935952101 - Pepsico Machines	-	-	4,660	11,750	9,563
821149317237 - Country Club SrCntr-Imprvmnts	-	-	-	140,000	140,000
822134117274 - WRC Trnstl Hsg 2/17-1/18 SNAP	-	59,881	85,210	-	-
817130818212 - Senior Transport Grant - 18/19	-	-	-	208,100	-
836148416272 - HRP - Balderrama	-	-	15,220	1,114,406	-
923479800277 - HOME Program (Unalloc)	-	-	-	131,891	1,537,177
821155417237 - Country Club SrCntr-Kitchen	-	-	-	100,000	-
822134118274 - WRC Trnstl Hsg 2/18-1/19 SNAP	-	-	60,876	84,215	-
822134119274 - WRC Trnstl Hsg 2/19-1/20 SNAP	-	-	-	145,091	-
823153817277 - Tenant Based Rental Assistance	-	-	-	1,112,676	1,112,676
836156818272 - Serving Seniors (SSI)	-	-	-	143,863	-
817130819212 - Senior Transport Grant - 19/20	-	-	-	-	75,061
821159918237 - Refinance Section 108 Loan	-	-	-	18,510	-
935935101 - John Landes RecCntr	-	-	-	22,000	-
924159818278 - VIRI Estates	-	-	-	1,712,000	-
<b>Total Expenditures</b>	<b>\$ 31,681,974</b>	<b>\$ 31,205,462</b>	<b>\$27,313,018</b>	<b>\$36,148,969</b>	<b>\$34,799,532</b>

**Organizational Chart by Function**



**Mission Statement**

**Mission**

*To engage, inform, connect and inspire.*

**Vision**

*The Oceanside Public Library will be the cultural heart of Oceanside, empowering the community by promoting literacy, information access, civic engagement, cultural inclusiveness, and openness to new ideas.*

**Service Description**

The Library Department provides free reading resources for all ages, an interactive online presence, welcoming and safe spaces for all, literacy tutoring, storytimes, book clubs, author events, and arts displays; supports the City’s Arts Commission and Cultural District; and offers programs and services for parents, lifelong learners, veterans, job seekers, Spanish speakers, taxpayers, voters, summer readers, and many others.

Library services are available at Oceanside READS Literacy Center, Bookmobile and Adelante Bookmobile stops, Mission Branch Library and Civic Center Library, outreach and community site visits, and by volunteer book deliveries to those unable to get to Library locations.

**Major Accomplishments**

**City Services**

- Received 516,000 visits, issued 10,000 Library cards, circulated 406,000 items, answered 36,000 questions, and offered over 1,500 programs in year ending June 2018.
- Restored the Literacy Coordinator to a full time position for Library’s Oceanside READS Program in February 2019, and tasked her to work with the Library team on implementation of prioritized consultant recommendations for the program.

**Economic Vitality**

- Provided programming to young adults to improve college readiness.
- Won 11 state/federal grants with total value of \$104,000 in funding or resources.
- Increased efficiency by updating library technology, including implementation of an automated materials handling system and a new Integrated Library System.
- Coordinated implementation of the Oceanside Cultural District designation.

**Quality of Life**

- Brought bookmobiles to Oceanside locations to offer or participate in 145 special programs and cultural events throughout the year.
- Provided concerts and special events with financial support from the Friends of the Oceanside Public Library.
- Offered Science, Technology, Engineering, Arts & Math (STEAM) Enrichment Camps in summer 2018 and spring 2019.
- Participated in festivals with community groups including 2018 Dia de los Niños, Filipino Cultural and Noche Mexicana celebrations.
- Actively participated in the 2018 One Book/One San Diego.
- Expanded outreach efforts to encourage participation in the 1000 Books before Kindergarten reading program.
- Planned and implemented new internal signage at the Libraries.
- Developed and presented City-Council-approved O’Arts: Oceanside’s Master Plan for the Arts.

**Civic Engagement**

- Managed hundreds of community volunteers who provided thousands of hours of service to the Library.
- Partnered with Feeding San Diego to add year-round afternoon snack to the summer meal program at the Civic Center Library, both serving ages 0-18.

- Participated in the 2018 Latino Book and Family Festival, sponsored by MiraCosta College.
- Implemented Spanish citizenship classes.
- Began offering online access to Oceanside community and family history through digitization of local newspapers on microfilm.
- Served for second year, at both Civic Center and Mission Branch Libraries, as Mail Ballot Drop Off locations for San Diego County Registrar of Voters.

partnership with MiraCosta Community College.

- Expand outreach efforts by bringing the bookmobiles into more underserved areas.
- Investigate possibilities for maximizing Library spaces for community activities.

### ***Future Objectives***

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#### **City Services**

- Strengthen planning, delivery and outcome evaluation of Library programs and services.
- Develop and implement strategies to reach and retain non-users.
- Support creation of workplan for implementation of O'Arts: Oceanside's Master Plan for the Arts.

#### **Quality of Life**

- Offer Science, Technology, Engineering, Arts & Math (STEAM) Summer Enrichment Camps and Classes.
- Provide free world music concerts with financial support from the Friends of the Oceanside Public Library.
- Implement more Kindergarten Readiness workshops following inaugural events in March 2019.
- Through a "Libraries and Autism" grant applied for in 2018-19, offer state-of-the-art resources for individuals with Autism Spectrum Disorder and their families.

#### **Economic Vitality**

- Introduce free access, with same-week delivery, to books, CDs and DVDs from 70 other public and college libraries statewide, through the Library's online catalog.
- Encourage fundraising efforts to support Library programs and services.
- Use veterans service resources to offer relevant programs.
- Work collaboratively to develop a plan to ensure the long-term sustainability of the Cultural District.

#### **Civic Engagement**

- Prepare and implement support for upcoming elections such as voter registration and community discussion opportunities.
- Provide English as a Second Language classes, conversation practice and other offerings in

COMMUNITY/CULTURAL SERVICES

Budget Summary All Funds - Library

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 1,508,290	\$ 1,582,668	\$ 1,650,323	\$ 1,704,292	\$ 1,734,062
5110 Temporary/Part Time Employees	416,265	409,496	449,585	511,053	528,924
5120 Overtime	7,115	7,684	8,372	6,048	6,048
5206 Fringe Benefit Burden-Wcomp	12,911	12,504	8,411	9,226	10,218
5207 Fringe Benefit Burden	671,978	734,150	786,158	819,317	914,795
5212 Pension Bond Debt Charge	22,948	22,083	19,469	18,936	20,744
5230 Auto Allowance	3,118	3,933	4,225	3,900	3,900
	<u>2,642,625</u>	<u>2,772,518</u>	<u>2,926,543</u>	<u>3,072,772</u>	<u>3,218,691</u>
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	14,721	-	15,340	64,126	58,498
5310 Temp. Agencies/Individuals	2,026	2,000	8,931	38,300	5,930
5320 Repair and Maintenance	75,086	37,288	36,696	48,355	21,214
5330 Machry & Equip <\$10K	24,441	35,089	73,151	10,649	12,732
5335 Rents & Leases - Equip, Bldgs	2,286	612	680	670	-
5345 Travel & Conference	1,892	2,532	3,919	4,995	3,601
5350 Training - Registrtn Fees	5,300	1,386	5,377	8,947	10,734
5355 Matl Supplies&Services	131,214	139,870	151,656	102,564	79,121
5360 Advertising	1,311	379	1,095	751	511
5365 Marketing	-	-	-	150	300
5370 Postage	1,958	1,654	2,270	5,250	5,355
5375 Dues,Books&Subs	24,746	24,247	8,206	98,263	85,740
5380 Uniform	150	286	150	256	261
5385 Telephone	3,490	2,529	3,392	3,815	3,891
5455 Matl Supplies&Services	280,722	309,311	308,650	247,950	356,820
	<u>569,343</u>	<u>557,183</u>	<u>619,513</u>	<u>635,041</u>	<u>644,708</u>
<b>Internal Service Charges</b>					
5600 Internal Service Charges	1,819,466	1,877,202	1,946,484	1,924,314	2,033,631
	<u>1,819,466</u>	<u>1,877,202</u>	<u>1,946,484</u>	<u>1,924,314</u>	<u>2,033,631</u>
<b>Capital Outlay</b>					
5704 Machinery & Equipment	5,000	-	-	-	-
	<u>5,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Transfers</b>					
6900 Transfers Out	87,170	87,170	241,262	-	-
	<u>87,170</u>	<u>87,170</u>	<u>241,262</u>	<u>-</u>	<u>-</u>
<b>Other</b>					
6030 GASB 31 Adjmt	-	7	-	-	-
	<u>-</u>	<u>7</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures</b>	<b>\$ 5,123,604</b>	<b>\$ 5,294,080</b>	<b>\$ 5,733,802</b>	<b>\$ 5,632,127</b>	<b>\$ 5,897,030</b>

Expenditure Summary by Category

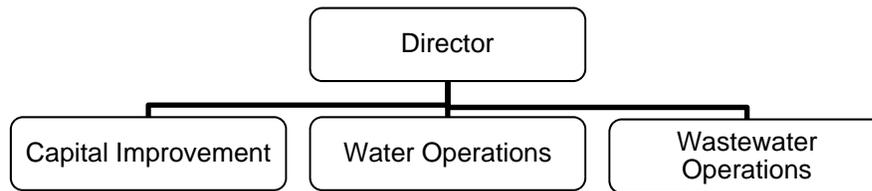
	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	2,642,625	2,772,518	2,926,543	3,072,772	3,218,691
Maintenance & Operations	569,343	557,183	619,513	635,041	644,708
Internal Service Charges	1,819,466	1,877,202	1,946,484	1,924,314	2,033,631
Capital Outlay	5,000	-	-	-	-
Transfers	87,170	87,170	241,262	-	-
Other	-	7	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,123,604</b>	<b>\$ 5,294,080</b>	<b>\$ 5,733,802</b>	<b>\$ 5,632,127</b>	<b>\$ 5,897,030</b>

**Expenditure Summary by Program**

	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Amended</b>	<b>Adopted</b>
	<b>FY 2015-16</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>Budget</b>	<b>Budget</b>
				<b>FY 2018-19</b>	<b>FY 2019-20</b>
1209 - Library	-	7	-	-	-
350010101 - Library-Admin	2,083,582	2,087,390	2,118,030	2,209,331	2,398,970
350350101 - Reader Services-Adults	696,785	750,998	760,676	833,883	810,045
350350209 - Reader Svcs-Adults	178,856	200,143	182,874	-	-
350351101 - Bookmobile	27,735	29,565	75,501	78,079	62,200
350352101 - Adelante	45,722	80,900	107,008	87,508	78,306
350355272 - Literacy Programs	28,669	28,468	28,456	-	-
350356101 - Mission Branch	724,556	728,565	860,831	810,366	928,739
350357101 - Support Services	898,293	916,633	910,528	963,785	937,666
350358101 - Reader Services-Youth	312,877	357,466	534,713	544,684	609,590
350358209 - Reader Svcs-Youth	92,927	104,753	109,435	-	-
350359101 - Library Facilities	7,675	7,692	9,033	10,000	10,077
835134000276 - Misc. Library Grants	9,784	-	1,480	22,559	-
900115800274 - Big Read Grant	16,160	-	15,310	2,531	-
917653600276 - Misc. Literacy Grants	(17)	1,500	1,801	1,000	1,000
822151717274 - STEAM Summer Enrichment - LS	-	-	18,126	4,331	-
822151719274 - STEAM Summer Enrichment - LS	-	-	-	10,000	27
836157018272 - Literacy Programs	-	-	-	54,070	20,041
836157019272 - Literacy Programs	-	-	-	-	32,622
835157219272 - Oceanside Cultural District	-	-	-	-	7,747
<b>Total Expenditures</b>	<b>\$ 5,123,604</b>	<b>\$ 5,294,080</b>	<b>\$ 5,733,802</b>	<b>\$ 5,632,127</b>	<b>\$ 5,897,030</b>

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**Organizational Chart by Function**



**Mission Statement**

*Our experienced utility personnel are dedicated to managing the resources with which we have been entrusted; providing safe, reliable and economical utility services while meeting customer demands; and preserving and protecting the environment for the Oceanside community.*

**Service Description**

The Water Utilities Department is responsible for delivering locally produced water and purchasing water from the San Diego County Water Authority (SDCWA) for domestic, commercial, irrigation, and fire protection purposes. The City has a surface water filtration plant that treats up to 25 million gallons per day of water received from the SDCWA, a reverse osmosis plant that treats up to six million gallons per day of local brackish groundwater, a three million gallon per day recycled water treatment plant, 12 storage reservoirs, and over 500 miles of water pipelines. The department is also responsible for the operation and maintenance of the City’s wastewater collection system and treatment facilities which includes over 450 miles of wastewater pipelines, two wastewater treatment plants treating 10.5 mgd, 34 sewer lift stations, and an industrial waste inspection program. The majority of the City’s sewage is treated to secondary treatment level standards and multiple projects are underway to expand the recycled water treatment and distribution systems. The City has a goal of zero sewer spills as well as to coordinate implementation of the Clean Water (storm water) program, Green Oceanside Campaign, Zero Waste Strategic Resource Management Plan and the Waste Management contract.

**Major Accomplishments**

**WATER**

- Continued participation as a regional partner on the North San Diego County Regional Water Recycling Project, leveraging the power of multiple agencies to improve opportunities for Local, State and Federal Grant funding of important recycled water supply projects.

- Completed dozens of Green Oceanside outreach events, with highlights including Earth Month 2018, 10<sup>th</sup> Annual Earth Festival, Green Oceanside Sustainability Workshops; Sustainable Landscape Design Workshops, Junior Guard Beach Ambassador Program, North County Food Recovery Event, Oceanside “Glean Up” Day, “Tap Into Oceanside” outreach booth, Harbor Days, World Water Day Open House, Loma Alta Creek Cleanup, Fix a Leak workshop, Regional Brought to You By Water campaign events, Coastal Clean Up Day, 1lb Propane Cylinder Events, Used Oil Filter Exchange Events, and the El Corazon Sustainability Kitchen Ribbon Cutting event. Also conducted regular Green Oceanside outreach at the farmer’s markets, sunset markets, and large partner community events.
- Sponsored conservation-related events such as our two Home Depot Low Water Use Plant Fairs, and six Sustainable Landscape How-to Workshops. Introduced a new customer engagement platform, WaterSmart Analytics, providing customers with a web-based portal for viewing historical and current consumption.
- Acquired grant funding for the Mission Basin Well Expansion and Brine Minimization project.
- Acquired \$1.5 million in grant funding for the Automated Meter Infrastructure (AMI) Project, phase I.
- Applied for WaterSMART WIIN funding for the Pure Water Oceanside local supply project.
- Applied for Local Resources Program funding for Recycled Water and Pure Water programs.
- Applied for WaterSMART Water & Energy Efficiency funding for the Advanced Metering Infrastructure project.
- Applied for WaterSMART Drought Resiliency funding for the Recycled Water Pipeline Repurposing Condition Assessment, Point Repair, and Service Connection project.
- Created the following GIS viewers for the public:
  - CIP/Development Project Map
  - City of Oceanside Planning Projects Map
  - City of Oceanside Lot Split Map
  - Oceanside Breweries, Tap Rooms, and Brewery Restaurants Map

- Created GIS layers showing the limits of Water Utility CIP projects to assist in coordinating efforts with Development Services projects.
- Received direction from Council on a path forward for potential Community Choice Aggregation (CCA), allowing the City more control over energy sourcing.
- Recognized an increase in water demand of 10% from the previous year. The City's recycled water and groundwater production is responsible for the bulk of that increase. In comparison to last year, our RO groundwater production increased by 72% while our recycled water realized a 138% increase.
- Customer sales/consumption increased by 6.5%, with residential usage accounting for the largest increase.
- Increased the percentage reduction in gallons of water used residentially per person, per day (GPCD) to 25% and reduced the residential potable demand from 95 in FY13 to 76 as of FY18.
- Increased the overall GPCD by 9.5% from 113 to 123 incorporating all customer classes, both residential and non-residential.
- Substantially completed construction of the Morro Hills No. 1 and No. 2 Reservoir Repairs Project, which includes seismically retrofitting the Morro Hills No. 1 Reservoir, performing structural repairs on the Morro Hills No. 2 Reservoir, and relocating and upgrading the Morro Hills Pump Station.
- Completed the R.A. Weese Chemical Upgrades Design-Build Project which modernized the original chemical systems.
- Continued to work towards final design for Phase 1 of Pure Water Oceanside (formerly the Indirect Potable Reuse program) which includes upgrades at the San Luis Rey Water Reclamation Facility, construction of an advanced water purification treatment plant, blending facility, two booster pump stations, conveyance pipelines, inject wells and extraction wells. CEQA and Conditional Use Permits were approved by Planning Commission. Final design is expected in the Fall of 2019.
- Prepared to Commence Phase 2 of Pure Water Oceanside, which will begin with the construction and testing of the injection wells, followed by the treatment plant, injection pumps, pump station and pipeline.
- Completed Phase 2 of the City's fixture replacement Project where over 100 fixtures including drinking fountains, dishwashers and faucets at City facilities were replaced with high efficiency fixtures. Installed over a dozen water refill stations and dishwashers at City facilities to encourage zero waste practices for reuse.
- Completed design of retrofits and tenant improvements of the Jones Road building to house

the Meter Shop. Construction completion is expected by the Summer of 2020.

**WASTEWATER**

- Cleaned and inspected 1,895,881 linear feet (LF) of sewer line.
- Installed a second new aeration tank blower at the SLRWRF.
- Continued the condition assessment and access improvements of the City's three largest wastewater conveyance pipelines through the Mesa-Garrison tunnel to SLRWRF.
- Completed the Market Place Del Rio Trunk Sewer Improvements by increasing sewer capacity along Mission Avenue and El Camino Real by upsizing approximately 1,300 linear feet of an existing 21-inch trunk sewer to a 24-inch.
- Commenced construction of the Haymar Sewer Realignment which will permanently connect to the Vista-Carlsbad sewer and remove Oceanside's flow from the Buena Vista creek bed.
- Commenced construction of the Lotus Street Sewer Replacement which will install a new pipeline from Lotus Street to San Luis Rey Road to replace an existing highly corroded pipeline.
- Completed construction of La Salina Digester Gas lines which installed new above ground, stainless steel digester gas pipelines.
- Completed the design of Oceanside Blvd Lift Station, which will replace the aged existing station. Construction is scheduled to commence Summer 2019.
- Commenced design of the new Buccaneer Lift Station and Force Main which will reroute all the existing flows from La Salina Wastewater Treatment Plant to San Luis Rey Water Reclamation Facility.
- Completed design of Downtown Sewer Replacement Phase 2 which replaces existing gravity sewer pipelines in the downtown area.
- Continued partial disinfection of plant effluents for ocean coliform reduction.
- Commenced development of the City's Organics to Energy Biosolids Masterplan

**RECYCLED WATER**

- Continued construction of the Recycled Water Treatment Plant to increase recycled water production from 0.7 million gallons per day to 3 million gallons per day.
- Continued final design for the Upper and Lower San Luis Rey Recycled Water Distribution System Project which expands the recycled water pipelines and builds additional storage throughout the city.

- Continued negotiations with Rainbow Municipal Water District to acquire one of their properties for a recycled water reservoir.

***Future Objectives***

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**WATER**

- Continue to pursue grant opportunities to implement habitat restoration in Loma Alta Creek.
- Complete additional beach and river clean-up events.
- Continue to identify, test and permit groundwater discharges to the sanitary sewer that may be impacting the storm drain system.
- Implement a storm water trash control program with Public Works to comply with new statewide regulations.
- Continue to expand the use of GIS mobile technology.
- Design and Construct Phase I of the Advanced Metering Infrastructure (AMI) project to ensure real-time data and seamless customer engagement and Utility analytics.
- Construct seismic upgrades at Henie Hills Reservoir and structural repairs of John Paul Steiger Reservoir.
- Commence construction of retrofits and tenant improvements of the Jones Road building to house the Meter Shop.
- Begin construction on Phase 2 of the Downtown Water Replacement Project.
- Commence work on the Oceanside Aqueduct Assessment.

**WASTEWATER**

- Construct Harbor 3 lift station refurbishment project.
- Construct Point Repair Phase 2 project.
- Continue with the yearly CIPP lining program.
- Complete the condition assessment and access improvements of the City's three largest wastewater conveyance pipelines through the Mesa-Garrison tunnel to SLRWRF.
- Install two Harbor lift station backup generator switch gears.
- Complete the SLRWRF Recycled Water Treatment Plant Design-Build Project which will replace the existing 0.7 million gallons per day (MGD) treatment plant and allow the plant to be upgraded to 3.0 MGD.
- Install a 4th effluent pump at SLRWRF.
- Replace additional Digester Mixing pumps.
- Complete design and commence construction of the Buccaneer Force main.

- Begin construction of the Oceanside Blvd Lift Station Replacement project.
- Initiate the pilot phase of the Organics to Energy Biosolids Masterplan.
- Commence Master Plans.

**RECYCLED WATER**

- Complete construction of Recycled Water Treatment Plant expansion at San Luis Rey Water Reclamation Facility.
- Pursue grant opportunities to support construction of proposed Recycled Water Distribution System
- Begin construction of the Lower Distribution System and Storage Tank.
- Acquire the existing Fallbrook Outfall and convert to a recycled water distribution main.
- Begin condition assessment of newly repurposed Fallbrook Outfall and perform point repairs.
- Continue meetings with potential recycled water customers and begin preparation of private system conversion reports.
- Work collectively with Metropolitan Water District and potential recycled water customers to secure grant funding to support private system conversions and promote connection to the recycled water system.

ENTERPRISE FUNDS

Budget Summary All Funds - Water Utilities

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 4,411,632	\$ 4,535,980	\$ 4,743,862	\$ 5,483,868	\$ 5,670,238
5110 Temporary/Part Time Employees	55,171	57,972	60,566	82,163	134,531
5120 Overtime	330,829	296,018	353,017	292,373	282,373
5206 Fringe Benefit Burden-Wcomp	117,988	115,002	76,675	83,335	86,783
5207 Fringe Benefit Burden	1,925,305	2,051,160	2,206,232	2,632,132	2,889,911
5212 Pension Bond Debt Charge	60,408	59,002	63,736	60,623	63,591
5230 Auto Allowance	1,547	4,249	3,952	3,603	3,603
5235 Compensated Absences	22,509	14,729	38,629	-	-
5213 CALPERS Unfunded Liability	-	-	420,401	331,089	371,068
	6,925,389	7,134,112	7,967,070	8,969,186	9,502,098
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	2,426,006	3,457,639	3,100,058	7,853,984	6,023,090
5306 Professional Svc w/IT alloc	-	151,475	63,215	200,000	200,000
5310 Temp. Agencies/Individuals	379,925	453,972	313,635	176,000	161,000
5315 Utilities	2,049,841	1,708,148	2,242,999	2,734,100	2,734,100
5320 Repair and Maintenance	1,434,373	1,527,540	1,486,247	1,741,443	1,918,770
5325 Infrastructure < \$100K	69,303	30,238	74,273	94,030	100,000
5326 Studies & Reports	815,875	764,135	361,982	2,343,449	1,182,785
5330 Machry & Equip <\$10K	54,666	127,662	15,793	29,300	44,300
5335 Rents & Leases - Equip, Bldgs	72,639	90,466	72,747	92,700	97,700
5345 Travel & Conference	63,361	82,043	76,796	269,995	65,250
5350 Training - Registrtn Fees	21,523	19,284	20,978	45,800	45,800
5355 Matl Supplies&Services	30,450,389	32,739,321	35,680,166	33,374,543	34,595,247
5360 Advertising	8,075	4,515	5,449	5,000	7,500
5370 Postage	4,934	8,223	5,054	27,850	27,850
5375 Dues,Books&Subs	42,104	48,548	50,278	48,125	55,090
5380 Uniform	39,277	45,454	52,425	53,880	61,450
5385 Telephone	23,855	42,625	66,810	60,700	60,700
5390 Taxes, Licenses & Permits	311,571	284,508	233,328	300,103	299,250
5400 Gasoline, Diesel Fuel	-	56	-	-	-
5425 Fiscal Agent/Other Fees	2,194	2,194	2,120	2,600	2,600
5440 Radio Network Operating Cost	12,645	16,306	15,803	17,100	17,100
5450 Contingencies	-	158,280	-	-	-
5460 Laboratory Operations	111,785	77,586	92,339	122,486	103,046
	38,394,341	41,840,218	44,032,495	49,593,188	47,802,628
<b>Internal Service Charges</b>					
5600 Internal Service Charges	5,072,118	4,433,096	4,588,537	5,110,027	5,081,500
	5,072,118	4,433,096	4,588,537	5,110,027	5,081,500
<b>Capital Outlay</b>					
5702 Buildings & Treatment Plants	5,215,912	4,919,399	3,211,541	6,838,291	6,731,725
5703 Infrastructure < \$100K	9,164,680	5,728,011	17,238,282	23,651,598	44,318,835
5704 Machinery & Equipment	8,915	-	64,271	79,196	75,000
5705 Auto Equipment	-	-	-	54,000	14,000
5706 Furniture, Fixtures, Software	259,900	(8,100)	-	8,100	-
	14,649,407	10,639,310	20,514,094	30,631,185	51,139,560
<b>Debt Service</b>					
5651 Principal	-	-	-	1,120,000	1,160,000
5652 Interest	847,935	792,601	735,268	662,213	617,413
5653 Inter Agency Capital Lease	553,090	553,090	553,172	553,172	377,471
	1,401,025	1,345,691	1,288,440	2,335,385	2,154,884
<b>Transfers</b>					
6900 Transfers Out	10,345,662	11,964,576	3,957,502	765,377	3,080,377
	10,345,662	11,964,576	3,957,502	765,377	3,080,377
<b>Other</b>					
5430 Bad Debt	44,426	41,408	35,608	-	-
6005 Capitalized Expenditures	(15,755,220)	(13,706,580)	(19,150,978)	-	-
6007 Pension Expense - GASB 68	(330,535)	(209,173)	(708)	-	-
6010 Depreciation Expense	6,474,517	6,371,788	6,519,231	-	-
6030 GASB 31 Adjmt	(247,998)	731,175	702,824	-	-
	(9,814,810)	(6,771,382)	(11,894,023)	-	-
<b>Total Expenditures</b>	<b>\$ 66,973,132</b>	<b>\$ 70,585,621</b>	<b>\$70,454,115</b>	<b>\$ 97,404,348</b>	<b>\$ 118,761,047</b>

**Expenditure Summary by Category**

	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Amended</b>	<b>Adopted</b>
	<b>FY 2015-16</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>Budget</b>	<b>Budget</b>
	<b>FY 2015-16</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>
Personnel	7,486,249	7,634,360	8,490,837	9,095,605	9,859,425
Maintenance & Operations	12,281,004	10,860,491	10,718,539	25,783,094	19,738,820
Internal Service Charges	4,959,055	4,913,835	4,781,832	5,248,278	5,116,770
Capital Outlay	9,884,718	8,969,768	5,713,792	25,898,838	56,045,986
Debt Service	1,177,812	901,261	813,501	4,432,408	4,441,009
Transfers	10,478,981	6,468,748	5,505,922	-	2,287,500
Other	(4,339,066)	(2,219,260)	(2,189,927)	-	-
<b>Total Expenditures</b>	<b>\$ 41,928,753</b>	<b>\$ 37,529,203</b>	<b>\$33,834,496</b>	<b>\$70,458,223</b>	<b>\$97,489,510</b>

**Expenditure Summary by Program**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
1711 - Water Operating	8,351,306	7,155,413	7,868,321	691,517	460,602
1712 - Water F/A Replacement	(118,977)	10,054,374	609,405	136,594	1,172,680
1715 - Water Connection Fees	(35,065)	696,722	882,946	56,150	1,430,257
1717 - Water Debt Service	7,430,366	392,001	1,920,375	-	-
750010711 - Water Adm & General	34,671,252	36,640,104	39,537,838	37,434,345	38,891,604
750010712 - Water Capital Projects	-	767,597	702,396	1,419,517	1,550,200
750359711 - Water Facilities Maintenance	683,112	690,878	483,525	623,075	568,538
750750711 - Flood Control/Storm Drains	684,345	704,483	766,241	765,377	765,377
750751711 - Water Distribution	1,471,597	1,283,921	1,399,772	1,577,740	1,605,195
750752711 - Hydro-Electric Generation	28,676	15,875	3,879	21,500	21,500
750754711 - Water Filtration Plant	1,427,154	1,368,972	1,526,170	1,849,707	1,945,291
750755711 - Desalting Plant	2,128,658	1,762,697	1,969,993	2,319,358	2,718,694
750756711 - Water Maintenance	2,363,149	2,163,193	2,324,630	2,414,659	2,511,649
750757711 - Water Meter Service	2,701,846	2,408,479	2,900,771	2,787,243	2,870,478
750760711 - Water Laboratory	318,413	415,782	443,308	474,456	491,177
750761711 - Water SCADA Program	157,505	295,631	379,322	632,148	679,883
750762711 - Clean Water Program	962,103	952,683	927,117	1,406,159	1,389,068
750763711 - Water GIS Program	261,007	275,269	261,360	300,310	314,163
750771712 - Misc Water Projects	837,325	100,222	24,950	90,000	100,000
755772717 - OPFA Water Ref Ser A	850,129	794,795	737,388	1,787,363	1,780,013
836143614272 - Clean Beaches Initiative Grant	88,447	175,150	83,473	-	-
836145415272 - Recycled Water Retrofit	270,000	30,000	-	-	-
750348711 - Fixture Replacement Phase 2	-	-	8,664	117,300	-
908122500715 - SLR WWTP Water Reclamation	-	(1)	-	8,844,678	-
908125400712 - Weese Filtration Plant Improv	-	(1)	-	3,237,614	-
908125600712 - Desalter Facility Major Imprv	-	-	-	474,729	450,000
908125800712 - So Oside Water Main Rplcmnt	-	-	-	-	-
908130000712 - Water SCADA Upgrades	-	-	-	965,994	-
908130100715 - Ocean Hills Recycle Wtr Prj	-	-	120,663	-	-
908135716712 - DwnTwn Wtr Pipeline Phs 2 of 5	-	-	-	600,000	4,243,150
908142215715 - Lower SLR WRF	-	-	-	4,866,176	11,300,000
908148817712 - AML-Automated Meter Infrastrct	-	26,360	-	43,840	4,500,000
908148917712 - Water Tenant Upgrades	-	-	-	1,037,964	700,000
908748500712 - Desalter Fclty Minr Impr	-	-	-	25,673	-
908754500712 - Pump Station Upgrades	-	9,958	-	1,157,718	-
908754600712 - ReservoirStrctrlAnalysis	-	1	-	5,929,628	2,500,000
908824700715 - Ocean Desalter Expsn Project	-	-	-	-	-
908129900715 - El Corazon Recycled Wtr	(1)	1	6,644	-	-
908130200715 - Potable Water Recharge Study	148,774	-	1	1,060,475	-
908142115715 - Upper SLR WRF	-	-	-	-	-
908136100712 - Lake Blvd Water Line Rplcmnt	(1)	-	-	-	-
908144815710 - Utility Billing CIS Project	1,292,012	1,405,062	770,010	366,829	-
908148717710 - MarketPlace Del Rio Wtr/Swr Ln	-	-	3,738,243	774,257	-
750704711 - Recycled Water Operations	-	-	-	709,437	716,278
836152417272 - Loma Alta Slough CCC Grant	-	-	-	400,000	-
908135700712 - DwnTwn Wtr Pipeline Phs 1 of 5	-	-	(1)	1,370,127	-
908142315715 - Pure Water Oceanside Phase 1	-	-	-	3,105,745	-
908142318715 - Pure Water Oceanside Phase 2	-	-	-	3,900,000	25,500,000
908152818712 - Wtr & Recycled Wtr Master Plan	-	-	-	350,000	650,000
908152918712 - Oside Aqueduct Assessment	-	-	-	475,000	-
908153018712 - ARC FLASH Study-Water	-	-	-	250,000	-
908153118712 - Valve Replacement Project	-	-	-	250,000	-
822147415274 - BoR-Pilot Project-Mssn Basin	-	-	35,906	-	-
908156618712 - Mssn Basin Fiber Optic Imprvmt	-	-	-	260,000	-
908824000712 - Misc Water Projects	-	-	20,805	-	-
836152717272 - Beverage Container Cycle 16-17	-	-	-	43,946	-
908157119715 - Fallbrook RW Line Cndtn Assess	-	-	-	-	3,000,000
908158419712 - Well Expsn/Brine Minimization	-	-	-	-	3,935,250
<b>Total Expenditures</b>	<b>\$ 66,973,132</b>	<b>\$ 70,585,621</b>	<b>\$70,454,115</b>	<b>\$97,404,348</b>	<b>\$118,761,047</b>

ENTERPRISE FUNDS

Budget Summary All Funds - Wastewater

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 4,757,760	\$ 4,979,356	\$ 5,228,274	\$ 5,635,177	\$ 5,897,212
5110 Temporary/Part Time Employees	35,057	28,305	24,391	40,415	33,057
5120 Overtime	240,922	175,551	253,924	269,150	269,150
5206 Fringe Benefit Burden-Wcomp	123,816	119,791	80,997	85,316	89,557
5207 Fringe Benefit Burden	2,140,924	2,300,231	2,476,284	2,763,316	3,064,183
5212 Pension Bond Debt Charge	63,284	61,238	67,246	62,765	65,743
5230 Auto Allowance	260	1,836	2,555	2,403	2,403
5235 Compensated Absences	124,226	(31,948)	(43,090)	-	-
5213 CALPERS Unfunded Liability	-	-	400,256	237,063	438,120
	<u>7,486,249</u>	<u>7,634,360</u>	<u>8,490,837</u>	<u>9,095,605</u>	<u>9,859,425</u>
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	1,336,582	1,021,557	847,924	11,870,256	7,858,000
5306 Professional Svc w/IT alloc	-	244,026	110,136	200,000	200,000
5310 Temp. Agencies/Individuals	122,988	276,951	285,226	90,000	60,000
5315 Utilities	3,469,024	3,434,083	3,405,913	3,615,000	3,615,000
5320 Repair and Maintenance	2,416,812	1,949,368	2,293,173	2,103,219	1,986,000
5325 Infrastructure < \$100K	23,383	30,238	130,738	500,000	200,000
5326 Studies & Reports	653,909	115,060	604,164	2,199,164	1,250,000
5330 Machry & Equip <\$10K	235,436	66,207	92,365	101,000	101,000
5335 Rents & Leases - Equip, Bldgs	33,241	46,870	58,153	63,000	63,000
5345 Travel & Conference	18,732	29,698	28,978	72,500	76,500
5350 Training - Registrtn Fees	29,443	30,719	27,863	53,100	50,100
5355 Matl Supplies&Services	3,575,393	3,232,795	2,468,522	3,734,690	3,232,600
5360 Advertising	3,493	1,680	4,264	10,000	3,000
5365 Marketing	32,338	-	-	-	-
5370 Postage	1,466	3,392	1,877	2,800	2,800
5375 Dues,Books&Subs	11,166	11,880	8,532	33,100	33,100
5380 Uniform	57,273	55,938	57,446	66,880	66,000
5385 Telephone	25,558	50,258	70,565	60,625	85,625
5390 Taxes, Licenses & Permits	142,701	166,666	156,620	922,560	770,895
5425 Fiscal Agent/Other Fees	4,535	2,000	2,000	2,600	2,600
5440 Radio Network Operating Cost	12,645	16,404	15,818	17,100	17,100
5460 Laboratory Operations	74,886	74,701	48,262	65,500	65,500
	<u>12,281,004</u>	<u>10,860,491</u>	<u>10,718,539</u>	<u>25,783,094</u>	<u>19,738,820</u>
<b>Internal Service Charges</b>					
5600 Internal Service Charges	4,959,055	4,913,835	4,781,832	5,248,278	5,116,770
	<u>4,959,055</u>	<u>4,913,835</u>	<u>4,781,832</u>	<u>5,248,278</u>	<u>5,116,770</u>
<b>Capital Outlay</b>					
5702 Buildings & Treatment Plants	1,675,463	3,220,418	2,346,772	3,057,952	3,869,765
5703 Infrastructure < \$100K	8,078,461	5,749,350	2,877,897	22,416,186	52,162,221
5704 Machinery & Equipment	120,665	-	489,123	250,000	-
5705 Auto Equipment	10,129	-	-	14,000	14,000
5706 Furniture, Fixtures, Software	-	-	-	160,700	-
	<u>9,884,718</u>	<u>8,969,768</u>	<u>5,713,792</u>	<u>25,898,838</u>	<u>56,045,986</u>
<b>Debt Service</b>					
5651 Principal	-	-	-	3,696,575	3,797,310
5652 Interest	1,177,812	901,261	813,501	735,833	643,699
	<u>1,177,812</u>	<u>901,261</u>	<u>813,501</u>	<u>4,432,408</u>	<u>4,441,009</u>
<b>Transfers</b>					
6900 Transfers Out	10,478,981	6,468,748	5,505,922	-	2,287,500
	<u>10,478,981</u>	<u>6,468,748</u>	<u>5,505,922</u>	<u>-</u>	<u>2,287,500</u>
<b>Other</b>					
5430 Bad Debt	37,999	32,751	36,876	-	-
6005 Capitalized Expenditures	(12,077,086)	(10,683,740)	(11,123,177)	-	-
6007 Pension Expense - GASB 68	(342,957)	(241,699)	59,173	-	-
6010 Depreciation Expense	8,241,712	8,087,672	8,174,460	-	-
6030 GASB 31 Adjmt	(198,734)	585,756	662,741	-	-
	<u>(4,339,066)</u>	<u>(2,219,260)</u>	<u>(2,189,927)</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures</b>	<b>\$ 41,928,753</b>	<b>\$ 37,529,203</b>	<b>\$33,834,496</b>	<b>\$ 70,458,223</b>	<b>\$ 97,489,510</b>

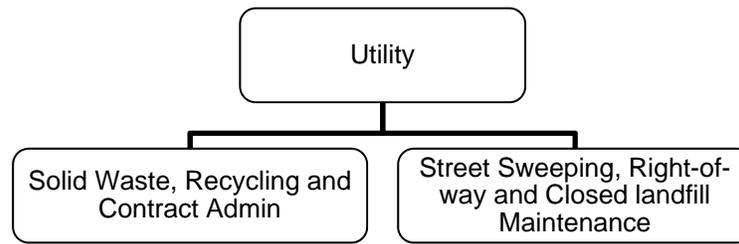
**Expenditure Summary by Category**

	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Amended</b>	<b>Adopted</b>
	<b>FY 2015-16</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>Budget</b>	<b>Budget</b>
	<b>FY 2015-16</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>
Personnel	7,486,249	7,634,360	8,490,837	9,095,605	9,859,425
Maintenance & Operations	12,281,004	10,860,491	10,718,539	25,783,094	19,738,820
Internal Service Charges	4,959,055	4,913,835	4,781,832	5,248,278	5,116,770
Capital Outlay	9,884,718	8,969,768	5,713,792	25,898,838	56,045,986
Debt Service	1,177,812	901,261	813,501	4,432,408	4,441,009
Transfers	10,478,981	6,468,748	5,505,922	-	2,287,500
Other	(4,339,066)	(2,219,260)	(2,189,927)	-	-
<b>Total Expenditures</b>	<b>\$ 41,928,753</b>	<b>\$ 37,529,203</b>	<b>\$33,834,496</b>	<b>\$70,458,223</b>	<b>\$97,489,510</b>

**Expenditure Summary by Program**

	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2015-16	FY 2016-17	FY 2017-18	Budget	Budget
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
1721 - Sewer Operating	16,543,039	8,310,242	10,266,199	82,624	135,300
1722 - Sewer F/A Replacement	(119,321)	6,369,968	581,370	137,094	251,604
1726 - Sewer Expansion/Improv	77,911	55,808	98,767	17,345	2,338,716
1727 - Sewer Debt Service	1,461,693	-	-	-	-
800010721 - Sewer Adm & General	4,721,841	4,953,763	4,858,620	6,455,259	6,273,148
800010722 - Sewer Capital Projects	485	657,164	739,147	1,571,530	1,763,246
800800721 - Facilities Maintenance	2,380,801	1,812,277	1,821,616	1,938,250	1,883,178
800803721 - Sewer Collections	3,454,293	3,374,388	3,487,012	3,913,995	3,667,635
800804721 - La Salina Wastewater	2,779,483	2,812,502	2,917,040	3,169,377	3,355,004
800805721 - San Luis Rey Wastewater	7,285,056	6,430,356	6,694,549	6,877,217	7,181,212
800806721 - Sewer Laboratory	834,188	706,913	708,993	787,260	754,220
800807721 - Sewer SCADA Program	235,561	406,176	448,047	741,363	847,146
800808721 - Sewer GIS Program	182,224	262,477	263,423	301,253	315,506
800812722 - Misc Sewer Projects	909,149	194,834	132,616	450,000	200,000
805809727 - SLR Interim Exp DS	504,155	460,482	416,022	2,926,390	2,926,391
805811727 - Sewer Emergency Outfall Ln D/S	171,878	-	-	-	-
805813727 - OPFA Sewer 2013 Ref Ser A	506,314	442,779	401,074	1,511,168	1,517,218
909122700722 - La Salina WWTP Upgrades	-	-	-	1,673,837	-
909122900722 - OsideBlvd LiftStation Relocat	-	1	1	5,013,942	4,600,000
909123100722 - SLR Digester Rehabilitation	-	196,958	-	464,939	-
909123500722 - SLR Maint Bldg Upgrades	-	(1)	-	2,150,235	3,909,765
909125500722 - SLR Major Plant Improv	1	-	-	1,501,481	375,000
909130300722 - Lake Ave Sewer Replacemnt	(1)	1	-	-	-
909130400722 - SLR Electrical Upgrades	1	-	-	-	-
909130500722 - Sewer SCADA Upgrades	-	-	-	2,167,139	-
909136700722 - DwnTwn Swr Pipeline Phs 1 of 5	-	1	(1)	1,855,367	-
909136716722 - DwnTwn Swr Pipeline Phs 2 of 5	-	-	-	875,000	8,500,000
909137700722 - Swr Pipeline Capacity Upgrades	-	1	-	1,142,512	3,450,000
909145816722 - Sewer Flowmeter Upgrades	-	-	-	70,258	-
909145916722 - Pipeline Rehab Program	-	-	-	972,906	5,780,000
909146016726 - SLR Plant Outfitting	-	-	-	750,000	-
909148617726 - Inns at Buena Vista Sewer Line	-	-	-	-	833,070
909149117722 - BVista Lift Station Replcmnt	-	-	-	1,000,000	400,000
909548800722 - Land Outfall	-	-	-	6,437,161	1,100,000
909557700726 - Haymar Intercptr Swr	-	-	-	-	-
909953000722 - Lift Stations Upgrade	-	-	-	1,595,879	850,000
909130600722 - CIPP Sliplining Project	-	-	-	521,542	230,000
909149017722 - Food Waste To Energy	-	-	-	1,657,736	932,151
909136300722 - CCTV VCP Sewer Pipe	-	-	-	367,499	-
909831500726 - Myers/Tait St S/L (2)	-	7,590	-	-	-
909140700722 - VistaOceana/Bella Swr Rplcmt	1	74,523	-	-	-
909145515722 - Mesa/Garrison Swr Rplcmnt	1	-	-	-	-
909147315722 - Loma Alta Sewer Relocation	-	-	-	-	-
909153318722 - Sewer Point Repair Project	-	-	-	770,000	770,000
909153418722 - Mission/I5 Sewer Xing	-	-	-	1,000,000	-
909153518722 - Encina Sewer Diversion Imprvmt	-	-	-	500,000	-
909153718722 - Sewer Master Plan	-	-	-	350,000	650,000
909153218722 - ARC FLASH Study-Sewer	-	-	-	750,000	250,000
909156718722 - 42-inch SE Gravity Line Prjct	-	-	-	725,000	-
909137500722 - Buccaneer Lift Station	-	-	1	4,415,665	20,100,000
909141815722 - Bandshell Pump Station/Reloctn	-	-	-	850,000	150,000
909157319722 - Buccaneer FM Project	-	-	-	-	11,000,000
909153618722 - Swr Inflow&Infiltration Study	-	-	-	-	200,000
<b>Total Expenditures</b>	<b>\$ 41,928,753</b>	<b>\$ 37,529,203</b>	<b>\$33,834,496</b>	<b>\$70,458,223</b>	<b>\$97,489,510</b>

**Organizational Chart by Function**



***Service Description***

To preserve public health and safety, the Water Utilities Department Solid Waste and Recycling section manages solid waste handling, waste reduction, reuse, and recycling for the City. Solid Waste and Recycling maintains compliance with State of California requirements and provides services including education, collection, transfer, processing, recycling, and disposal of solid waste. These activities preserve landfill capacity, mitigate greenhouse gas emissions from landfills, and conserve water, energy and other natural resources.

***Major Accomplishments***

- Maintained a 68 percent recycling/diversion rate, allowing Oceanside to continue to be in compliance with three primary California recycling state mandates: AB 939 (minimum municipal diversion), AB 341 (mandatory commercial recycling; statewide goal of 75 percent recycling rate by 2020), and AB 1826 (mandatory commercial organics recycling).
- Continued to meet state waste reduction requirements with a disposal rate of 4.1 pounds per person per day, below the targeted requirement of 6.3 pounds per person per day.
- Implemented Year 7 of the City’s Zero Waste Strategic Plan successfully, which included ongoing expansion of the “Road to Zero Waste” residential and commercial recycling education and outreach program.
- Enhanced implementation of AB 341 (mandatory commercial recycling) with a 97% percent voluntary compliance rate through the Unified Environmental Inspection Program.
- Increased membership to the Green Oceanside Business Network; ongoing enhancement of “Curb Up” collection service; and completion of the Oceanside Unified School District Zero Waste program at all 23 schools.
- Continued a Unified Environmental Inspection Program for food generating establishments that makes environmental inspections more efficient for both the City and the customers impacted resulting in greater voluntary compliance as related to clean

water, water conservation, and solid waste and recycling.

- Conducted a city wide waste characterization audit to determine additional opportunities for recycling and organics management.
- Completed an Organics Feasibility Study and identified preferred options for the highest and best use of organics (food scraps, yard waste) processing in Oceanside.
- Commenced negotiation for a commercial organics recycling system in partnership with Waste Management.
- Completed implementation of the Zero Waste Schools Initiative with all 23 Oceanside Unified School District campuses achieving a 50% to 75% recycling rate.
- Maintained significant partnerships and created infrastructure to support greater efficiency for food recovery programs in Oceanside in order to feed people food that would otherwise go to waste and minimize organics sent for recycling or landfill. Held ribbon cutting to introduce the El Corazon Sustainability Kitchen at the El Corazon Senior Center.
- Implemented the State “Straws Upon Request” Mandate to mitigate the use of single use plastic straws across California. Sent impacted businesses informational resources and tent cards, and provided technical assistance as needed. Provided education materials to the public through local publications and event outreach support.
- Continued the Citywide public can waste and recycling audit to determine areas for routing efficiencies, public nuisance issues, and areas needing enhancement for both waste and recycling access. Provided recommendations for additional recycling can placement as the zero waste initiative calls for a 1:1 ratio of waste to recycling access at all public areas by 2020.
- Reviewed City facilities and solid waste services, to ensure the maximum use of waste reduction and recycling programs, along with continued compliance with the City’s Environmentally Preferable Purchasing Policy.
- Continued to promote and incentivize community use of the Green Oceanside App and a “waste

wizard” tool that provides residents and businesses the opportunity to search simple options for waste reduction, reuse, and recycling of all items. This app can be downloaded at [www.greenoceanside.org](http://www.greenoceanside.org).

- Expanded and supported dozens of Green Oceanside outreach events and programs, with highlights including Earth Month 2018, 10<sup>th</sup> Annual Earth Festival, Green Oceanside Sustainability Workshops; Sustainable Landscape Design Workshops, Junior Guard Beach Ambassador Program, North County Food Recovery Event, Oceanside “Glean Up” Day, “Tap Into Oceanside” outreach booth, Harbor Days, World Water Day Open House, Loma Alta Creek Cleanup, Fix a Leak workshop, Regional Brought to You Buy Water campaign events, Coastal Clean Up Day, 1lb Propane Cylinder Events, Used Oil Filter Exchange Events, and the El Corazon Sustainability Kitchen Ribbon Cutting event. Also conducted regular Green Oceanside outreach at the farmer’s markets, sunset markets, and large partner community events.

***Future Objectives***

- Continue the implementation of the City’s Zero Waste strategic planning efforts to meet and exceed the City’s goal of 75 percent diversion by 2020, through the commencement of Phase 2 plan objectives (2017-2022). Phase 2, 2017 Plan objectives to be implemented are focused on organics processing infrastructure development; passage of a polystyrene take-out ban; and monitoring and developing infrastructure and supporting program implementation for commercial food waste and organics diversion through food donation/recovery; composting and/or anaerobic digestion.
- Prepare and submit third compliance report to CalRecycle for AB 1826.
- Support the development of an Organics to Energy Biosolids Masterplan for organics processing, renewable energy production, and local processing of residuals for soil amendment.
- Continue to support and provide guidance, technical support and resources to new development in Oceanside through the plan development process and Green Oceanside Business support program.
- Continue to support and provide technical support and recycling infrastructure to all Oceanside special events.
- Expand food recovery opportunities in Oceanside including residential gleaning and farming/commercial “seconds” collection.
- Host “Farm to Fork to Farm” and “Zero Waste Cooking” events in partnership with the Oceanside

Kitchen Collaborative at the El Corazon Sustainability Kitchen.

- Continue to seek additional grant funding opportunities for all zero waste programs with a particular focus on organics infrastructure; illegal dumping/homeless encampment abatement on waterways; Food Recovery programs; Beverage Container Recycling; Used Oil Recycling; community gardens; and school support programs.
- Continue efforts to gain full control or equivalent over the LFG offsite migration at Maxson St. landfill and continue to engage the County to release the site from weekly monitoring probe reading.
- Continue to effectively manage and help implement the handling of solid waste complaints on public right-of-way and code enforcement response to address with property owners.
- Engage the public and stakeholders on opportunities to implement an Extended Producer Responsibility programs and policies for recycling and safe disposal of difficult to recycle materials such as household hazardous waste; sharps, pharmaceuticals and universal waste.
- Continue to enhance City, school, and business waste reduction, reuse and recycling programs to meet applicable state mandates.

ENTERPRISE FUNDS

Budget Summary All Funds - Solid Waste and Recycling

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Personnel</b>					
5105 Regular Employees	\$ 270,176	\$ 321,039	\$ 387,869	\$ 390,740	\$ 365,115
5110 Temporary/Part Time Employees	12,016	21,193	20,274	45,494	85,481
5120 Overtime	-	273	903	1,000	1,000
5206 Fringe Benefit Burden-Wcomp	6,297	6,875	5,684	5,318	5,204
5207 Fringe Benefit Burden	110,001	140,485	169,480	175,956	184,416
5212 Pension Bond Debt Charge	3,611	4,126	4,977	4,167	4,442
5230 Auto Allowance	-	390	423	390	390
5235 Compensated Absences	8,274	13,239	7,208	-	-
5213 CALPERS Unfunded Liability	-	-	11,345	3,774	-
	410,375	507,620	608,163	626,839	646,048
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	17,427,570	17,888,579	18,179,738	18,982,807	19,503,356
5306 Professional Svc w/IT alloc	-	20,004	129,947	133,900	30,000
5315 Utilities	2,364	-	-	-	-
5320 Repair and Maintenance	14,350	-	(450)	-	-
5325 Infrastructure < \$100K	128,952	20,203	-	-	-
5326 Studies & Reports	5,694	-	20,000	20,000	-
5330 Machry & Equip <\$10K	-	34,288	6,233	5,500	3,000
5335 Rents & Leases - Equip, Bldgs	7,027	4,526	-	-	-
5345 Travel & Conference	1,847	12,264	6,852	8,000	8,000
5350 Training - Registrtn Fees	3,214	7,169	15,175	20,000	20,000
5355 Matl Supplies&Services	391,831	471,862	384,423	506,571	514,603
5360 Advertising	5,193	22,427	22,698	20,000	20,000
5365 Marketing	1,100	7,783	-	-	-
5370 Postage	61	26	(922)	1,000	1,000
5375 Dues,Books&Subs	1,162	2,623	150	1,400	1,400
5380 Uniform	215	1,639	(288)	-	-
	17,990,580	18,493,393	18,763,556	19,699,178	20,101,359
<b>Internal Service Charges</b>					
5600 Internal Service Charges	1,380,589	1,110,498	1,224,415	1,297,028	1,263,227
	1,380,589	1,110,498	1,224,415	1,297,028	1,263,227
<b>Capital Outlay</b>					
5703 Infrastructure < \$100K	-	-	-	1,665,000	-
5705 Auto Equipment	27,823	108,981	-	-	-
	27,823	108,981	-	1,665,000	-
<b>Transfers</b>					
6900 Transfers Out	5,483,458	5,803,146	5,875,242	5,393,716	5,702,181
	5,483,458	5,803,146	5,875,242	5,393,716	5,702,181
<b>Other</b>					
5430 Bad Debt	6,978	5,270	5,743	-	-
6005 Capitalized Expenditures	(458,494)	(468,354)	(307,145)	-	-
6007 Pension Expense - GASB 68	(23,019)	(20,762)	15,054	-	-
6010 Depreciation Expense	927	5,565	23,211	-	-
	(473,608)	(478,281)	(263,137)	-	-
<b>Total Expenditures</b>	<b>\$ 24,819,217</b>	<b>\$ 25,545,357</b>	<b>\$26,208,239</b>	<b>\$ 28,681,761</b>	<b>\$ 27,712,815</b>

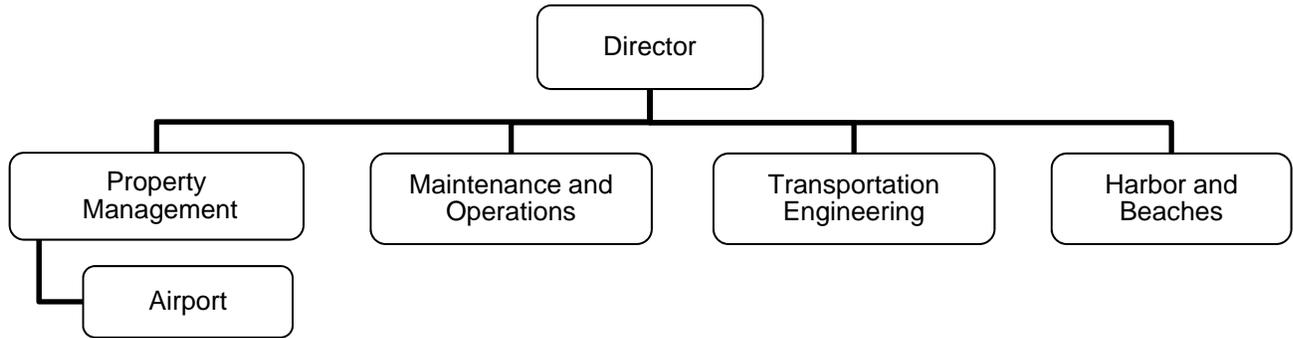
**Expenditure Summary by Category**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Personnel	410,375	507,620	608,163	626,839	646,048
Maintenance & Operations	17,990,580	18,493,393	18,763,556	19,699,178	20,101,359
Internal Service Charges	1,380,589	1,110,498	1,224,415	1,297,028	1,263,227
Capital Outlay	27,823	108,981	-	1,665,000	-
Transfers	5,483,458	5,803,146	5,875,242	5,393,716	5,702,181
Other	(473,608)	(478,281)	(263,137)	-	-
<b>Total Expenditures</b>	<b>\$ 24,819,217</b>	<b>\$ 25,545,357</b>	<b>\$26,208,239</b>	<b>\$28,681,761</b>	<b>\$27,712,815</b>

**Expenditure Summary by Program**

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
1731 - Solid Waste Disposal	927	124,947	34,556	3,774	-
700000731 - Solid Waste Disposal	6,983	5,270	5,743	-	-
700010731 - Waste & Recycling Admin	20,957,893	21,798,720	22,389,461	23,172,931	23,896,871
700702731 - Solid Waste - City Svcs	3,758,384	3,543,192	3,617,536	3,542,292	3,815,944
817134315272 - Used Oil Payment Program #5	43,010	-	-	-	-
817134316272 - Used Oil Payment Program #6	4,173	43,160	50	-	-
917617100272 - Beverage Container Program	47,847	12,965	30,553	-	-
817134317272 - Used Oil Payment Program #7	-	1,176	46,295	-	-
919145715731 - AB1826 Compliance Food/Organi	-	15,927	79,456	1,869,807	-
836151617272 - CalRecycle HHW-HD29 Grant	-	-	4,237	45,763	-
817134318272 - Used Oil Payment Program #8	-	-	352	47,194	-
<b>Total Expenditures</b>	<b>\$ 24,819,217</b>	<b>\$ 25,545,357</b>	<b>\$26,208,239</b>	<b>\$28,681,761</b>	<b>\$27,712,815</b>

**Organizational Chart by Function**



**Service Description**

*The City, together with its tenant, Airport Property Ventures, LLC, and in participation with the Federal Aviation Administration (FAA), will continue to improve and develop the Oceanside Municipal Airport into a first class general aviation facility to better serve the community.*

**Major Accomplishments**

**City Services**

- Continue to, in coordination with Airport Property Ventures, LLC, upgrade the terminal building and tenant facilities.
- Over 23,300 airfield operations (arrivals/departures) in 2018.

**Sustainable Growth**

- Complete design to rehabilitate the runway and taxiway.
- Requested funding from the FAA for construction funding.

**Future Objectives**

**City Services**

- Obtain funding from the FAA for the construction of the rehabilitation of the runway and taxiway.
- Continue to complete the improvements to the airport as requested by the Caltrans Division of Aeronautics.

**Sustainable Growth**

- Award contract to contractor to construct the rehabilitation of the runway and taxiway.

ENTERPRISE FUNDS

Budget Summary All Funds - Airport

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	-	102,648	59,462	88,235	-
5320 Repair and Maintenance	-	-	-	-	30,253
5355 Matl Supplies&Services	10,000	10,000	21,865	10,000	10,000
	10,000	112,648	81,327	98,235	40,253
<b>Internal Service Charges</b>					
5600 Internal Service Charges	2,203	1,228	721	3,549	3,549
	2,203	1,228	721	3,549	3,549
<b>Debt Service</b>					
5651 Principal	-	-	-	54,778	4,558
5652 Interest	12,346	8,509	4,482	2,770	84,640
	12,346	8,509	4,482	57,548	89,198
<b>Transfers</b>					
6900 Transfers Out	98,886	88,238	94,046	57,548	89,198
	98,886	88,238	94,046	57,548	89,198
<b>Other</b>					
6010 Depreciation Expense	77,538	78,550	79,472	-	-
6030 GASB 31 Adjmt	(1,647)	5,617	6,616	-	-
	75,891	84,167	86,088	-	-
<b>Total Expenditures</b>	<b>\$ 199,326</b>	<b>\$ 294,790</b>	<b>\$ 266,664</b>	<b>\$ 216,880</b>	<b>\$ 222,198</b>

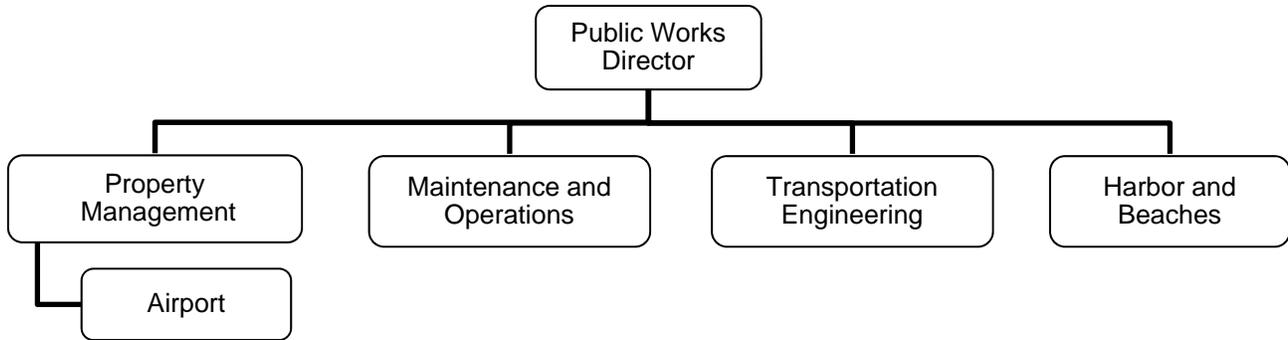
Expenditure Summary by Category

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Maintenance & Operations	10,000	112,648	81,327	98,235	40,253
Internal Service Charges	2,203	1,228	721	3,549	3,549
Debt Service	12,346	8,509	4,482	57,548	89,198
Transfers	98,886	88,238	94,046	57,548	89,198
Other	75,891	84,167	86,088	-	-
<b>Total Expenditures</b>	<b>\$ 199,326</b>	<b>\$ 294,790</b>	<b>\$ 266,664</b>	<b>\$ 216,880</b>	<b>\$ 222,198</b>

Expenditure Summary by Program

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
1741 - Airport	77,257	78,550	79,472	-	-
1742 - Airport Debt Service Fd	(1,366)	5,617	6,616	-	-
810826742 - Airport DS Operating	12,346	8,509	4,482	57,548	89,198
810850741 - Airport Maintenance & Oper	101,089	105,851	94,767	61,097	123,000
817124500272 - California Aid to Airports	10,000	10,000	21,865	10,000	10,000
822147515274 - FAA Drainage Study	-	86,263	-	-	-
822151317274 - Bob Maxwell Airfld Rnwy Rehab.	-	-	59,462	88,235	-
<b>Total Expenditures</b>	<b>\$ 199,326</b>	<b>\$ 294,790</b>	<b>\$ 266,664</b>	<b>\$ 216,880</b>	<b>\$ 222,198</b>

**Organizational Chart by Function**



**Mission Statement**

*The mission of the Harbor Administration is to provide a quality public facility and services to Oceanside residents and visitors. The division is committed to the highest level of service in coastal areas, focusing resources and management to enhance facilities and to serve the diverse array of users.*

**Service Description**

The division handles all Harbor facility maintenance, Capital Improvements and lifeguard services for the Harbor Beach. The department also handles the marina slip rental program, all emergency response for traditional and maritime law enforcement, search and rescue, maritime fire-fighting, emergency medical aid and scuba diving services as needed for emergency response & recovery.

**Major Accomplishments**

**Quality of Life**

- Continued evaluation of Harbor infrastructure and facilities and researched original construction dates for Harbor docks and potential end of life time frames
- Approved design concept for replacement of J-Dock
- Continued replacement of utility pedestals throughout Harbor including the new ground fault requirements
- Expanded and revised storage area in Parking Lot #1
- Completed Wi-Fi installation throughout the Harbor
- Completed renovation of 2 Harbor restrooms with new interior design and colors
- Installed epoxy flooring in all public restrooms and laundry room
  - Installed 20 additional storage lockers for slip permittee use and ordered 76 replacement storage lockers

- Completed several ADA improvements to parking lots and curbs throughout Harbor
- Completed electrical upgrade to Dolphin Dock to support Helgren’s charter operations
- Replaced 2 gangway entrances for docks
- Implemented 6-Pack Charter Permit with requirements
- Installed 3 additional foot showers near Harbor Beach
- Implemented standards for late paying customers and violations of Harbor rules
- Installed transient dock signs and lockboxes to handle after-hours service for guest boaters
- Coordinated emergency Harbor Inlet dredge with the Army Corps of Engineers
- Worked with several Real Estate tenants to improve appearance by removing banners and unapproved signs as well as painting building exteriors
- Worked on Harbor vessel appearance by requiring improvements for slip transfers, vessel inspections and new slip permits
- Implemented improved communication by installing 9 informational kiosks and regular use of a new Harbor Facebook page

**Future Objectives**

**Quality of Life**

- Ensure annual Harbor Inlet dredge stays on an annual spring schedule
- Renovate 2 Harbor restrooms with new interior design and colors
- Replace gangway entrances to several docks
- Continue improving Harbor vessel and building appearance
- Continue to analyze how to improve Harbor financial strength
- Continue ongoing maintenance of Harbor facilities and infrastructure

ENTERPRISE FUNDS

Budget Summary All Funds - Harbor

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
<b>Maintenance &amp; Operations</b>					
5305 Professional Services	-	-	-	3,929,999	-
5320 Repair and Maintenance	1,202	4,457	-	-	-
5325 Infrastructure < \$100K	-	-	-	225,000	148,000
5335 Rents & Leases - Equip, Bldgs	650,720	653,029	728,927	716,605	743,269
5355 Matl Supplies&Services	2,240	-	-	135,000	-
5405 Administration Fees	747	1,048	1,040	1,200	1,200
5425 Fiscal Agent/Other Fees	2,000	2,000	2,000	2,200	2,200
	<u>656,909</u>	<u>660,534</u>	<u>731,967</u>	<u>5,010,004</u>	<u>894,669</u>
<b>Internal Service Charges</b>					
5600 Internal Service Charges	27,375	26,645	1,280	116,600	22,000
	<u>27,375</u>	<u>26,645</u>	<u>1,280</u>	<u>116,600</u>	<u>22,000</u>
<b>Capital Outlay</b>					
5705 Auto Equipment	258,451	-	258,452	-	-
	<u>258,451</u>	<u>-</u>	<u>258,452</u>	<u>-</u>	<u>-</u>
<b>Debt Service</b>					
5651 Principal	-	-	-	128,951	127,304
5652 Interest	25,117	24,317	17,685	5,002	4,749
	<u>25,117</u>	<u>24,317</u>	<u>17,685</u>	<u>133,953</u>	<u>132,053</u>
<b>Transfers</b>					
6900 Transfers Out	5,504,280	6,015,304	6,029,821	6,385,729	6,696,325
	<u>5,504,280</u>	<u>6,015,304</u>	<u>6,029,821</u>	<u>6,385,729</u>	<u>6,696,325</u>
<b>Other</b>					
5430 Bad Debt	13,721	8,152	5,828	-	-
6005 Capitalized Expenditures	(258,451)	-	(258,452)	-	-
6010 Depreciation Expense	644,233	501,168	465,836	159,900	474,365
6030 GASB 31 Adjmt	(14,996)	43,050	44,367	-	-
	<u>384,507</u>	<u>552,370</u>	<u>257,579</u>	<u>159,900</u>	<u>474,365</u>
<b>Total Expenditures</b>	<b>\$ 6,856,639</b>	<b>\$ 7,279,170</b>	<b>\$ 7,296,784</b>	<b>\$ 11,806,186</b>	<b>\$ 8,219,412</b>

Expenditure Summary by Category

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
Maintenance & Operations	656,909	660,534	731,967	5,010,004	894,669
Internal Service Charges	27,375	26,645	1,280	116,600	22,000
Capital Outlay	258,451	-	258,452	-	-
Debt Service	25,117	24,317	17,685	133,953	132,053
Transfers	5,504,280	6,015,304	6,029,821	6,385,729	6,696,325
Other	384,507	552,370	257,579	159,900	474,365
<b>Total Expenditures</b>	<b>\$ 6,856,639</b>	<b>\$ 7,279,170</b>	<b>\$ 7,296,784</b>	<b>\$ 11,806,186</b>	<b>\$ 8,219,412</b>

Expenditure Summary by Program

	Actuals FY 2015-16	Actuals FY 2016-17	Actuals FY 2017-18	Amended Budget FY 2018-19	Adopted Budget FY 2019-20
1751 - Harbor	6,853,197	7,266,613	7,278,394	7,388,577	8,058,412
836144915272 - SAVE Grant FY 15/16-16/17	3,442	4,457	-	-	-
836144916272 - SAVE Grant FY 16/17-17/18	-	8,100	-	-	-
910154118751 - SB2 Restroom Remodel	-	-	-	300,000	-
910154318751 - SB8 Restroom Remodel	-	-	-	400,000	-
836144917272 - SAVE Grant FY 17/18-18/19	-	-	18,390	17,610	-
910154418751 - F Dock Restroom Remodel	-	-	-	150,000	-
910154618751 - Dock/Extra Storage	-	-	-	250,000	-
910156918751 - J Dock Replacement	-	-	-	3,299,999	161,000
<b>Total Expenditures</b>	<b>\$ 6,856,639</b>	<b>\$ 7,279,170</b>	<b>\$ 7,296,784</b>	<b>\$ 11,806,186</b>	<b>\$ 8,219,412</b>

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**AUTHORIZED POSITIONS**  
FY 2019-20

Department	Authorized Position	Adopted FY 2015-16	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted changes	Adopted FY 2019-20	Position Type
<b>GENERAL GOVERNMENT</b>								
<b>City Council</b>								
	Council Aide	5.00	5.00	5.00	5.00	-	5.00	
	Councilperson	3.57	4.00	4.00	4.00	-	4.00	
	Mayor	0.90	1.00	1.00	1.00	-	1.00	
	<b>Subtotal</b>	<b>9.47</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	
<b>City Clerk</b>								
	Administrative Secretary	2.00	2.00	2.00	2.00	-	2.00	
	Assistant City Clerk	1.00	1.00	1.00	1.00	-	1.00	
	City Clerk	1.00	1.00	1.00	1.00	-	1.00	Part Time
	Document Technician	3.00	3.00	2.00	2.00	-	2.00	
	Program Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Records Center Technician	-	-	1.00	1.00	-	1.00	
	Records Manager	1.00	1.00	1.00	1.00	-	1.00	
	<b>Subtotal</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	
<b>City Treasurer</b>								
	City Treasurer	0.94	1.00	1.00	1.00	-	1.00	Part Time
	Treasury Manager	1.00	1.00	1.00	1.00	-	1.00	
	Treasury Technician	1.00	1.00	1.00	1.00	-	1.00	
	<b>Subtotal</b>	<b>2.94</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	
<b>City Manager</b>								
	<i>City Manager</i>							
	Administrative Analyst I	-	-	1.00	1.00	-	1.00	
	Administrative Secretary Unfunded	-	-	-	-	2.00	2.00	
	Assistant City Manager	0.60	0.60	0.60	0.60	-	0.60	
	City Manager	0.23	0.23	0.23	0.23	0.13	0.36	
	Deputy City Manager	1.00	-	-	-	-	-	
	Program Specialist	2.00	2.00	1.00	1.00	-	1.00	
		3.83	2.83	2.83	2.83	2.13	4.96	
	<i>Information Technologies</i>							
	Applications Analyst I	1.00	1.00	-	1.00	-	1.00	
	Applications Analyst II	-	-	1.00	1.00	-	1.00	
	Applications Analyst IV	2.85	2.85	2.85	2.85	-	2.85	
	Assistant City Manager	0.20	0.20	0.20	0.20	-	0.20	
	City Manager	0.04	0.04	0.04	0.04	-	0.04	
	Information Systems Analyst I	1.00	1.00	1.00	1.00	-	1.00	
	Information Systems Analyst II	2.00	2.00	2.00	2.00	-	2.00	
	Information Systems Analyst II (unfunded)	1.00	1.00	1.00	1.00	-	1.00	
	Information Systems Analyst III	1.00	1.00	1.00	-	-	-	
	Information Systems Analyst IV	2.00	2.00	2.00	3.00	-	3.00	
	Information Technologies Division Manager	0.85	0.85	0.85	0.85	-	0.85	
	IT Purchasing and Contract Coordinator	1.00	1.00	1.00	1.00	-	1.00	
	IT Security Officer	-	-	-	1.00	-	1.00	
	Senior Information Technologies Analyst	2.00	2.00	2.00	1.00	-	1.00	
		14.94	14.94	14.94	15.94	-	15.94	
	<i>Economic and Community Development</i>							
	Assistant City Manager	-	0.80	0.80	0.80	-	0.80	
	Development Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Development Coordinator	1.00	-	-	-	-	-	
	Economic Development Manager	-	1.00	1.00	1.00	-	1.00	
	Economic Development Director (unfunded)	1.00	1.00	1.00	1.00	-	1.00	
		3.00	3.80	3.80	3.80	-	3.80	
	<i>General Services</i>							
	Applications Analyst IV	0.15	0.15	0.15	0.15	-	0.15	
	Call Center Coordinator	4.00	4.00	4.00	4.00	-	4.00	
	Information Technologies Division Manager	0.15	0.15	0.15	0.15	-	0.15	
		4.30	4.30	4.30	4.30	-	4.30	
	<b>Subtotal</b>	<b>26.07</b>	<b>25.87</b>	<b>25.87</b>	<b>26.87</b>	<b>2.13</b>	<b>29.00</b>	

Department	Authorized Position	Adopted FY 2015-16	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted changes	Adopted FY 2019-20	Position Type
<b>City Attorney</b>								
	Assistant City Attorney	1.88	1.88	1.88	1.88	-	1.88	
	City Attorney	0.78	0.78	0.78	0.78	0.22	1.00	
	Deputy City Attorney I	2.00	2.00	2.00	1.00	-	1.00	
	Deputy City Attorney II	-	-	-	1.00	-	1.00	
	Legal Secretary	1.00	1.00	1.00	1.00	-	1.00	
	Paralegal II	1.00	1.00	1.00	1.00	-	1.00	
	Senior Legal Secretary	1.00	1.00	1.00	1.00	-	1.00	
	Senior Deputy City Attorney	1.00	1.00	1.00	1.00	-	1.00	
	<b>Subtotal</b>	<b>8.66</b>	<b>8.66</b>	<b>8.66</b>	<b>8.66</b>	<b>0.22</b>	<b>8.88</b>	
<b>Financial Services</b>								
	Accounting Clerk	1.00	1.00	1.00	1.00	-	1.00	
	Accounting Manager	1.00	1.00	1.00	1.00	-	1.00	
	Accounting Specialist II	2.00	2.00	2.00	1.00	-	1.00	
	Accounting Technician	-	-	-	1.00	-	1.00	
	Administrative Analyst II	1.00	1.00	1.00	1.00	(1.00)	-	
	Budget Manager	-	-	-	1.00	-	1.00	
	Business License Inspector	1.00	1.00	1.00	1.00	-	1.00	
	Customer Account Rep I	3.00	2.00	4.00	4.00	(2.00)	2.00	
	Customer Account Rep II	9.00	11.00	9.00	9.00	2.00	11.00	
	Customer Service Supervisor	2.00	2.00	2.00	2.00	-	2.00	
	Financial Analyst	1.00	1.00	1.00	1.00	(1.00)	-	
	Financial Services Director	0.85	0.85	0.85	0.85	0.15	1.00	
	Financial Services Div Mgr	1.00	1.00	1.00	1.00	-	1.00	
	Management Analyst	-	-	-	-	2.00	2.00	
	Office Specialist II	1.00	1.00	1.00	1.00	-	1.00	
	Payroll Technician II	2.00	2.00	2.00	2.00	-	2.00	
	Senior Customer Account Rep	4.00	4.00	4.00	4.00	-	4.00	
	Supervising Accountant	2.00	2.00	2.00	1.00	-	1.00	
	<b>Subtotal</b>	<b>31.85</b>	<b>32.85</b>	<b>32.85</b>	<b>32.85</b>	<b>0.15</b>	<b>33.00</b>	
<b>Human Resources</b>								
	Human Resources Analyst I	1.00	-	-	-	-	-	
	Human Resources Analyst II	1.00	2.00	2.00	2.00	-	2.00	
	Human Resources Assistant - HRAdmin	0.60	0.60	0.60	0.60	-	0.60	
	Human Resources Director	0.70	0.60	0.60	0.60	-	0.60	
	Human Resources Division Manager	1.00	1.00	1.00	1.00	-	1.00	
	Human Resources Technician - HRAdmin	3.00	3.00	3.00	3.00	-	3.00	
	LOA (unfunded)	2.00	2.00	2.00	2.00	-	2.00	
	Management Analyst	1.00	0.60	0.60	0.60	-	0.60	
	Senior Human Resources Analyst	1.00	1.00	1.00	1.00	-	1.00	
		11.30	10.80	10.80	10.80	-	10.80	
	<i>Risk Management/Workers Comp</i>							
	Assistant City Attorney	0.05	0.05	0.05	0.05	-	0.05	
	Human Resources Assistant - HRAdmin	0.40	0.40	0.40	0.40	-	0.40	
	Human Resources Director	0.30	0.40	0.40	0.40	-	0.40	
	Human Resources Technician -Work Comp	2.00	2.00	2.00	2.00	-	2.00	
	Management Analyst	-	0.40	0.40	0.40	-	0.40	
	Risk Manager	1.00	1.00	1.00	1.00	-	1.00	
		3.75	4.25	4.25	4.25	-	4.25	
	<b>Subtotal</b>	<b>15.05</b>	<b>15.05</b>	<b>15.05</b>	<b>15.05</b>	<b>-</b>	<b>15.05</b>	
<b>NON DEPARTMENTAL</b>								
	Firefighter Paramedic (56 Hour)	4.02	-	-	-	-	-	
	<b>Subtotal</b>	<b>4.02</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>MEASURE X</b>								
	Emergency Medical Technician	-	-	-	-	15.00	15.00	
	Fire Captain (40-hr)	-	-	-	-	0.25	0.25	
	Fire Captain (56-hr)	-	-	-	-	0.30	0.30	
	Fire Engineer (56-hr)	-	-	-	-	0.30	0.30	
	Firefighter Paramedic (40-hr)	-	-	-	-	0.43	0.43	
	Firefighter Paramedic (56-hr)	-	-	-	-	0.30	0.30	
	Police Officer	-	-	-	-	2.00	2.00	
	<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18.58</b>	<b>18.58</b>	

Department	Authorized Position	Adopted FY 2015-16	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted changes FY 2019-20	Position Type
<b>PUBLIC SAFETY</b>							
<b>Police</b>							
	Administrative Secretary	1.00	1.00	1.00	1.00	-	1.00
	Communications Supervisor	4.00	4.00	4.00	4.00	-	4.00
	Community Services Officer	4.00	4.00	4.00	4.00	-	4.00
	Community Services Officer (unfunded)	3.00	3.00	3.00	3.00	-	3.00
	Community Services Supervisor	-	-	1.00	1.00	-	1.00
	Community Services Supervisor (unfunded)	1.00	1.00	-	-	-	-
	Crime and Intelligence Analysis Supervisor	-	-	1.00	1.00	-	1.00
	Crime and Intelligence Analyst	2.00	2.00	-	-	-	-
	Crime Prevention Specialist	3.00	3.00	1.00	1.00	-	1.00
	Crime Prevention Specialist (unfunded)	1.00	1.00	1.00	1.00	-	1.00
	Evidence & Property Supervisor	1.00	1.00	1.00	1.00	-	1.00
	Evidence & Property Technician II	3.00	3.00	3.00	3.00	(3.00)	-
	Field Evidence Technician	11.00	11.00	4.00	4.00	(1.00)	3.00
	Field Evidence Technician (unfunded)	3.00	3.00	3.00	3.00	-	3.00
	Office Specialist II (unfunded)	1.00	1.00	1.00	1.00	-	1.00
	Police Captain	3.00	3.00	3.00	3.00	-	3.00
	Police Chief	1.00	1.00	1.00	1.00	-	1.00
	Police Lieutenant	8.00	8.00	9.00	9.00	-	9.00
	Police Lieutenant (unfunded)	1.00	1.00	-	-	-	-
	Police Officer	181.00	185.00	185.00	185.00	-	185.00
	Police Officer (unfunded)	2.00	2.00	2.00	2.00	-	2.00
	Police Officer Recruit	3.00	3.00	3.00	3.00	-	3.00
	Police Records Manager	1.00	1.00	1.00	1.00	-	1.00
	Police Records Supervisor	2.00	2.00	2.00	2.00	-	2.00
	Police Records Supervisor (unfunded)	1.00	1.00	1.00	1.00	-	1.00
	Police Records Technician	14.00	14.00	14.00	14.00	-	14.00
	Police Records Technician (unfunded)	1.00	1.00	1.00	1.00	-	1.00
	Police Sergeant	26.00	27.00	27.00	27.00	-	27.00
	Program Specialist	2.00	2.00	2.00	2.00	-	2.00
	Public Safety Call Taker	5.00	5.00	5.00	4.00	-	4.00
	Public Safety Call Taker (unfunded)	1.00	1.00	1.00	1.00	-	1.00
	Public Safety Comm Mgr	1.00	1.00	1.00	1.00	-	1.00
	Public Safety Dispatcher	20.00	20.00	20.00	21.00	-	21.00
	Senior Crime & Intelligence Analyst	1.00	1.00	2.00	2.00	-	2.00
	Senior Evidence & Property Technician	-	-	-	-	3.00	3.00
	Senior Field Evidence Technician	-	-	7.00	7.00	1.00	8.00
	Senior Management Analyst	1.00	1.00	1.00	1.00	-	1.00
	Senior Office Specialist	6.00	6.00	6.00	6.00	-	6.00
	Senior Office Specialist (unfunded)	1.00	1.00	1.00	1.00	-	1.00
	Sr Police Records Technician	2.00	2.00	2.00	2.00	-	2.00
	<b>Subtotal</b>	<b>322.00</b>	<b>327.00</b>	<b>325.00</b>	<b>325.00</b>	<b>-</b>	<b>325.00</b>
<b>Fire</b>							
	Accounting Specialist II	1.00	1.00	1.00	1.00	-	1.00
	Administrative Analyst I	-	-	-	1.00	-	1.00
	Administrative Analyst II	1.00	-	-	-	-	-
	Administrative Secretary	1.00	1.00	1.00	1.00	-	1.00
	Assistant Fire Marshal	1.00	1.00	1.00	1.00	(1.00)	-
	Assistant Training Officer	1.00	1.00	1.00	-	1.00	1.00
	Beach Lifeguard - Captain	1.00	1.00	1.00	1.00	-	1.00
	Beach Lifeguard - Lieutenant	2.00	2.00	2.00	2.00	-	2.00
	Beach Lifeguard - Sergeant	3.00	4.00	4.00	4.00	-	4.00
	Beach Lifeguard - Sergeant (unfunded)	1.00	-	-	-	-	-
	Courier	1.00	-	-	-	-	-
	Deputy Fire Chief	1.00	2.00	2.00	2.00	-	2.00
	EMS Administrator	-	-	-	1.00	(1.00)	-
	Fire Battalion Chief (40 Hour)	2.00	1.00	1.00	1.00	1.00	2.00
	Fire Battalion Chief (56 Hour)	3.00	3.00	3.00	3.00	-	3.00
	Fire Captain (40 Hour)	-	2.00	2.00	2.00	(0.25)	1.75
	Fire Captain (56 Hour)	25.00	24.00	24.00	24.00	(0.30)	23.70
	Fire Chief	1.00	1.00	1.00	1.00	-	1.00
	Fire Engineer (56 Hour)	24.00	24.00	24.00	24.00	(0.30)	23.70
	Fire Safety Specialist	2.00	1.00	1.00	1.00	-	1.00
	Firefighter Paramedic (40 Hour)	-	1.00	1.00	1.00	(0.43)	0.57
	Firefighter Paramedic (56 Hour)	54.98	53.00	53.00	53.00	(0.30)	52.70
	Management Analyst	-	1.00	1.00	1.00	-	1.00
	Senior Office Specialist	-	-	1.00	1.00	-	1.00
	Office Specialist II	1.00	2.00	1.00	1.00	-	1.00
	<b>Subtotal</b>	<b>126.98</b>	<b>126.00</b>	<b>126.00</b>	<b>127.00</b>	<b>(1.58)</b>	<b>125.42</b>

Department	Authorized Position	Adopted FY 2015-16	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted changes FY 2019-20	Position Type	
<b>PUBLIC WORKS</b>								
	Administrative Analyst I	1.00	1.00	-	1.00	-	1.00	
	Assistant City Manager	0.20	0.20	0.20	0.20	-	0.20	
	Associate Engineer	-	-	0.50	0.50	-	0.50	
	Associate Traffic Engineer	-	-	1.86	0.86	-	0.86	
	Automotive Technician II	2.00	1.00	-	-	-	-	
	Automotive Technician III	4.00	5.00	6.00	6.00	-	6.00	
	City Manager	0.20	0.20	0.20	0.20	-	0.20	
	City Planner	0.25	0.25	0.25	0.25	-	0.25	
	City Traffic Engineer	-	-	0.10	0.10	-	0.10	
	Electrician	3.33	3.33	3.33	3.33	(0.50)	2.83	
	Electrician/Traffic Maint Supv	1.00	1.00	1.00	1.00	-	1.00	
	Fleet Services Technician	1.00	1.00	1.00	-	-	-	
	Fleet Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Garage Service Worker	2.00	2.00	2.00	2.00	-	2.00	
	Lead Automotive Technician	1.00	1.00	1.00	1.00	-	1.00	
	Maintenance Specialist	8.00	8.00	8.00	8.00	-	8.00	
	Maintenance Supervisor	2.00	2.00	2.00	2.00	-	2.00	
	Maintenance Worker I	4.00	3.00	2.00	1.00	-	1.00	
	Maintenance Worker II	16.00	17.00	18.00	19.00	(1.00)	18.00	
	Maintenance Worker III	10.00	10.00	10.00	10.00	1.00	11.00	
	Mechanic II	1.00	1.00	1.00	1.00	-	1.00	
	Ordinance Enforcement Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Parking Enforcement Officer I	5.00	5.00	3.00	6.00	(1.00)	5.00	
	Parking Enforcement Officer II	4.00	3.00	5.00	2.00	1.00	3.00	
	Public Works Director	-	1.00	1.00	0.80	-	0.80	
	Public Works Division Manager	1.00	1.00	1.00	1.00	-	1.00	
	Purchasing Technician	-	-	1.00	1.00	-	1.00	
	Senior Engineering Assistant	-	-	-	1.00	-	1.00	
	Senior Management Analyst	-	-	1.00	1.00	-	1.00	
	Senior Office Specialist	1.00	1.00	-	-	-	-	
	Senior Parking Enforcement Officer	1.00	2.00	2.00	2.00	-	2.00	
		70.98	71.98	74.44	74.24	(0.50)	73.74	
	<i>Property Management</i>							
	Administrative Analyst I	-	-	1.00	1.00	-	1.00	
	Administrative Analyst II	-	1.00	-	-	-	-	
	Contract Coordinator	1.00	1.00	2.00	2.00	-	2.00	
	Custodian	4.00	4.00	4.00	4.00	-	4.00	
	Electrician	0.50	0.50	0.50	0.50	0.50	1.00	
	Lead Custodian	1.00	1.00	1.00	1.00	-	1.00	
	Maintenance Specialist	3.00	3.00	2.00	2.00	-	2.00	
	Maintenance Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Maintenance Worker II	5.00	5.00	5.00	5.00	(1.00)	4.00	
	Maintenance Worker III	1.00	1.00	1.00	1.00	1.00	2.00	
	Program Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Property Agent	1.00	-	1.00	1.00	-	1.00	
	Public Works Director	-	-	-	0.10	-	0.10	
	Real Estate Manager	1.00	1.00	1.00	1.00	-	1.00	
	Senior Property Agent	2.00	2.00	1.00	1.00	-	1.00	
		21.50	21.50	21.50	21.60	0.50	22.10	
	<i>Harbor and Beaches</i>							
	Accounting Technician	1.00	1.00	1.00	1.00	-	1.00	
	Administrative Secretary	1.00	1.00	1.00	1.00	-	1.00	
	City Manager	0.10	0.10	0.10	0.10	-	0.10	
	City Treasurer	0.03	-	-	-	-	-	
	Councilperson	0.10	-	-	-	-	-	
	Customer Account Representative I	2.00	2.00	2.00	2.00	-	2.00	
	Customer Account Representative II	1.00	1.00	1.00	1.00	-	1.00	
	Electrician	1.17	1.17	1.17	1.17	-	1.17	
	Harbor Division Manager	-	-	1.00	1.00	-	1.00	
	Harbor Manager	1.00	1.00	-	-	-	-	
	Maintenance Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Maintenance Worker II	6.00	6.00	6.00	6.00	-	6.00	
	Maintenance Worker III	3.00	3.00	3.00	3.00	-	3.00	
	Mayor	0.02	-	-	-	-	-	
	Public Works Director	-	-	-	0.10	-	0.10	
		17.42	17.27	17.27	17.37	-	17.37	
	<b>Subtotal</b>	<b>109.90</b>	<b>110.75</b>	<b>113.21</b>	<b>113.21</b>	<b>-</b>	<b>113.21</b>	

Department	Authorized Position	Adopted FY 2015-16	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted changes FY 2019-20	Position Type
<b>COMMUNITY DEVELOPMENT</b>							
<b>Development Services</b>							
	Administrative Analyst II	1.00	1.00	1.00	-	-	-
	Administrative Secretary	1.00	1.00	1.00	1.00	-	1.00
	Assistant Building Official	1.00	1.00	1.00	1.00	-	1.00
	Assistant Engineer	-	0.67	0.67	0.67	0.33	1.00
	Associate Engineer	5.00	6.00	5.50	5.50	(0.25)	5.25
	Associate Planner	4.00	4.00	3.00	2.00	(1.00)	1.00
	Associate Planner Unfunded	-	-	-	-	1.00	1.00
	Associate Traffic Engineer	2.00	3.00	1.14	1.14	-	1.14
	Building Inspector I	1.00	1.00	1.00	2.00	(1.00)	1.00
	Building Inspector II	4.00	4.00	4.00	3.00	1.00	4.00
	Building Inspector III	1.00	1.00	1.00	1.00	-	1.00
	Building Plans Examiner	3.00	3.00	3.00	3.00	-	3.00
	Chief Building Official	1.00	1.00	1.00	1.00	-	1.00
	CIP Manager II	1.00	1.00	1.00	1.00	-	1.00
	City Attorney	0.22	0.22	0.22	0.22	(0.22)	-
	City Development Engineer	1.00	1.00	1.00	1.00	-	1.00
	City Engineer	0.95	0.95	0.95	0.95	-	0.95
	City Manager	0.23	0.23	0.23	0.23	(0.13)	0.10
	City Planner	0.65	0.65	0.65	0.65	-	0.65
	City Traffic Engineer	1.00	1.00	0.90	0.90	-	0.90
	Development Services Director	1.00	1.00	1.00	1.00	-	1.00
	Development Services Technician	4.00	4.00	4.00	4.00	-	4.00
	Engineering Assistant II	1.00	1.00	1.00	1.00	-	1.00
	Environmental Assistant	0.50	-	-	-	-	-
	Financial Services Director	0.15	0.15	0.15	0.15	(0.15)	-
	Landscape Architect	1.00	1.00	1.00	1.00	-	1.00
	Lead Development Services Technician	1.00	1.00	1.00	1.00	-	1.00
	Lead Public Works Inspector	1.00	1.00	1.00	1.00	-	1.00
	Management Analyst	-	-	-	1.00	-	1.00
	Planner I	1.00	1.00	1.00	-	-	-
	Planner II	-	-	1.00	3.00	-	3.00
	Principal Civil Engineer	-	-	-	-	1.00	1.00
	Principal Planner	3.00	3.00	3.00	3.00	-	3.00
	Program Specialist	1.00	1.00	1.00	1.00	-	1.00
	Public Works Inspector	4.00	4.00	4.00	4.00	-	4.00
	Senior Building Inspector	-	-	1.00	1.00	-	1.00
	Senior Civil Engineer	2.00	2.00	2.00	2.00	(1.00)	1.00
	Senior Engineering Asst	1.00	1.00	1.00	1.00	-	1.00
	Senior Management Analyst	1.00	1.00	1.00	1.00	-	1.00
	Senior Office Specialist	3.00	3.00	3.00	3.00	-	3.00
	Senior Planner	2.00	2.00	2.00	2.00	-	2.00
	Transportation Planner	1.00	1.00	1.00	1.00	-	1.00
	<b>Subtotal</b>	<b>57.70</b>	<b>59.87</b>	<b>58.41</b>	<b>58.41</b>	<b>(0.42)</b>	<b>57.99</b>
<b>COMMUNITY/CULTURAL SERVICES</b>							
<b>Neighborhood Services</b>							
	Accounting Technician	1.00	1.00	1.00	1.00	-	1.00
	Administrative Secretary	1.00	1.00	1.00	1.00	-	1.00
	Aquatics Technician	-	3.00	3.00	3.00	-	3.00
	Aquatics Technician - 35 hr	2.00	-	-	-	-	-
	City Treasurer	0.03	-	-	-	-	-
	Code Enforcement Manager	-	-	1.00	1.00	-	1.00
	Code Enforcement Officer I	1.00	-	-	-	-	-
	Code Enforcement Officer II	7.00	8.00	8.00	8.00	-	8.00
	Code Enforcement Officer III	1.00	1.00	1.00	1.00	-	1.00
	Community Resource Center Asst	-	4.00	4.00	4.00	-	4.00
	Community Resource Center Asst - 33 hr	3.00	-	-	-	-	-
	Councilperson	0.33	-	-	-	-	-
	Custodian	2.00	2.00	2.00	2.00	-	2.00
	Housing and Neighborhood Services Director	1.00	1.00	1.00	1.00	-	1.00
	Housing Administrator	-	-	1.00	1.00	-	1.00
	Housing Program Manager	2.00	2.00	2.00	2.00	-	2.00
	Housing Specialist I	7.00	7.00	8.00	8.00	-	8.00
	Housing Technician	3.00	3.00	3.00	3.00	-	3.00
	Management Analyst	3.00	3.00	3.00	3.00	-	3.00

Department	Authorized Position	Adopted FY 2015-16	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	changes	Adopted FY 2019-20	Position Type
	Mayor	0.08	-	-	-	-	-	
	Neighborhood Services Division Manager	2.00	1.00	-	-	-	-	
	Office Specialist I	-	1.00	1.00	1.00	-	1.00	
	Office Specialist II	3.00	3.00	3.00	3.00	-	3.00	
	Parks and Recreation Division Manager	-	1.00	1.00	1.00	-	1.00	
	Program Specialist	2.00	2.00	2.00	2.00	-	2.00	
	Recreation Specialist I	-	2.00	2.00	1.00	-	1.00	
	Recreation Specialist I - 35 hr	2.00	-	-	-	-	-	
	Recreation Specialist II	-	3.00	3.00	4.00	-	4.00	
	Recreation Specialist II - 35 hr	4.00	-	-	-	-	-	
	Recreation Supervisor	4.00	4.00	4.00	4.00	-	4.00	
	Senior Code Enforcement Officer	2.00	2.00	2.00	2.00	-	2.00	
	Senior Management Analyst	1.00	1.00	1.00	1.00	-	1.00	
	Senior Office Specialist	2.00	1.00	1.00	1.00	-	1.00	
	Supervising Housing Specialist	1.00	1.00	1.00	1.00	-	1.00	
	<b>Subtotal</b>	<b>57.44</b>	<b>58.00</b>	<b>60.00</b>	<b>60.00</b>	<b>-</b>	<b>60.00</b>	
<b>Library</b>								
	Accounting Specialist II	1.00	1.00	1.00	1.00	-	1.00	
	Administrative Secretary	1.00	1.00	1.00	1.00	-	1.00	
	Community Outreach Coordinator	1.00	1.00	1.00	1.00	-	1.00	
	Librarian I	2.00	2.00	2.00	2.00	(2.00)	-	
	Librarian II	-	-	-	-	2.00	2.00	
	Librarian II - 25 hr	1.00	1.00	1.00	1.00	-	1.00	Part Time
	Library Assistant	1.00	1.00	1.00	1.00	-	1.00	
	Library Assistant - 25 hr	1.00	1.00	1.00	1.00	-	1.00	Part Time
	Library Director	1.00	1.00	1.00	1.00	-	1.00	
	Library Division Manager	1.00	1.00	1.00	1.00	1.00	2.00	
	Library Technician	4.00	4.00	4.00	4.00	-	4.00	
	Library Technician - 25 hr	3.00	3.00	3.00	3.00	(1.00)	2.00	Part Time
	Library Technology Analyst	1.00	1.00	1.00	1.00	-	1.00	
	Literacy Coordinator	1.00	1.00	1.00	1.00	-	1.00	
	Principal Librarian	3.00	3.00	3.00	3.00	(1.00)	2.00	
	Senior Librarian	3.00	3.00	3.00	3.00	-	3.00	
	Senior Library Assistant	2.00	2.00	2.00	2.00	-	2.00	
	<b>Subtotal</b>	<b>27.00</b>	<b>27.00</b>	<b>27.00</b>	<b>27.00</b>	<b>(1.00)</b>	<b>26.00</b>	
<b>ENTERPRISE FUNDS</b>								
<b>Water Utilities</b>								
	Administrative Analyst II	1.00	1.00	1.00	2.00	-	2.00	
	Applications Analyst I	-	-	1.00	-	-	-	
	Assistant City Attorney	0.07	0.07	0.07	0.07	-	0.07	
	Assistant City Manager	-	0.20	0.20	0.20	-	0.20	
	Assistant Engineer	1.00	0.33	0.33	1.33	(0.33)	1.00	
	Associate Chemist	1.00	1.00	1.00	1.00	-	1.00	
	Associate Engineer	-	1.00	1.00	1.00	0.25	1.25	
	Chief Plant Operator	4.00	4.00	3.00	3.00	-	3.00	
	CIP Manager III	-	-	1.00	1.00	-	1.00	
	City Engineer	0.05	0.05	0.05	0.05	-	0.05	
	City Manager	0.20	0.20	0.20	0.20	-	0.20	
	City Planner	0.10	0.10	0.10	0.10	-	0.10	
	Code Enforcement Officer II	1.00	1.00	1.00	1.00	-	1.00	
	Compliance Officer	1.00	1.00	1.00	1.00	-	1.00	
	Cross Connection Control Tech	1.00	1.00	1.00	1.00	-	1.00	
	Distribution Operator I	-	-	-	1.00	-	1.00	
	Distribution Operator II	2.00	2.00	4.00	3.00	-	3.00	
	Distribution Operator III	4.00	4.00	2.00	2.00	-	2.00	
	Electrician	3.00	3.00	3.00	-	-	-	
	Engineering Assistant I	-	-	1.00	-	-	-	
	Engineering Assistant II	1.00	1.00	-	-	-	-	
	Environmental Assistant	0.50	-	-	-	-	-	
	Environmental Compliance Inspector	-	-	-	1.00	-	1.00	
	Environmental Officer	1.00	1.00	1.00	2.00	-	2.00	
	Environmental Specialist I	1.00	1.00	4.00	4.00	1.00	5.00	
	Environmental Specialist II	4.00	4.00	2.00	2.00	(2.00)	-	
	Geographic Information Systems Assistant	1.00	1.00	1.00	1.00	-	1.00	
	Geographic Information Systems Specialist	1.00	1.00	2.00	1.00	-	1.00	
	Geographic Information Systems Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Industrial Waste Inspector	1.00	1.00	1.00	-	-	-	

Department	Authorized Position	Adopted FY 2015-16	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	changes	Adopted FY 2019-20	Position Type
	Instrumentation Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Instrumentation Technician I	1.00	1.00	1.00	2.00	-	2.00	
	Instrumentation Technician II	2.00	2.00	2.00	1.00	-	1.00	
	Laboratory Analyst	1.00	-	-	-	-	-	
	Laboratory Assistant	1.00	1.00	1.00	1.00	-	1.00	
	Laboratory Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Laboratory Technician	1.00	2.00	2.00	2.00	-	2.00	
	Lead Public Works Inspector	-	-	1.00	1.00	-	1.00	
	Maintenance Worker I	3.00	3.00	3.00	3.00	(1.00)	2.00	
	Maintenance Worker II	1.00	1.00	1.00	1.00	1.00	2.00	
	Management Analyst	1.00	1.00	1.00	1.00	-	1.00	
	Mechanical Technologist I	2.00	2.00	2.00	4.00	(1.00)	3.00	
	Mechanical Technologist II	4.00	4.00	4.00	2.00	1.00	3.00	
	Mechanical Technologist III	1.00	1.00	1.00	1.00	-	1.00	
	Meter Service Worker I	-	-	-	2.00	-	2.00	
	Meter Service Worker II	6.00	6.00	6.00	5.00	(1.00)	4.00	
	Meter Service Worker III	4.00	4.00	5.00	4.00	-	4.00	
	Meter Services Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Microbiologist	1.00	1.00	1.00	1.00	-	1.00	
	Office Specialist II	1.00	1.00	-	-	-	-	
	Plant Maintenance Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Principal Water Engineer	-	1.00	1.00	1.00	-	1.00	
	Public Works Inspector	-	1.00	1.00	1.00	-	1.00	
	Senior Chemist	1.00	1.00	1.00	1.00	-	1.00	
	Senior Civil Engineer	-	2.00	2.00	2.00	-	2.00	
	Senior Distribution Operator	2.00	2.00	1.00	1.00	-	1.00	
	Senior Environmental Specialist	-	-	-	-	2.00	2.00	
	Senior GIS Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Senior Management Analyst	2.00	3.00	3.00	2.00	-	2.00	
	Senior Meter Service Worker	1.00	1.00	1.00	1.00	-	1.00	
	Senior Office Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Senior Utility Worker	2.00	2.00	2.00	2.00	-	2.00	
	Utility Supervisor	2.00	2.00	2.00	2.00	-	2.00	
	Utility Worker I	5.00	5.00	5.00	5.00	(2.00)	3.00	
	Utility Worker II	10.00	10.00	10.00	10.00	1.00	11.00	
	Utility Worker III	11.00	11.00	11.00	11.00	1.00	12.00	
	Wastewater Plant Operator I	-	-	-	3.00	-	3.00	
	Wastewater Plant Operator II	4.00	4.00	4.00	4.00	-	4.00	
	Wastewater Plant Operator III	18.00	18.00	18.00	15.00	-	15.00	
	Wastewater Plant Supervisor	2.00	2.00	2.00	2.00	-	2.00	
	Water Distribution Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Water Efficiency Specialist	-	-	1.00	1.00	(1.00)	-	
	Water Plant Operator II	-	-	-	1.00	-	1.00	
	Water Plant Operator III	10.00	10.00	10.00	9.00	-	9.00	
	Water Treatment Supervisor	-	-	1.00	1.00	-	1.00	
	Water Utilities Director	1.00	1.00	1.00	1.00	-	1.00	
	Water Utilities Division Manager	3.00	3.00	3.00	3.00	-	3.00	
	Water Utilities Plant Electrician I	-	-	-	2.00	-	2.00	
	Water Utilities Plant Electrician II	-	-	-	1.00	-	1.00	
	Water Wastewater Project Manager	2.00	-	-	-	-	-	
	<b>Subtotal</b>	<b>143.92</b>	<b>146.95</b>	<b>151.95</b>	<b>150.95</b>	<b>(1.08)</b>	<b>149.87</b>	
<b>Total City Authorized*</b>		<b>952.00</b>	<b>960.00</b>	<b>966.00</b>	<b>967.00</b>	<b>17.00</b>	<b>984.00</b>	

\* 975 Full time positions and 9 part time positions.

Department	Program	Authorized Position Title	PCN	Total
<b>Library</b>	Literacy Programs > 836157018272	Professional Assistant	XLB037	1.00
	STEAM Summer Enrichment - LSTA > 822151719274	Professional Assistant	XLB036	1.00
	Literacy Programs > 836157019272	Technical Assistant	XLB020	0.70
	<b>Library Total</b>			
<b>Neighborhood Services</b>	4 Kids Sake Aftrschl > 921634700237	Seasonal Recreation Leader II	XNS013	1.00
	Code Enforcement CDBG > 921465100237	Code Enforcement Officer II	CS09NS06	1.00
			CS09WA02	1.00
	Community Resource Centers > 921115300237	Community Resource Center Assistant	AD01NS01	0.25
			AD01NS02	1.00
	Housing Grant Programs > 900010101	Accounting Technician	AC08NS01	1.00
		Administrative Secretary	AD13NS03	0.90
		Housing and Neighborhood Services Director	EX07NS01	0.60
		Housing Program Manager	MG10NS01	1.00
			MG10NS03	1.00
		Housing Specialist I	AD45NS02	1.00
		Management Analyst	AD67NS01	1.00
		Office Specialist II	AD01NS03	1.00
			AD01NS04	1.00
		Senior Management Analyst	AD75NS01	0.73
		Technical Assistant	XNS083	1.00
	Hsng Sct8 Vouchers-CDC > 923475200283	Housing Administrator	MG54NS01	1.00
		Housing Specialist I	AD45NS01	1.00
			AD45NS03	1.00
			AD45NS04	1.00
			AD45NS06	1.00
			AD45NS07	1.00
			AD45NS09	1.00
			AD45NS10	1.00
		Housing Technician	AD08NS03	1.00
			AD19NS01	1.00
			AD19NS02	1.00
		Office Assistant	XNS019	1.00
			XNS092	1.00
		Supervising Housing Specialist	AD62NS01	1.00
	Teen Programs > 921634600237	Seasonal Recreation Leader II	XNS014	1.00
	Senior Transport Grant - 19/20> 817130819212	Program Specialist	RE10NS01	0.50
<b>Neighborhood Services Total</b>				<b>29.98</b>
<b>Police Department</b>	COPS 2017 > 817140417217	Police Cadet	XPO020	1.00
			XPO021	1.00
	VUSD Resource Offcra FY19-21 > 817144619272	Police Officer	PO17PO74	1.00
	OUSD Resource Offcra FY19-21 > 817144319272	Police Officer	PO17P161	1.00
			PO17P163	1.00
			PO17PO56	1.00
			PO17PO92	1.00
	<b>Police Department Total</b>			
<b>Grand Total</b>				<b>39.68</b>

APPENDIX

Authorized Hourly Extra Help Positions

Department	Authorized Position Title	Total
City Clerk	Professional Assistant	1.00
	<b>City Clerk Total</b>	<b>1.00</b>
City Manager	Consulting Assistant	1.00
	Technical Assistant	1.00
	<b>City Manager Total</b>	<b>2.00</b>
Harbor	Maintenance Assistant	1.00
	Office Assistant	2.00
	<b>Harbor Total</b>	<b>3.00</b>
Human Resources	Professional Assistant	1.00
	<b>Human Resources Total</b>	<b>1.00</b>
Library	Library Aide	10.00
	Maintenance Assistant	1.00
	Office Assistant	7.00
	Professional Assistant	8.00
	Technical Assistant	9.00
	<b>Library Total</b>	<b>35.00</b>
Development Services	Consulting Assistant	3.00
	Intern	1.00
	<b>Development Services Total</b>	<b>4.00</b>
Public Works	Consulting Assistant	1.00
	Intern	1.00
	Maintenance Assistant	7.00
	Office Assistant	1.00
	Professional Assistant	4.00
	Consulting Assistant-expired, costing purposes	1.00
	<b>Public Works Total</b>	<b>15.00</b>
Water Utilities	Professional Assistant	10.00
	Technical Assistant	1.00
	<b>Water Utilities Total</b>	<b>11.00</b>
Fire Department	Beach Lifeguard I	68.00
	Beach Lifeguard II	14.00
	Consulting Assistant	1.00
	Office Assistant	1.00
	Professional Assistant	8.00
	Technical Assistant	3.00
	<b>Fire Department Total</b>	<b>95.00</b>

APPENDIX

Authorized Hourly Extra Help Positions

<b>Department</b>	<b>Authorized Position Title</b>	<b>Total</b>
Neighborhood Services	Lead Seasonal Lifeguard Pool	8.00
	Maintenance Assistant	1.00
	Office Assistant	3.00
	Professional Assistant	1.00
	Seasonal Aquatics Adventure Instructor	13.00
	Seasonal Lifeguard Pool	25.00
	Seasonal Recreation Leader I	4.00
	Seasonal Recreation Leader II	56.00
	Technical Assistant	2.00
	<b>Neighborhood Services Total</b>	<b>113.00</b>
Police Department	Beach Safety Officer	5.00
	Consulting Assistant	12.00
	Office Assistant	1.00
	Police Cadet	4.00
	Professional Assistant	1.00
	<b>Police Department Total</b>	<b>23.00</b>
Measure X	Emergency Medical Technician	12.00
	<b>Measure X Total</b>	<b>12.00</b>
<b>Grand Total</b>		<b>315.00</b>



The City's budget represents the official financial plan by which City policies and programs are implemented. This budget, upon adoption by the City Council, allocates the resources necessary to provide essential services and includes the revenues to fund those services. The City's budget is prepared by Financial Services under direction of the City Manager.

The Fiscal Year 2019-20 budget was prepared utilizing the Questica Budget operating and capital budget modules. Questica Budget requires several levels of review and approval. Department staff initially inputs the operating, capital and revenue budgets and promotes it to the Managers. The budgets go through Managers, Department Directors, Finance Staff, Finance Director, and City Manager, for review and approval before being presented to City Council for adoption.

The budget cycle kicked off in January and was adopted in June at a Public Hearing. The City Council held a budget workshop on April 17, 2019, where staff provided specific recommendations based on the Council's continued priorities and recommendations from the City Manager for inclusion in the City's FY 2019-20 operating budget. The capital improvement program budget was also reviewed at the workshop. The budget priorities were incorporated in the proposed FY 2019-20 budgets as approved at the conclusion of the workshop. The purpose of the public hearing is to provide the City Council and the public with an overview of the budgets, receive public comment, and give final consideration to the annual Operating and Capital Improvement Program Budgets.

The approved budget is adopted by resolution prior to the beginning of the fiscal year. The final budget document is printed and made available to the public. An electronic version of the budget is posted on the City website.

### The Capital Improvement Program (CIP) Process

The City Manager, Finance Director and Development Services Director review the list of proposed capital improvement projects and funding sources in conjunction with the review of the operating budgets. The final Capital Improvement Program, produced as a separate document, was presented by the City Manager during the budget workshop in April. The City Council adopts a resolution approving the fiscal year Capital Improvement Program budget, along with the operating budgets in June.

### Level of Control and Changes to Adopted Budget

Budgetary control, the level at which expenditures cannot legally exceed the appropriated amount, is exercised at the *fund level*. Council and Administrative policies provide guidelines on budget transfers and the authorization necessary to implement transfers. Generally, there are two types of budget transfers:

**Budget Adjustment:** This is a transfer which does not change the total appropriated amount within a fund and does not require Council action. Approval is granted at the City Manager level.

The City Manager has the authority to transfer operating budget monies appropriated within the same fund for the same department provided the total amount within a fund has not changed.

The City Manager has the authority to transfer capital project budget monies appropriated within the same fund for the same project provided the total amount for the project has not changed.

Individual budget transfers in excess of \$25,000 are presented to the City Council on a quarterly basis for notification purposes.

**Budget Amendment:** This is an adjustment to the total appropriated amount within a fund or business unit which was not included in the original budget. These supplemental appropriations are presented to City Council in an agenda report and require the passage by a simple majority of the City Council for approval. Types of modifications can be categorized as follows:

*Unanticipated revenue which was not projected in the budget may be appropriated by Council for expenditure in the year received. The City Manager has the authority to appropriate up to \$10,000 for each one-time funding source received from private foundations, community donations or other unanticipated miscellaneous revenue provided the revenue is received in advance.*

*Prior year reserves or fund balances may be appropriated to fund items not previously included in the adopted budget. Reserves/fund balances exceeding minimum amounts required by administrative policies may be appropriated if it is determined to be in the best interest of the City. Council may also appropriate reserves in case of emergencies or unusual circumstances.*

*Transfers between funds require approval by the City Council.*

**Budgetary Basis**

The City of Oceanside does not distinguish between Basis of Budgeting and Basis of Accounting. The principles set forth as the Basis of Accounting are strictly observed in the budgeting process. A fund's Basis of Budgeting and Basis of Accounting determines when a transaction or event is recognized.

All governmental funds are accounted for on a spending or "current financial resources" measurement focus and the modified accrual basis of accounting. Accordingly, only current assets and current liabilities are included on the balance sheet. The statement of Revenues, Expenditures and Changes in Fund Balances present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. Revenues are recorded when received in cash, except those revenues subject to accrual (generally 60 days after year-end) and recognized when due.

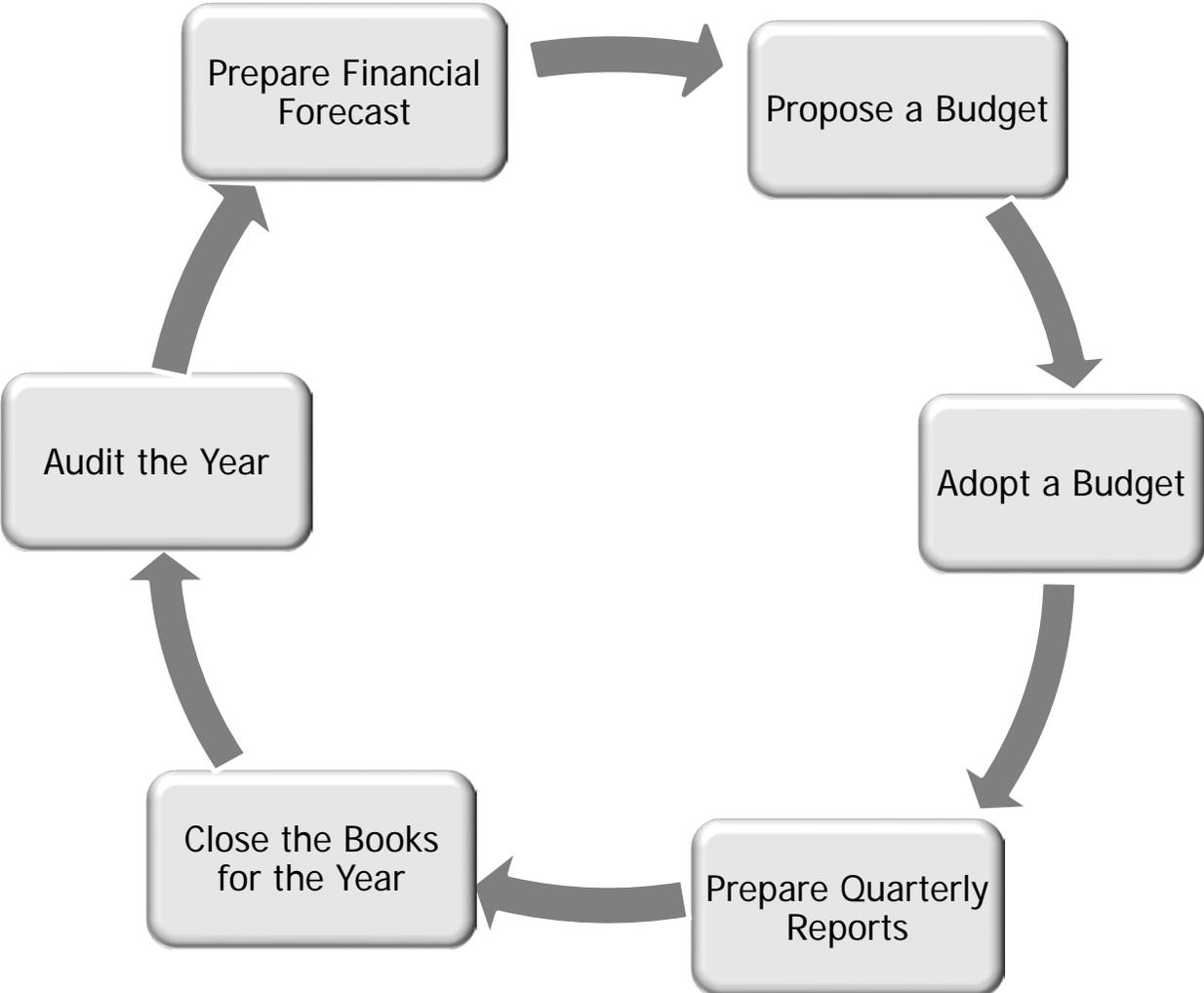
Proprietary funds are accounted for using the "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all assets and liabilities (whether current or noncurrent) are included on the Statement of Net position. The Statement of Revenues, Expenses and Changes in Net Position presents increases (revenue) and decreases (expenses) in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which liability is incurred.

Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations for the fund. All other expenses are reported as non-operating expenses.

Only revenues and expenditures anticipated during the fiscal year are included in the budget. Unexpended operating budget funds revert to fund balance at the close of a fiscal year. Unexpended capital and grant funds are carried forward from year to year until projects are officially closed.

**Cost Allocation**

Interdepartmental charges are cost allocations for goods and services provided by one City department to another City department on a cost reimbursement basis. A fair and equitable methodology is determined for identifying and distributing direct and indirect cost from a service provider to the service consumer. In the City's case, the General Fund is the service provider, and the external funds are the service consumer for costs such as City administration, financial services, human resources, legal services, etc. In addition, Internal Service Funds receive revenues from other City departments for charges such as insurance, general services, data processing, communications, fleet rental, etc. Charges are established annually and are based generally upon actual use of the goods or services. Replacement charges to Information Services and the Fleet Replacement Reserve are based upon the anticipated cost of replacement. Replacement charges are allocated annually over the life of the vehicle or equipment. The City Manager has executed Administrative Directives which define the policies and procedures for establishing all cost allocations.



<b>DATES</b>	<b>TASKS</b>	<b>PARTIES INVOLVED</b>
January 14, 2019	Finance to contact all departments to verify current Questica users and their roles. New Questica users are to be submitted to Finance.	Finance
January 18, 2019	Mid-year CIP adjustments and operating budget adjustments due to Finance	All Departments
January 22, 2019	Budget Kickoff Meeting- 10am Council Chambers	City Manager, Asst City Manager, Directors, Managers, Finance Staff
January 22, 2019	Budget for FY 2019-20 Questica access available for all departments. - General fund departments able to input department requests for M&O changes that are net zero. -New department request for personnel and M&O changes to be prepared by departments. - Input M&O, capital and revenues for non-general fund budgets. Prepare requests for personnel changes. -Input Grants, CIP budget and revenues - Update department narratives.	All Departments
January 23, 2019	Fiscal Years 2019-2024 Five-Year Forecast presented at Council meeting	City Council, City Manager, Directors
January 28 - February 1, 2019	Questica Training – All Departments - upon request - email Finance Budget Group	Directors, Managers
February 4-7, 2019	Meet with Department Directors and Managers for their input on priority CIP projects and discuss funding resources	Directors, Engineering Division Staff
February 15, 2019	Last day to promote General fund budget to Finance	All Departments
February 27, 2019	Mid-Year Report (Quarterly Report) presented to Council. To include any recommended adjustments to the FY 2018-19 budget	City Council, Finance Director
March 1, 2019	Last day to promote non-general fund and CIP budgets to Finance - Department goals, accomplishments and performance measures due	Directors, All Departments
March 4-15, 2019	Preparation of budget documents and meet with departments	Finance Director
May 6, 2019	Parks and Rec Commission reviews and recommends the Parks Capital Budget	Engineering Division Staff
April 4, 2019	Draft operating and CIP budget document to City Manager	Finance Director
April 15, 2019	Harbor & Beaches Advisory Committee reviews and recommends the Harbor Capital Budget	Harbor Dept
April 17, 2019	Council Budget workshop	City Council, City Manager, Directors
To be determined	Draft TransNet amendment (if required) to SANDAG staff for review	Engineering Division Staff
May 1, 2019	Third Quarter Quarterly Report presented to Council	City Council, Finance Director
May 6, 2019	Planning Commission reviews CIP Program for General Plan Conformity Determination	Development Service Department Staff
May 21, 2019	Utilities Commission reviews and recommends the Water Utilities Capital Budget	Water Utilities Department Staff
May 16, 2019	Work with City Clerk and CAO to publish public hearing notice in Union Tribune	Finance
June 5, 2019	Conduct public hearing for Budget Adoption	City Council, CDC, Harbor
August 30, 2019	Publish Adopted Budget Book	Finance

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RESOLUTION NO. 19-R0346-1

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF OCEANSIDE, CALIFORNIA DETERMINING AND ADOPTING AN APPROPRIATION LIMIT FOR THE FISCAL YEAR 2019-20 AND AMENDING THE APPROPRIATION LIMIT FOR THE FISCAL YEAR 2018-19 IN ACCORDANCE WITH ARTICLE XIII-B OF THE CONSTITUTION OF THE STATE OF CALIFORNIA**

WHEREAS, Article XIII-B was added to the Constitution of the State of California through a general election held on November 6, 1979; and

WHEREAS, Proposition 111 approved by the voters in June 1990, and SB 88 (Chapter 60/90) made modifications to Article XIII-B regarding the adjustment factors for inflation and population; and

WHEREAS, the City Council desires to select the factors that are more indicative of local conditions, or are considered more advantageous, as indicated in Exhibit "A"; and

WHEREAS, an annual appropriations limit must be determined for this City, effective for the Fiscal Year 2019-20, beginning July 1, 2019; and

WHEREAS, the appropriations limit must be adhered to in preparing and adopting this City's annual budget; and

WHEREAS, it is necessary for the orderly adoption and administration of this City's annual budget that the appropriations limits be determined and adopted in conjunction with the adoption of the annual budget.

NOW, THEREFORE, the City Council of the City of Oceanside does resolve as follows:

SECTION 1. The appropriation limit for Fiscal Year 2018-19, as set forth in the attached Exhibit "A" is amended to \$402,145,293 for FY 2018-19.

SECTION 2. In accordance with Article XIII-B of the Constitution of the State of California, as modified by Proposition 111 and SB 88 (Chapter 60/90) the appropriation limit for Fiscal Year 2019-20, as set forth in the attached Exhibit "A" is \$419,387,694 for FY 2019-20.

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SECTION 3. That the appropriation limits shall not be exceeded in the proposed budget nor by any proposed amendment to the budget.

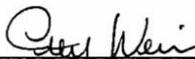
PASSED AND ADOPTED by the City Council of the City of Oceanside, California, this 5th day of June, 2019, by the following vote:

AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ

NAYS: NONE

ABSENT: NONE

ABSTAIN: NONE

  
MAYOR OF THE CITY OF OCEANSIDE

ATTEST:

  
CITY CLERK

APPROVED AS TO FORM:

  
CITY ATTORNEY

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF OCEANSIDE, CALIFORNIA DETERMINING AND ADOPTING AN APPROPRIATION LIMIT FOR THE FISCAL YEAR 2019-20 AND AMENDING THE APPROPRIATION LIMIT FOR THE FISCAL YEAR 2018-19 IN ACCORDANCE WITH ARTICLE XIII-B OF THE CONSTITUTION OF THE STATE OF CALIFORNIA

Exhibit A

**EXHIBIT "A"**

**CITY OF OCEANSIDE  
Schedule of Annual Appropriations and Limitation  
For Fiscal Year 2018-2019 (Amended) and Fiscal Year 2019-2020**

	<u>2018-2019</u>
Cumulative Growth Rate	1.0367%
Appropriations Limit	\$402,145,293
Projected Revenues from Proceeds of Taxes	\$102,456,498
Amount of Projected Revenues Below the Maximum Revenue Allowed	\$299,688,795
Percentage under Appropriation Limitation	74.52%
	<u>2019-2020</u>
Cumulative Growth Rate	1.0385%
Appropriations Limit	\$419,387,694
Projected Revenues from Proceeds of Taxes	\$106,629,643
Amount of Projected Revenues Below the Maximum Revenue Allowed	\$312,758,051
Percentage under Appropriation Limitation	74.57%

Article XIIB of the California Constitution, more commonly known as the Annual Appropriation Limitation or "Gann Limit", specifies the amount of allowable revenue the City of Oceanside can appropriate from the proceeds of taxes. The City's Appropriation Limitation is projected to be approximately \$402.1 million or 74.5% below its Gann Limit for the Fiscal Year 2018-2019 and approximately \$419.4 million or 74.6% below its Gann Limit for the Fiscal Year 2019-20. In accordance with Proposition 111 and SB 88 (Chapter 60/90) the Appropriation Limitation is calculated utilizing a format based on the percentage of growth in California Per Capita Income and City population.

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RESOLUTION NO. 19-R0347-1

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF OCEANSIDE, CALIFORNIA APPROVING THE OPERATING BUDGET FOR THE FISCAL YEAR 2019-20**

WHEREAS, an Operating Budget for Fiscal Year 2019-20 has been prepared by the City Manager and presented to this Council; and

WHEREAS, this City Council has examined said Operating Budget at a workshop held on April 17, 2019, and at a public hearing on June 5, 2019, and conferred with the City Manager and various department heads; and

WHEREAS, the City Council has, after due deliberation and consideration, made such amendments in the Operating Budget as they considered necessary.

NOW, THEREFORE, the City Council of the City of Oceanside does resolve as follows:

SECTION 1. That the Operating Budget Appropriation Summary, attached hereto as Exhibit "A" and by this reference incorporated herein as if set forth in full, is hereby approved for Fiscal Year 2019-20, and effective as of July 1, 2019 said appropriations are hereby made.

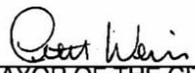
SECTION 2. That the City Manager and the Director of Financial Services, acting concurrently, are hereby authorized to modify appropriations for continuing programs and projects that have been specifically considered in the budgeted amounts in Exhibit "A." Such appropriations are to be adjusted to actual remaining balances at June 30, 2019, and carried forward to the Fiscal Year 2019-20.

SECTION 3. That the Fiscal Year 2019-20 Operating Budgets on file with the City Manager are hereby approved.

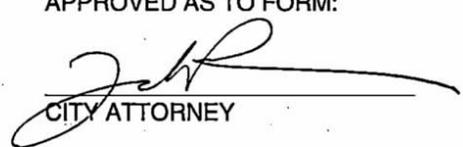
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1 PASSED AND ADOPTED by the City Council of the City of Oceanside, California, this  
2 5th day of June, 2019, by the following vote:

3 AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ  
4 NAYS: NONE  
5 ABSENT: NONE  
6 ABSTAIN: NONE

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8 MAYOR OF THE CITY OF OCEANSIDE.

9 ATTEST:  
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11 CITY CLERK

APPROVED AS TO FORM:  
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13 CITY ATTORNEY

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A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF  
OCEANSIDE, CALIFORNIA APPROVING THE OPERATING  
BUDGET FOR THE FISCAL YEAR 2019-20

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RESOLUTION NO. 19-R0348-1

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF OCEANSIDE, CALIFORNIA APPROVING THE MEASURE X (SALES TAX) OPERATING BUDGET FOR THE FISCAL YEAR 2019-20**

WHEREAS, a Measure X Operating Budget for Fiscal Year 2019-20 has been prepared by the City Manager and presented to this Council; and

WHEREAS, this City Council has examined said Measure X Operating Budget at a workshop held on April 17, 2019, and at a public hearing on June 5, 2019, and conferred with the City Manager and various department heads; and

WHEREAS, the City Council has, after due deliberation and consideration, made such amendments in the Measure X Operating Budget as they considered necessary.

NOW, THEREFORE, the City Council of the City of Oceanside does resolve as follows:

SECTION 1. That the Measure X Operating Budget Appropriation Summary, attached hereto as Exhibit "A" and by this reference incorporated herein as if set forth in full, is hereby approved for Fiscal Year 2019-20, and effective as of July 1, 2019 said appropriations are hereby made.

SECTION 2. That the City Manager and the Director of Financial Services, acting concurrently, are hereby authorized to modify appropriations for continuing programs and projects that have been specifically considered in the budgeted amounts in Exhibit "A." Such appropriations are to be adjusted to actual remaining balances at June 30, 2019, and carried forward to the Fiscal Year 2019-20.

SECTION 3. That the Fiscal Year 2019-20 Measure X Operating Budgets on file with the City Manager are hereby approved.

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1 PASSED AND ADOPTED by the City Council of the City of Oceanside, California, this  
2 5th day of June, 2019, by the following vote:

3 AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ

4 NAYS: NONE

5 ABSENT: NONE

6 ABSTAIN: NONE

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8 MAYOR OF THE CITY OF OCEANSIDE

9 ATTEST:  
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11 CITY CLERK

APPROVED AS TO FORM:  
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13 CITY ATTORNEY

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17 A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF  
18 OCEANSIDE, CALIFORNIA APPROVING THE MEASURE X  
19 OPERATING BUDGET FOR THE FISCAL YEAR 2019-20  
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RESOLUTION NO. 19-R0349-1

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF  
OCEANSIDE, CALIFORNIA APPROVING THE CAPITAL  
IMPROVEMENTS PROGRAM BUDGET FOR FISCAL YEAR  
2019-20

WHEREAS, a Capital Improvements Program Budget for Fiscal Year 2019-20 has been prepared by the City Manager and presented to this Council; and

WHEREAS, this City Council has examined said Capital improvements Program Budget at a workshop held on April 17, 2019 and at a public hearing on June 5, 2019, and conferred with the City Manager and various department heads; and

WHEREAS, the City Council has, after due deliberation and consideration, made such amendments in the Capital Improvements Program Budget as they considered necessary.

NOW, THEREFORE, the City Council of the City of Oceanside does resolve as follows:

SECTION 1. That the Capital Improvements Program Budget Appropriation Summary, attached hereto as Exhibit "A" and by this reference incorporated herein as if set forth in full, is hereby approved for Fiscal Year 2019-20, and effective as of July 1, 2019 said appropriations are hereby made.

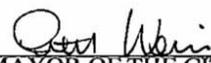
SECTION 2. That the City Manager and the Director of Financial Services, acting concurrently, are hereby authorized to modify appropriations for continuing projects that have been specifically considered in the budgeted amounts in Exhibit "A". Appropriations for continuing projects are to be adjusted to actual remaining balances at June 30, 2019 and carried forward to the Fiscal Year 2019-20.

SECTION 3. That the Capital Improvements Program budget for Fiscal Year 2019-20 on file with the City Manager is hereby approved.

SECTION 4. For purposes of calculating the authorized debt limit pursuant to the provisions of the uncodified ordinance 84-19, section one, subsection (g) , the City Council approves the use of the (United States Department of Labor, Bureau of Labor Statistics Data for the San Diego Area Consumer Price Index-All Urban Consumers) in place of the San Diego

1 Area Construction Price Index for all Urban Consumers as compiled by the United States  
 2 Department of Labor, Bureau of Statistics.  
 3 PASSED AND ADOPTED by the City Council of the City of Oceanside, California, this  
 4 5th day of June 2019, by the following vote:

5  
 6 AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ  
 7 NAYS: NONE  
 8 ABSENT: NONE  
 9 ABSTAIN: NONE

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 12 MAYOR OF THE CITY OF OCEANSIDE

13 ATTEST:  
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 16 City Clerk

13 APPROVED AS TO FORM:  
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 16 City Attorney

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 18 A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF  
 19 OCEANSIDE, CALIFORNIA APPROVING THE CAPITAL  
 20 IMPROVEMENT PROGRAM BUDGET FOR FISCAL YEAR  
 21 2019-20  
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RESOLUTION NO. 19-R0350-1

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF OCEANSIDE, CALIFORNIA MAKING FINDINGS REQUIRED BY GOVERNMENT CODE SECTION 66001(d) CONCERNING THE COLLECTION OF DEVELOPMENT IMPACT FEES

WHEREAS, the City has reviewed those fees as defined in Government Code section 66006(c) and has made available to the public all of the information required by Government Code section 66006(b)(1); and

WHEREAS, Government Code section 66001(d) provides that for the fifth fiscal year following the first deposit of certain development impact fees into the account or fund, and every five years thereafter, a local agency is required to make specified findings with respect to that portion of the account or fund remaining unexpended, whether committed or uncommitted; and

WHEREAS, the staff report and the Five Year Capital Improvement Budget FY 19-20, includes the factual basis for the findings required by Government Code section 66001(d)(1)(A)-(D).

NOW, THEREFORE, the City Council of the City of Oceanside does resolve as follows:

SECTION 1. The recitals above are true and correct.

SECTION 2. The annual compliance report for AB 1600 development fees for FY 19-20 is accepted.

SECTION 3. The following findings are made as required by Government Code section 66001:

A. The purpose to which each development impact fee has been identified as detailed in the staff report and the Capital Improvement Budget (FY 19-20).

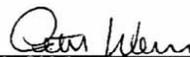
B. There is a continued need for the improvements and there is a reasonable relationship between the fees and the impacts of development for which the fees are collected.

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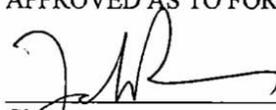
- 1 C. The sources and amounts of funding anticipated to complete the financing of capital
- 2 projects have been identified and will be deposited into the appropriate account upon
- 3 receipt or during the normal CIP budget cycle.
- 4 D. The approximate date on which the funding is expected to be deposited into the
- 5 appropriate funds is set forth in the Five Year Capital Improvement Program Budget
- 6 FY 19-20.

7 PASSED AND ADOPTED by the City Council of the City of Oceanside, California, this  
 8 5<sup>th</sup> day of June 2019, by the following vote:

9  
 10 AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ  
 11 NAYS: NONE  
 12 ABSENT: NONE  
 13 ABSTAIN: NONE

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 15   
 16 MAYOR OF THE CITY OF OCEANSIDE

17 ATTEST:  
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 19 City Clerk

APPROVED AS TO FORM:  
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 21 City Attorney

22 A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF  
 23 OCEANSIDE, CALIFORNIA MAKING FINDINGS REQUIRED  
 24 BY GOVERNMENT CODE SECTION 66001(d) CONCERNING  
 25 THE COLLECTION OF DEVELOPMENT IMPACT FEES  
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RESOLUTION NO. 19-R0351-3

**A RESOLUTION OF THE COMMUNITY DEVELOPMENT  
COMMISSION OF THE CITY OF OCEANSIDE, CALIFORNIA  
APPROVING THE OPERATING BUDGET FOR THE FISCAL  
YEAR 2019-20**

WHEREAS, an Operating Budget for Fiscal Year 2019-20 has been prepared by the Executive Director and presented to this Commission; and

WHEREAS, this Commission has examined said Operating Budget at a workshop on April 17, 2018, and at a public hearing on June 5, 2019, and conferred with the Executive Director and various department heads; and

WHEREAS, this Commission has, after due deliberation and consideration, made such amendments in the Operating Budget as they considered necessary.

NOW, THEREFORE, the Community Development Commission of the City of Oceanside does resolve as follows:

SECTION 1. That the Operating Budget Appropriation Summary, attached hereto as Exhibit "A" and by this reference incorporated herein as if set forth in full, is hereby approved for Fiscal Year 2019-20, and effective as of July 1, 2019 said appropriations are hereby made.

SECTION 2. That the Executive Director and the Director of Financial Services, acting concurrently, are hereby authorized to modify appropriations for continuing programs and projects that have been specifically considered in the budgeted amounts in Exhibit "A." Such appropriations are to be adjusted to actual remaining balances at June 30, 2019 and carried forward to the Fiscal Year 2019-20.

SECTION 3. That the Fiscal Year 2019-20 Operating Budget on file with the City Manager is hereby approved.

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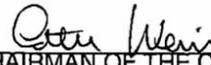
PASSED AND ADOPTED by the Community Development Commission of the City of Oceanside, California, this 5th day of June, 2019, by the following vote:

AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ

NAYS: NONE

ABSENT: NONE

ABSTAIN: NONE

  
CHAIRMAN OF THE COMMUNITY DEVELOPMENT COMMISSION

ATTEST:  
  
SECRETARY

APPROVED AS TO FORM:  
  
GENERAL COUNSEL

A RESOLUTION OF THE COMMUNITY DEVELOPMENT COMMISSION OF THE CITY OF OCEANSIDE, CALIFORNIA APPROVING THE OPERATING BUDGET FOR THE FISCAL YEAR 2019-20

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RESOLUTION NO. 19-R0352-2

**A RESOLUTION OF THE BOARD OF DIRECTORS OF THE  
OCEANSIDE SMALL CRAFT HARBOR DISTRICT APPROVING  
THE OPERATING BUDGET FOR THE FISCAL YEAR 2019-20**

WHEREAS, an Operating Budget for Fiscal Year 2019-20 has been prepared by the Administrative Officer and presented to this Board; and

WHEREAS, this Board has examined said Operating Budget at workshop on April 17, 2019, and at a public hearing on June 5, 2019, and conferred with the Administrative Officer and various department heads; and

WHEREAS, this Board has, after due deliberation and consideration, made such amendments in the Operating Budget as they considered necessary.

NOW, THEREFORE, the Board of Directors of the Oceanside Small Craft Harbor District does resolve as follows:

SECTION 1. That the Operating Budget Appropriation Summary, attached hereto as Exhibit "A" and by this reference incorporated herein as if set forth in full, is hereby approved for Fiscal Year 2019-20, and effective as of July 1, 2019 said appropriations are hereby made.

SECTION 2. That the Administrative Officer and the Director of Financial Services, acting concurrently, are hereby authorized to modify appropriations for continuing programs and projects that have been specifically considered in the budgeted amounts. Such appropriations are to be adjusted to actual remaining balances at June 30, 2019 and carried forward to the Fiscal Year 2019-20.

SECTION 3. That the Fiscal Year 2019-20 Operating Budget on file with the City Manager is hereby approved.

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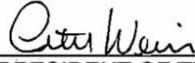
1 PASSED AND ADOPTED by the Board of Directors of the Oceanside Small Craft  
2 Harbor District this 5th day of June, 2019, by the following vote:

3 AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ

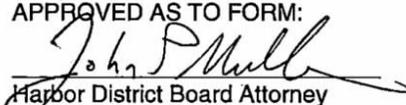
4 NAYS: NONE

5 ABSENT: NONE

6 ABSTAIN: NONE

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9 PRESIDENT OF THE BOARD OF  
10 DIRECTORS OF THE OCEANSIDE  
11 SMALL CRAFT HARBOR DISTRICT

11 ATTEST  
12   
13 SECRETARY

11 APPROVED AS TO FORM:  
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13 Harbor District Board Attorney

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A RESOLUTION OF THE BOARD OF DIRECTORS OF THE  
OCEANSIDE SMALL CRAFT HARBOR DISTRICT APPROVING  
THE OPERATING BUDGET FOR THE FISCAL YEAR 2019-20

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RESOLUTION NO. 19-R0353-2

**A RESOLUTION OF THE BOARD OF DIRECTORS OF THE  
OCEANSIDE SMALL CRAFT HARBOR DISTRICT APPROVING  
THE CAPITAL IMPROVEMENTS PROGRAM BUDGET FOR  
FISCAL YEAR 2019-20**

WHEREAS, a Capital Improvements Program Budget for Fiscal Year 2019-20 has been prepared by the Administrative Officer and presented to this Board; and

WHEREAS, this Board has examined said Capital Improvements Program Budget at a workshop held on April 17, 2019, and at a public hearing on June 5, 2019, and conferred with the Administrative Officer and various department heads; and

WHEREAS, this Board has, after due deliberation and consideration, made such amendments in the Capital Improvements Program Budget as they considered necessary.

NOW, THEREFORE, the Board of Directors of the Oceanside Small Craft Harbor District does resolve as follows:

SECTION 1. That the Capital Improvements Program Budget, attached hereto as Exhibit "A" and by this reference incorporated herein as if set forth in full, is hereby approved for Fiscal Year 2019-20, and effective as of July 1, 2019 said appropriations are hereby made.

SECTION 2. That the Administrative Officer and the Director of Financial Services, acting concurrently, are hereby authorized to modify appropriations for continuing programs and projects that have been specifically considered in the budgeted amounts. Such appropriations are to be adjusted to actual remaining balances at June 30, 2019 and carried forward to the Fiscal Year 2019-20.

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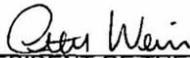
1 PASSED AND ADOPTED by the Board of Directors of the Oceanside Small Craft  
 2 Harbor District this 5th day of June, 2019, by the following vote:

3 AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ

4 NAYS: NONE

5 ABSENT: NONE

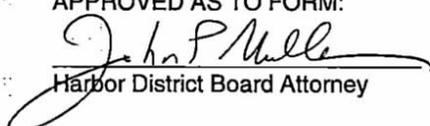
6 ABSTAIN: NONE

7   
 8 PRESIDENT OF THE BOARD OF  
 9 DIRECTORS OF THE OCEANSIDE  
 10 SMALL CRAFT HARBOR DISTRICT

9 ATTEST:

10   
 11 SECRETARY

12 APPROVED AS TO FORM:

13   
 14 Harbor District Board Attorney

15  
 16 A RESOLUTION OF THE BOARD OF DIRECTORS OF THE  
 17 OCEANSIDE SMALL CRAFT HARBOR DISTRICT APPROVING  
 18 THE CAPITAL IMPROVEMENT PROGRAM BUDGET FOR  
 19 FISCAL YEAR 2019-20  
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Exhibit A

EXHIBIT A

**CITY OF OCEANSIDE  
Appropriations by Agency  
Proposed FY 2019-2020**

	Council		CDC	Harbor	Total
	Operating	Capital	Operating	Operating	
101 GENERAL FUND	\$ 157,615,912	\$ -	\$ -	\$ -	\$ 157,615,912
103 GENERAL FUND - Measure X	\$ 3,205,250	\$ -	\$ -	\$ -	\$ 3,205,250
<b>SPECIAL FUNDS</b>					
102 Investment Clearing	\$ 1,359,000	\$ -	\$ -	\$ -	\$ 1,359,000
204 Asset Seizure	\$ 444,500	\$ -	\$ -	\$ -	\$ 444,500
212 TransNet	\$ 225,062	\$ 1,880,000	\$ -	\$ -	\$ 2,105,062
213 Gas Tax	\$ 6,279,311	\$ 50,000	\$ -	\$ -	\$ 6,329,311
217 Supplemental Law Enforcement	\$ 242,909	\$ -	\$ -	\$ -	\$ 242,909
218 State Asset Seizure	\$ 4,000	\$ -	\$ -	\$ -	\$ 4,000
221 Oside Lighting District	\$ 2,037,407	\$ -	\$ -	\$ -	\$ 2,037,407
237 CDBG	\$ 2,007,729	\$ -	\$ -	\$ -	\$ 2,007,729
241 Sunset Hills	\$ 35,237	\$ -	\$ -	\$ -	\$ 35,237
242 Mission Meadows	\$ 4,621	\$ -	\$ -	\$ -	\$ 4,621
243 Sunburst Homes	\$ 8,183	\$ -	\$ -	\$ -	\$ 8,183
244 Douglas Park	\$ 397,310	\$ -	\$ -	\$ -	\$ 397,310
246 Rancho Hermosa	\$ 44,000	\$ -	\$ -	\$ -	\$ 44,000
247 Santa Fe Mesa	\$ 400,449	\$ -	\$ -	\$ -	\$ 400,449
248 Del Oro Hills	\$ 571,677	\$ -	\$ -	\$ -	\$ 571,677
249 Mar Lado	\$ 88,836	\$ -	\$ -	\$ -	\$ 88,836
250 Guajome Ridge	\$ 86,865	\$ -	\$ -	\$ -	\$ 86,865
251 Peacock Hills	\$ 31,908	\$ -	\$ -	\$ -	\$ 31,908
252 Vista Del Rio	\$ 18,995	\$ -	\$ -	\$ -	\$ 18,995
254 El Camino Memory Care MD Fd	\$ 5,938	\$ -	\$ -	\$ -	\$ 5,938
265 SB1 RMRA Gas Tax Fd	\$ 1,759,976	\$ 3,000,000	\$ -	\$ -	\$ 4,759,976
272 State & Local Grants	\$ 1,119,225	\$ -	\$ -	\$ -	\$ 1,119,225
274 Federal Grants	\$ 674,626	\$ -	\$ -	\$ -	\$ 674,626
276 Other Grants	\$ 12,500	\$ -	\$ -	\$ -	\$ 12,500
277 HOME Grant	\$ 2,708,031	\$ -	\$ -	\$ -	\$ 2,708,031
278 Inclusionary In Lieu	\$ 545,222	\$ -	\$ -	\$ -	\$ 545,222
281 CDC SA Low & Mod Housing Fund	\$ -	\$ -	\$ 78,561	\$ -	\$ 78,561
282 CDC Housing Rehab Loan	\$ -	\$ -	\$ 350,004	\$ -	\$ 350,004
283 CDC Housing Section 8	\$ -	\$ -	\$ 20,419,701	\$ -	\$ 20,419,701
284 CDC Admin/Program Development	\$ -	\$ -	\$ 232,046	\$ -	\$ 232,046
286 CDC Housing Mortgage Rev Bond	\$ -	\$ -	\$ 137,171	\$ -	\$ 137,171
288 Housing Mobile Home Rent Control	\$ 302,542	\$ -	\$ -	\$ -	\$ 302,542
289 CDC Hsng CalHome Prog Fd	\$ -	\$ -	\$ 240,000	\$ -	\$ 240,000
Total Special Funds	\$ 21,416,057	\$ 4,930,000	\$ 21,457,484	\$ -	\$ 47,803,541

EXHIBIT A

**CITY OF OCEANSIDE  
Appropriations by Agency  
Proposed FY 2019-2020**

	Council		CDC	Harbor	Total
	Operating	Capital	Operating	Operating	
<b>DEBT SERVICE FUNDS</b>					
402 Ocean Ranch Corp CFD	\$ 1,563,100	\$ -	\$ -	\$ -	\$ 1,563,100
403 Pacific Coast Business Park CFD	\$ 597,213	\$ -	\$ -	\$ -	\$ 597,213
420 City Debt Service	\$ 6,272,633	\$ -	\$ -	\$ -	\$ 6,272,633
455 Morro Hills CFD	\$ 1,186,818	\$ -	\$ -	\$ -	\$ 1,186,818
456 14 Morro Hills IA1 CFD	\$ 535,290	\$ -	\$ -	\$ -	\$ 535,290
961 OPFA Debt Service	\$ 1,761,492	\$ -	\$ -	\$ -	\$ 1,761,492
963 Oceanside Lighting Dist-DS	\$ 476,219	\$ -	\$ -	\$ -	\$ 476,219
Total Debt Service Funds	\$ 12,392,765	\$ -	\$ -	\$ -	\$ 12,392,765
<b>CAPITAL PROJECT FUNDS</b>					
501 General Capital Projects	\$ 960,697	\$ 682,000	\$ -	\$ -	\$ 1,642,697
503 Public Facility Fees	\$ 63,391	\$ 870,000	\$ -	\$ -	\$ 933,391
508 Traffic Signal DIF	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000
510 SLRR Major Water Course	\$ 138,099	\$ -	\$ -	\$ -	\$ 138,099
511 SLRR DD-1 Zone 1A	\$ 251,527	\$ -	\$ -	\$ -	\$ 251,527
512 SLRR DD-1 Zone 1B	\$ -	\$ -	\$ -	\$ -	\$ -
513 SLRR DD-1 Zone 1C	\$ -	\$ -	\$ -	\$ -	\$ -
514 SLRR DD-1 Zone 1D	\$ 1,775,262	\$ -	\$ -	\$ -	\$ 1,775,262
515 SLRR DD-1 Zone Pilgrim Creek	\$ -	\$ -	\$ -	\$ -	\$ -
516 Drainage DIF Fd	\$ 175,342	\$ 1,000,000	\$ -	\$ -	\$ 1,175,342
517 CIP - Measure X	\$ -	\$ 10,680,422	\$ -	\$ -	\$ 10,680,422
520 LACrk Mjr Wtr Course Dist 2	\$ -	\$ -	\$ -	\$ -	\$ -
521 Loma Alta Creek DD-2/Zn-2A Fd	\$ -	\$ -	\$ -	\$ -	\$ -
522 Loma Alta Crk DD2-Zone 2B	\$ -	\$ -	\$ -	\$ -	\$ -
530 BVCrk Mjr Wtr Dist 3	\$ -	\$ -	\$ -	\$ -	\$ -
531 Buena Vista DD3	\$ -	\$ -	\$ -	\$ -	\$ -
540 TMI Triangle DD-4	\$ -	\$ -	\$ -	\$ -	\$ -
550 Center City DD-5	\$ -	\$ -	\$ -	\$ -	\$ -
561 Major Thoroughfare	\$ -	\$ 465,000	\$ -	\$ -	\$ 465,000
562 Th-Fare/Traffic Signal DIF Fd	\$ 277,804	\$ 370,000	\$ -	\$ -	\$ 647,804
581 GF Community Facilities CIP	\$ 829,136	\$ 580,000	\$ -	\$ -	\$ 1,409,136
596 Municipal Golf Course Improv	\$ -	\$ -	\$ -	\$ -	\$ -
598 Park Fees	\$ 162,175	\$ 35,000	\$ -	\$ -	\$ 197,175
Total Capital Projects Funds	\$ 4,633,433	\$ 15,032,422	\$ -	\$ -	\$ 19,665,855
<b>ENTERPRISE FUNDS</b>					
710 Ad-Hoc Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -
711 Water Operating	\$ 55,949,495	\$ -	\$ -	\$ -	\$ 55,949,495
712 Water F/A Replacement	\$ 2,822,880	\$ 16,978,400	\$ -	\$ -	\$ 19,801,280
715 Water Connection Fees	\$ 1,430,257	\$ 39,800,000	\$ -	\$ -	\$ 41,230,257
717 Water Debt Service	\$ 1,780,013	\$ -	\$ -	\$ -	\$ 1,780,013

EXHIBIT A

**CITY OF OCEANSIDE  
Appropriations by Agency  
Proposed FY 2019-2020**

	Council		CDC	Harbor	Total
	Operating	Capital	Operating	Operating	
721 Sewer Operating	\$ 24,412,347	\$ -	\$ -	\$ -	\$ 24,412,347
722 Sewer F/A Replacement	\$ 2,214,849	\$ 63,246,916	\$ -	\$ -	\$ 65,461,765
726 Sewer Expansion/Improvement	\$ 2,338,716	\$ 833,070	\$ -	\$ -	\$ 3,171,786
727 Sewer Debt Service	\$ 4,443,609	\$ -	\$ -	\$ -	\$ 4,443,609
731 Solid Waste Disposal	\$ 27,712,815	\$ -	\$ -	\$ -	\$ 27,712,815
741 Airport	\$ 123,000	\$ -	\$ -	\$ -	\$ 123,000
742 Airport Debt Service	\$ 89,198	\$ -	\$ -	\$ -	\$ 89,198
751 Harbor	\$ -	\$ 306,200	\$ -	\$ 8,058,412	\$ 8,364,612
Total Enterprise Funds	\$ 123,317,179	\$ 121,164,586	\$ -	\$ 8,058,412	\$ 252,540,177
<b>INTERNAL SERVICE FUNDS</b>					
814 Risk Management	\$ 3,863,571	\$ -	\$ -	\$ -	\$ 3,863,571
817 Employee Benefits	\$ 43,590,815	\$ -	\$ -	\$ -	\$ 43,590,815
818 Workers Compensation	\$ 3,910,394	\$ -	\$ -	\$ -	\$ 3,910,394
831 Fleet Management	\$ 8,910,500	\$ -	\$ -	\$ -	\$ 8,910,500
841 Information Services	\$ 6,386,733	\$ -	\$ -	\$ -	\$ 6,386,733
851 City Building Services	\$ 4,753,933	\$ -	\$ -	\$ -	\$ 4,753,933
871 General Services Fd	\$ 419,965	\$ -	\$ -	\$ -	\$ 419,965
Total Internal Services Funds	\$ 71,835,912	\$ -	\$ -	\$ -	\$ 71,835,912
<b>GRAND TOTAL</b>	\$ 394,416,508	\$ 141,127,008	\$ 21,457,484	\$ 8,058,412	\$ 565,059,412

**TEN-YEAR HISTORY  
FISCAL YEARS 2010 TO 2020**

<b>Fiscal Year</b>	<b>Price Adjustment</b>		<b>Population Adjustment</b>		<b>Total Adjustment</b>	<b>Appropriations Limit</b>
2010-11	0.9746	x	1.0151	=	0.9893	\$292,576,471
2011-12	1.0251	x	1.0056	=	1.0308	\$301,599,693
2012-13	1.0377	x	1.0082	=	1.0462	\$316,679,678
2013-14	1.0512	x	1.0050	=	1.0565	\$333,350,275
2014-15	0.9977	x	1.0094	=	1.0071	\$336,683,778
2015-16	1.0382	X	1.0052	=	1.0436	\$351,368,641
2016-17	1.0537	X	1.0059	=	1.0599	\$371,329,365
2017-18	1.0369	X	1.0035	=	1.0405	\$386,386,808
2018-19	1.0367	X	1.0039	=	1.0407	\$402,145,293
2019-20	1.0385	X	1.0042	=	1.0428	\$419,387,694

Article XIII B of the California Constitution, more commonly known as the Annual Appropriation Limit or “Gann Limit” specifies the amount of allowable revenue the City of Oceanside can appropriate from the proceeds of taxes. In accordance with Proposition 111 and SB 88 (Chapter 60/90), the Appropriation Limit is calculated utilizing a formula based on the percentage of growth in California per Capita Income and the City population. The governing body of each local jurisdiction in California is required to establish a tax appropriations limit on or before June 30 of each year for the following fiscal year.

\*City used San Diego County population adjustment; other years based on Department of Finance.

Note: Year-by-year appropriation limit calculated with extended decimals in “total adjustment”.

Where Does My Property Tax Go?

In accordance with State law, property is assessed at actual full cash value, and the maximum property tax is one percent of the assessed value. The sample tax bill shows the value of this property is \$252,993 (\*net taxable value). Therefore the property tax is \$2,529.93 (1% tax on net value).

The City of Oceanside receives \$0.196 of every property tax dollar collected. The remaining property taxes are allocated to the Oceanside Unified School District, State of California (Educational Revenue Augmentation Fund), County of San Diego, Mira Costa Community College, and numerous other smaller agencies.



**SECURED TAX BILL**

TAX BILL YEAR **2018-2019**

**Dan McAllister**  
SAN DIEGO COUNTY  
TREASURER-TAX COLLECTOR

For Fiscal Year Beginning July 1, 2018 and Ending June 30, 2019

1 PROPERTY ADDRESS - DESCRIPTION - SUBDIVISION  
12345 ANYWHERE STREET  
LOT 2509  
MIRA MESA VERDE #100

2 MAP NO. 000661

3 DOCUMENT NO. 528689

4 DOCUMENT DATE 08-20-08

5 OWNER OF RECORD ON JANUARY 1, 2018 TAXPAYER PROPERTY INC

DESCRIPTION	VALUES & EXEMPTIONS
LAND	\$ 119457
IMPROVEMENTS	140536
TOTAL L & I	259993
PERSONAL PROPERTY EXEMPTIONS:	
HOMEOWNERS	7 7000
OTHER	
NET TAXABLE VALUE	252993

6 PARCEL / BILL NO. 123-456-78-90

7 TAX RATE AREA 59088

8 CORTAC NO. ZRC5

9 1st Installment 11/01/18 1439.97

10 2nd Installment 02/01/19 1439.97

11 TOTAL DUE 2879.94

AGENCY	RATE / CONTACT #	TAX AMOUNT
NET TAX ON NET VALUE	NET 1.00000	2529.93
VOTER APPROVED BOND:		
SAN DIEGO COUNTY	NET 0.00680	17.20
UNIFIED SCHOOL	NET 0.09575	243.24
COMMUNITY COLLEGE	NET 0.01786	45.18
METRO WATER DISTRICT	NET 0.00610	15.43
COUNTY WTR AUTHORITY	NET 0.00075	1.70
TOTAL ON NET VALUE	1.12726	2851.68
FIXED CHARGE ASSMTS:		
CD MOSQUITO/RAT CTRL	(858) 694-1888	3.00
MIRA MESA MAINT	(619) 533-6779	3.76
MAJ WTR STANDBY CHRG	(800) 755-6864	11.50
CWA WTR AVAILABILITY	(858) 522-6518	10.00
TOTAL DISTRIBUTION AMOUNT		2879.94

**SECURED PROPERTY TAX**

For Fiscal Year 07/01/18 - 06/30/19

12 PARCEL / BILL NO. 123-456-78-90

13 TAX RATE AREA 59088

14 CORTAC NO. ZRC5

15 DUE DATE 02-01-16

16 DELINQUENT AFTER 04-10-16

17 TO PAY BOTH INSTALLMENTS BY DEC. 18 2879.94

AMOUNT DUE FEB. 1, 2019 \$ 1439.97

LATE PAYMENT AFTER APRIL 10, 2019 \$ 1583.97

PAYABLE TO: SDTTC, P.O. Box 129009, San Diego, California 92112

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**SECURED PROPERTY TAX**

For Fiscal Year 07/01/18 - 06/30/19

18 PARCEL / BILL NO. 123-456-78-90

19 TAX RATE AREA 59088

20 CORTAC NO. ZRC5

21 DUE DATE 11-01-15

22 DELINQUENT AFTER 12-10-15

23 TO PAY BOTH INSTALLMENTS BY DEC. 18 2879.94

AMOUNT DUE NOV. 1, 2018 \$ 1439.97

LATE PAYMENT AFTER DEC. 10, 2018 \$ 1583.97

PAYABLE TO: SDTTC, P.O. Box 129009, San Diego, California 92112

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The revenues for the City of Oceanside come from a wide variety of sources, many of which are restricted in their use. Revenues that are of “general” nature, i.e. those that can be used for the general operations of the City, are maintained in the General Fund.

**GENERAL FUND REVENUES**

General Fund revenues are of particular interest as they fund basic City services. Table 1 summarizes the major General Fund revenues for the next year along with the percentage change from the prior fiscal year.

General Fund Budgeted Revenues (in millions)	FY 2018-19	FY 2019-20	% change
Property Taxes	\$ 62.67	\$ 65.46	4.46%
Sales & Use Taxes	22.99	23.22	1.00%
Transient Occupancy Tax	7.42	8.34	12.43%
All Other Taxes	3.93	4.14	5.43%
Ambulance Billing	4.65	4.73	1.85%
Charges for Service	11.17	11.57	3.57%
Fines and Forfeitures	3.51	3.87	10.24%
Intergovernmental	0.42	0.48	13.93%
Licenses and Permits	5.19	5.46	5.17%
Other Revenue & Transfers	20.93	20.65	-1.33%
Franchise Fees	4.07	4.19	2.80%
Use of Money & Property	5.91	6.13	3.63%
<b>Subtotal</b>	<b>\$ 152.86</b>	<b>\$ 158.24</b>	<b>3.52%</b>
Investment Clearing	1.22	1.35	10.66%
Measure X - Local Sales & Use Tax	-	13.89	100.00%
<b>Grand Total</b>	<b>\$ 154.08</b>	<b>\$ 173.48</b>	<b>12.59%</b>

Table 1

Taxes constitute 66.84 percent of General Fund revenues, and are proposed to increase approximately 18.61 percent in FY 2019-20, primarily due to increases in property taxes, hotel taxes (TOT) and Oceanside voters’ approval of Measure X, which is an additional temporary one-half percent transaction and use tax for seven years effective April 1, 2019. As part of the City Council’s Responsible Spending Pledge, the revenues generated by Measure X are to be used to improve infrastructure and maintain/improve the delivery of public safety services consistent with the ballot question that was approved by voters. An overview of the programs and projects funded by Measure X is included on page 75.

Table 2 reflects the tax component of the General Fund revenues.

Tax Breakdown	FY 2019-20	% of All GF Taxes
Property Tax	\$65,463,722	56.90%
Sales & Use Tax	\$23,215,129	20.18%
Measure X - Local Sales & Use Tax	\$13,885,672	12.07%
Transient Occupancy Tax	\$8,341,694	7.25%
Business License Tax	\$2,943,381	2.56%
Card Room Tax	\$1,200,031	1.04%
<b>Total Taxes</b>	<b>\$115,049,629</b>	<b>100.00%</b>

Table 2

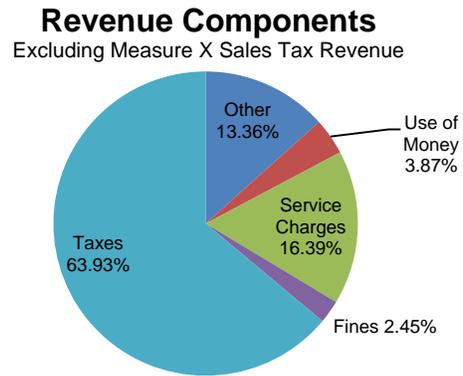


Chart 1

**Property Taxes** – are the City’s largest revenue source representing 38 percent of the total General Fund revenue. They are derived from a portion of the 1 percent property tax collected by the County of San Diego and allocated to the various governmental entities within the county. Oceanside’s General Fund receives approximately \$19.64 for every \$100 collected. In accordance with State law, property is assessed at actual full cash value and the maximum tax is 1 percent of the assessed valuation. Proposition 13, passed by California voters in 1979, specified that an assessed value may increase at the rate of the Consumer Price Index, not to exceed 2 percent per year based on the 1979 value, unless the property is improved or sold to establish a new market value. The overall property tax revenue is projected to increase approximately 4.46 percent from last year’s budget, which is attributed to an increase in current secured and unsecured tax projections, along with an increase in property transfer taxes based on historical trending. These projections were prepared with assistance from our property tax consultants who monitor all of Oceanside’s assessed valuations.

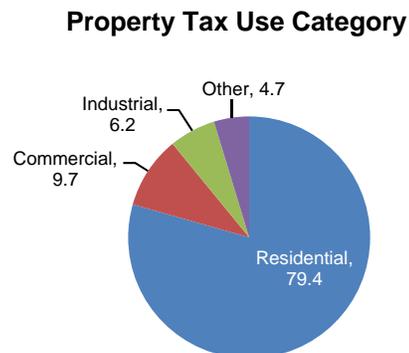


Chart 2

Chart 2 portrays the use categories from which property taxes are derived. Residential is the largest component and is most affected by the 2.0 percent

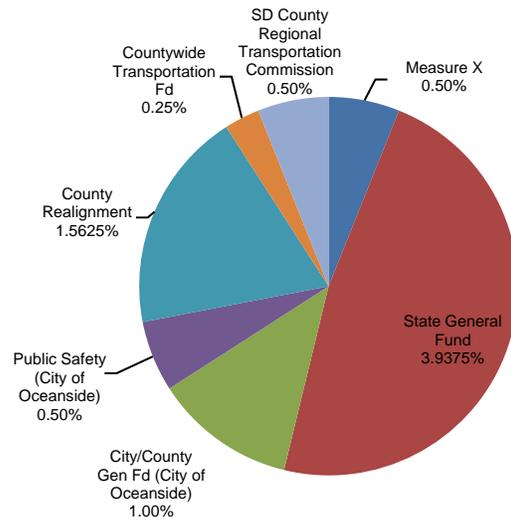
CPI upward adjustment allowed under Proposition 13.

**Sales & Use Taxes** – are the City’s second largest revenue source representing 21.6 percent of the total General Fund revenue. The California Department of Tax & Fee Administration (CDTFA) collects sales tax receipts from the sale of tangible personal property.

The sales tax rate in Oceanside increased from 7.75 percent to 8.25 percent. The increase is a result of Oceanside voters-approved Measure X, which is an additional temporary one-half percent transaction and use tax for seven years effective April 1, 2019. The FY 2019-20 budgeted revenue for Measure X is \$13.9M.

In compliance with the Bradley-Burns Sales and Use Tax law, Oceanside receives 1 percent of the total based on sales within its jurisdiction. In addition, Oceanside receives 0.5 percent from the passage of Measure X. Another component of the sales tax revenues received by the City is the safety sales tax, also known as Proposition 172 Public Safety Augmentation Fund, which was approved by California voters in 1993. While taxpayers saw no net increase in their sales tax burden from this proposition, it resulted in additional revenues for the City of Oceanside for use solely for public safety purposes. Of the remaining 6.75 percent collected by CDTFA, 0.25 percent is allocated to the San Diego County Transportation District, and 0.5 percent is allocated to the San Diego Improvement Program (TransNet) which was approved by San Diego County voters in 1987 and renewed in 2008 for an additional 40-year term. The remaining 6 percent is retained by the State. Chart 3 illustrates the breakdown of the 8.25 percent sales tax rate in Oceanside.

**8.25% Sales Tax Rate Breakdown**

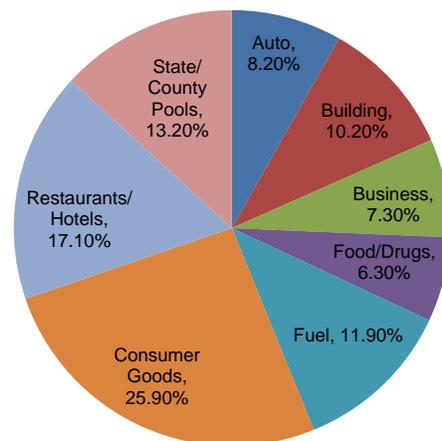


**Chart 3**

The sales tax revenue projection for FY 2019-20 reflects an increase of 1 percent compared to last fiscal year. This is a result of small overall growth in all categories of sales. The 1 percent increase does not include the additional Measure X sales tax revenue.

Chart 4 identifies the composition of Oceanside’s sales categories for calendar year 2018.

**Sales Tax Revenue Categories**



**Chart 4**

**All Other Taxes** – this category includes card room and business license taxes. The City Council adopted an ordinance that establishes a card room tax as 6 percent on gross revenues for the Ocean's 11 card room.

Business license taxes are set at \$0.50 per thousand of gross receipts. This tax revenue dropped during the recession and with the FY 2017-18 budget it is expected that the revenue will be back to pre-recession levels. FY 2019-20 has a slight increase reflecting an increase in business taxes due to the strong economy.

**Ambulance Billing** – this revenue is received for providing emergency medical services to the public. The fees are increased annually in July by a Consumer Price Index (CPI) factor. Between an increase in the number of responses, an ambulance unit being added in late spring of 2016, the CPI factor, and recent Federal reimbursement increases the City expects a 1.85 percent increase in FY 2019-20.

**Charges for Services** – this category includes charges for services such as building, planning, fire and engineering plan checks, inspections, document reviews and recreation classes.

**Fines & Forfeitures** – the majority of fines consist of motor vehicle, traffic fines, parking violation fines and towing fines. Fines/Forfeitures are proposed to increase 10.24 percent.

**Intergovernmental** – the homeowner exemption tax remains the same as last fiscal year, and the City is expecting revenue for various public safety grants (Drug Enforcement Administration, Peace Officer Standards & Training, and other federal grants) to increase slightly.

**Licenses & Permits** – this category includes licenses and permits for building, special events and right of

ways as well as parking lot revenue. The building permit activity is expected to increase with several projects currently in process.

**Franchise Fees** - are a form of "rent" for use of public streets and roadways. The City of Oceanside collects franchise taxes from businesses that have a franchise to operate in Oceanside, including: San Diego Gas & Electric, Southern California Gas Company, Cox Communications, AT&T and Kinder Morgan. Each company is assessed between 2 percent and 5 percent of gross receipts. Revenues from these taxes are expected to increase by 2.8 percent due to increases in payments from SDG&E.

**Other Revenue and Transfers** – includes harbor police, maintenance, administration and lifeguard services from the harbor fund; transfer from the Solid Waste fund for the Waste Management collector fee, street sweeping and solid waste city services.

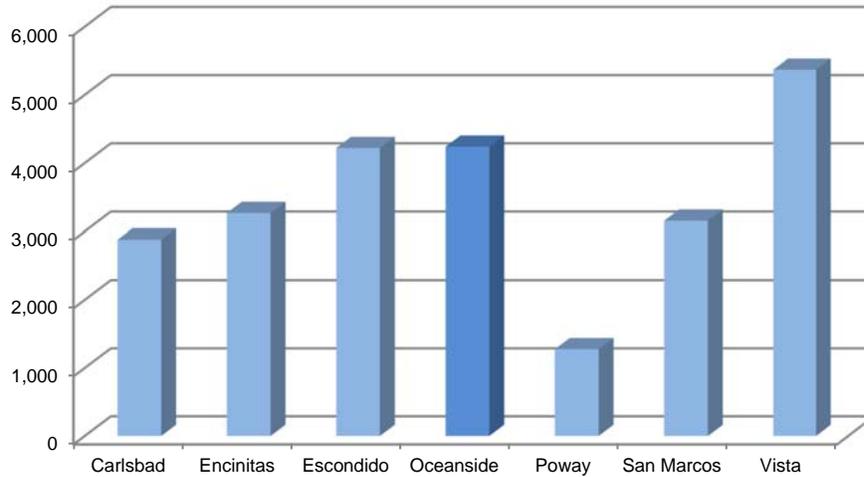
**Transient Occupancy Taxes** – is known as the hotel bed tax or by the acronym "TOT". The City of Oceanside imposes a 10 percent tax on the rent of all transient lodging facilities in the City. The 12.43 percent increase is based on current increases due to higher room rates and the increase in existing residential units being utilized as short-term rentals via websites such as Airbnb, VRBO, Flipkey and others.

**Use of Money & Property** – rentals and leases collected on city-owned property constitute the largest portion of this revenue category, and are expected to increase by 3.63 percent from the previous fiscal year. This increase is due to annual CPI increases included in the contracts and increased gross receipts by businesses paying a percentage rent.

<b>Fund Balance (in millions)</b>	<b>Actual 6/30/17</b>	<b>Actual 6/30/18</b>	<b>Estimate* 6/30/19</b>
<b>NONSPENDABLE</b>			
Inventory	\$ 16,376	\$ 20,796	\$ 20,796
Prepaid Items	79,547	262,976	247,864
Advances to Other Funds	1,593,184	1,673,749	1,593,184
Property/Land	700,000	700,000	700,000
<b>Total Nonspendable</b>	<b>\$ 2,389,107</b>	<b>\$ 2,657,521</b>	<b>\$ 2,561,844</b>
<b>RESTRICTED</b>			
Pension Stabilization (Section 115 Trust)	\$ -	\$ 9,993,649	\$ 10,537,671
<b>Total Restricted</b>	<b>\$ -</b>	<b>\$ 9,993,649</b>	<b>\$ 10,537,671</b>
<b>COMMITTED</b>			
Healthy City Fund	\$ 17,428,602	\$ 19,708,000	\$ 20,414,194
Post Employment Leave Fund	2,336,981	2,595,807	2,598,466
<b>Total Committed</b>	<b>\$ 19,765,583</b>	<b>\$ 22,303,807</b>	<b>\$ 23,012,660</b>
<b>ASSIGNED</b>			
Public safety	\$ 1,011,913	\$ 1,311,913	\$ 511,913
Parks and recreation	76,441	123,642	105,700
Employee compensation	500,000	500,000	500,000
Revenue/economic stabilization	7,654,000	8,654,000	8,654,000
Oceanside Museum of Art	150,000	100,000	100,000
PERS supplemental reserve	6,500,000	8,043,112	8,043,112
PERS unfunded liability	6,175,000	-	-
Infrastructure	17,213,798	6,428,002	6,705,613
Workers compensation	-	6,050,000	6,050,000
Other	3,208,531	1,923,595	2,037,485
<b>Total Assigned</b>	<b>\$ 42,489,683</b>	<b>\$ 33,134,264</b>	<b>\$ 32,707,823</b>
<b>UNASSIGNED</b>			
Unassigned	\$ 2,099,212	\$ 1,107,192	\$ 2,810,000
<b>Total Unassigned</b>	<b>\$ 2,099,212</b>	<b>\$ 1,107,192</b>	<b>\$ 2,810,000</b>
<b>GRAND TOTAL</b>	<b>\$ 66,743,585</b>	<b>\$ 69,196,433</b>	<b>\$ 71,629,998</b>

\*Unassigned at 6/30/19 are preliminary estimates as of June 30, 2019.

**Residents per square mile**



CITY	Population 2019*	Square miles	Residents per square mile
Carlsbad	115,241	40.00	2,881
Encinitas	63,390	19.40	3,268
Escondido	152,739	36.20	4,219
Oceanside	178,021	42.00	4,239
Poway	50,320	39.40	1,277
San Marcos	98,369	31.19	3,154
Vista	101,987	19.00	5,368

Oceanside is the third largest city in San Diego County. Due to its size, a lot of unique neighborhoods with specific demographics exist. The topography is a series of hills and valleys running to the ocean. As the City was established in 1888, many of the neighborhoods were not in large master planned communities, but are an assortment of small housing developments, built at different times and taking advantage of a specific location or supply of land, each with different price points. This has created the unique identity and community characteristic of the neighborhoods. Oceanside's growth rate is slowing as the land supply is shrinking. However, over 600 new housing units have opened in the downtown area in the past two years bringing new residents with average incomes of over \$91,000 annually. The 2019 City population is 178,021, citywide average income is \$87,163, a labor force of 82,600 people and 6,198 businesses. The top business clusters include healthcare, biotech/medtech, food processing, action sports, and agriculture.

Oceanside has more than 30 parks, 2 public golf courses and 217 acres of park land. Additionally, Oceanside is part of the Coastal Rail Trail system, with

over 12 miles of dedicated class 1 bike trails that adds to the overall quality of life of the City. Oceanside is also home to 3.5 miles of wide, sandy beaches, a 1,962 foot municipal fishing pier, and a 1,000 slip harbor with unique restaurants and shops. The cultural activities that Oceanside has to offer are also of importance. Attractions include the California Surf Museum, the Oceanside Museum of Art, Artist Alley, the Sunset Market attended by over 7,000 people per week and the Mission San Luis Rey continues to be a staple within the Oceanside community. All of these amenities attract over 6 million visitors per year to Oceanside. Oceanside's location provides convenient access to a number of outstanding colleges and universities such as California State Universities at San Marcos and San Diego, University of Southern California, and University of San Diego. Oceanside is also home to Mira Costa Community College and the more than 8,000 students per semester, the original campus and the administrative center.

Oceanside is a thriving community that provides all the conveniences of a modern city but maintains the unique beach culture and has become a “foodie” destination with many breweries, and high-end restaurants investing in the City. Located just 35 miles north of San Diego and 83 miles south of Los Angeles, Oceanside offers a distinctive combination of outstanding location and well-priced available land with the amenities of a large city but in a beach community. California's main highway, Interstate 5, runs through Oceanside, as does Highway 78, which provides southeast access to Interstate 15. Highway 76, which runs northeast, also provides access to Interstate 15. Oceanside's transit center is a major transit hub for

North County San Diego, which includes Breeze and various commuter buses as well as Amtrak, Coaster, Metrolink and Sprinter train service.

Based on the total population for 2019 at 178,021 and the 2018 sales tax revenue of \$21.27 million, each individual citizen in Oceanside contributes \$119 in annual sales tax revenue. On a local level, Oceanside has experienced a modest gain in the economy. Oceanside's downtown activity continues to develop with additional structured parking, high-end for-rent residential properties, 4-star resort hotel and retail developments that increase day and evening population helping to fill the 40,000 sq. ft. of retail space being added. As these projects progress and are completed, Oceanside's downtown area will be the destination of choice for locals and visitors alike.

\* Source: Department of Finance

## SUMMARY OF TOTAL ASSESSED VALUE BY CITY

CITY	FY 2018-19	FY 2019-20	% CHANGE
Carlsbad	\$ 33,670,645,512	\$ 35,612,673,271	5.77%
Chula Vista	\$ 29,982,388,696	\$ 31,787,621,975	6.02%
Coronado	\$ 9,208,498,024	\$ 9,677,533,412	5.09%
Del Mar	\$ 3,763,721,952	\$ 3,999,831,676	6.27%
El Cajon	\$ 9,774,120,456	\$ 10,306,082,347	5.44%
Encinitas	\$ 16,660,271,863	\$ 17,611,513,271	5.71%
Escondido	\$ 16,469,122,556	\$ 17,327,734,231	5.21%
Imperial Beach	\$ 2,194,869,503	\$ 2,445,384,587	11.41%
La Mesa	\$ 7,561,093,861	\$ 8,121,059,268	7.41%
Lemon Grove	\$ 2,277,722,072	\$ 2,399,664,995	5.35%
National City	\$ 4,283,450,378	\$ 4,523,039,978	5.59%
Oceanside	\$ 24,181,193,797	\$ 25,566,113,189	5.73%
Poway	\$ 10,934,607,550	\$ 11,328,427,321	3.60%
San Diego	\$ 261,406,212,586	\$ 277,098,152,955	6.00%
San Marcos	\$ 13,361,602,982	\$ 14,194,809,490	6.24%
Santee	\$ 6,313,829,522	\$ 6,813,695,160	7.92%
Solana Beach	\$ 5,100,602,947	\$ 5,354,507,302	4.98%
Vista	\$ 11,921,832,211	\$ 12,536,838,346	5.16%

Source: County of San Diego Assessor's Office, June 2019

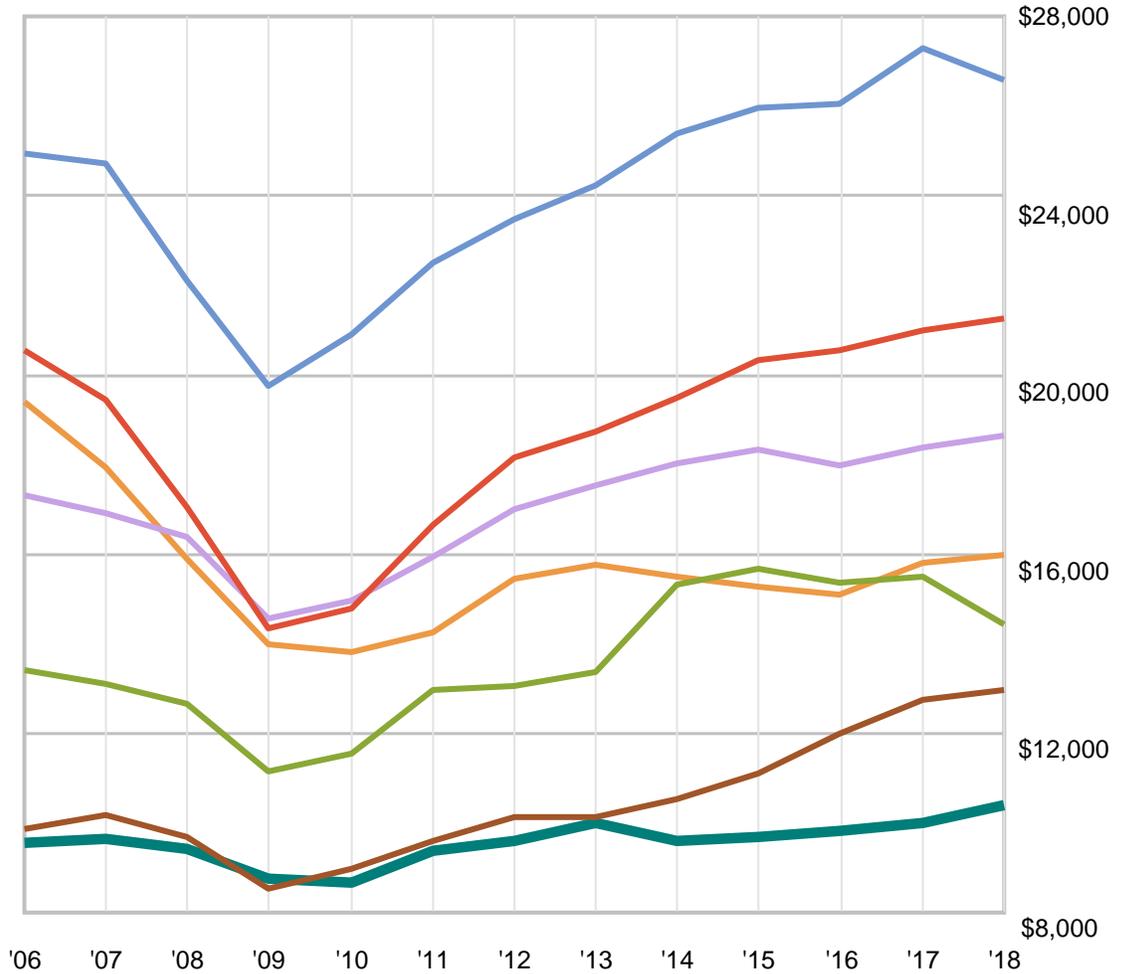


# CITY OF OCEANSIDE

## AGENCY COMPARISONS

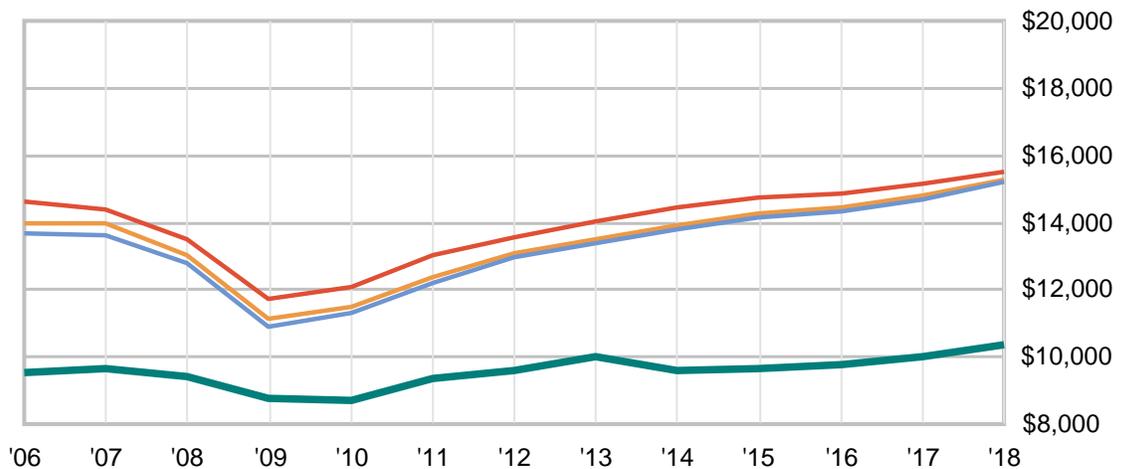
Per Capita Sales

- Oceanside**  
Count: 5,167
- Carlsbad**  
Count: 5,042
- San Marcos**  
Count: 2,855
- Vista**  
Count: 3,031
- Encinitas**  
Count: 3,365
- Escondido**  
Count: 4,465
- San Clemente**  
Count: 2,785



Per Capita Sales

- Oceanside**
- San Diego County**
- Southern California**
- California**



Bond Name and Use of Funds	Outstanding	Principal Retired	Outstanding	FY 2019-20	Source of Funds	Retirement Year
	Principal July 1, 2019		Principal June 30, 2020	Principal Debt Service Payment		
<b>GENERAL DEBT OBLIGATIONS</b>						
<b>HUD 108 Loan Series 2019-A - Refinancing of original HUD loan 2008-A for Fire Station #7</b>	\$ 2,213,000	\$ 171,000	\$ 2,042,000	\$ 171,000	CDBG	2028
<b>2011 Refunding Certificates of Participation - Refunded 1998 COPS for acquisition and improvement of police and library facilities</b>	\$ 3,100,000	\$ 4,625,000	\$ 2,385,000	\$ 715,000	General Fund	2022
<b>2013 Oceanside Public Finance Authority Refunding Certificates of Participation - Refunded 2003/1993 COPS for SLR Flood Control project and parking project</b>	\$ 3,534,380	\$ 8,592,513	\$ 2,676,882	\$ 857,498	General Fund; Water Fund; SLRR Major Water Course Fund	2023
<b>2013 Street Light Retrofit Lease/Purchase Agreement - Provide capital for Street Light Retrofit Project</b>	\$ 2,710,249	\$ 2,020,778	\$ 2,316,325	\$ 393,924	Lighting District Fund	2025
<b>2015 Oceanside Taxable Pension Obligation Refunding Bonds - Retire unfunded liability with CA Public Employee Retirement System (CALPERS)</b>	\$ 23,690,000	\$ 8,330,000	\$ 20,495,000	\$ 3,195,000	All City Funds	2025
<b>2015 Oceanside Public Financing Authority Lease Revenue Bonds - Refund 2005 Refunding COPS for Oceanside Civic Center Project</b>	\$ 2,195,000	\$ 6,140,000	\$ -	\$ 2,195,000	General Fund	2019
<b>2017 SDG&amp;E Energy Efficiency On Bill Financing Program Loans - Capital for Street Light Retrofit Project</b>	\$ 135,351	\$ 33,840	\$ 117,695	\$ 17,656	General Fund; Lighting District Fund; City Bldg. Service Fund	2027
<b>ENTERPRISE DEBT OBLIGATIONS</b>						
<b>2013 Oceanside Water Revenue Refunding Bonds - Refunded 98 Water Revenue Bonds and 2003 Water System COPS, and provided funds for various water capital projects</b>	\$ 12,195,000	\$ 7,295,000	\$ 11,035,000	\$ 1,160,000	Water Fund	2033
<b>2007 State of California Revolving Fund - San Luis Rey Wastewater Interim Expansion</b>	\$ 19,083,824	\$ 29,689,168	\$ 16,501,514	\$ 2,582,310	Sewer Fund	2026
<b>2013 Oceanside Public Finance Authority Sewer Revenue Refunding Bonds, Series 2013A - Refunded 2003 COPS for various Wastewater capital projects</b>	\$ 7,005,000	\$ 8,130,000	\$ 5,790,000	\$ 1,215,000	Sewer Fund	2028
<b>2010 Airport Loan From General Fund - Phase 1 consolidation of four loans; Phase 2 advanced funds for AELD settlement agreement</b>	\$ 1,669,191	\$ 4,558	\$ 1,664,402	\$ 4,789	Airport Fund	2043
<b>2013 Harbor Refunding Revenue Bonds - Refunded 1984, 1986 and 1994 State Dept. of Boating and Waterways Loans</b>	\$ 500,000	\$ 1,465,000	\$ 405,000	\$ 95,000	Harbor Fund	2023
<b>2016 Harbor District Loan From Fleet Management Fund - Crystaliner Vessel</b>	\$ 431,746	\$ 68,254	\$ 408,492	\$ 23,254	Harbor Fund	2036

Bond Name and Use of Funds	Outstanding	Principal Retired	Outstanding	FY 2019-20	Source of Funds	Retirement Year
	Principal July 1, 2019		Principal June 30, 2020	Principal Debt Service Payment		
<b>SPECIAL ASSESSMENTS (NON-CITY DEBT) OBLIGATIONS</b>						
<b>2013 Community Facilities District Series A - Refunded 2000-1 Ocean Ranch 2002 Bonds</b>	\$ 9,700,000	\$ 1,475,000	\$ 9,300,000	\$ 400,000	Special Assessment	2032
<b>2014 Community Facilities District Series A - Refunded 2000-1 Ocean Ranch 2004 Bonds</b>	\$ 10,910,000	\$ 845,000	\$ 10,620,000	\$ 290,000	Special Assessment	2034
<b>2013 Community Facilities District Series A - Refunded 2001-1 Morro Hills 2002 Bonds</b>	\$ 4,700,000	\$ 2,010,000	\$ 4,460,000	\$ 240,000	Special Assessment	2032
<b>2014 Community Facilities District Series A - Refunded 2001-1 Morro Hills 2004 Bonds</b>	\$ 8,235,000	\$ 2,650,000	\$ 7,845,000	\$ 390,000	Special Assessment	2034
<b>2014 Community Facilities District Series A - Refunded 2001-1 Morro Hills IA1 2004 Bonds</b>	\$ 5,400,000	\$ 1,625,000	\$ 5,115,000	\$ 285,000	Special Assessment	2033
<b>2017 Community Facilities District - Refunded 2006-1 Pacific Coast Business Park 2008 Bonds</b>	\$ 8,845,000	\$ 215,000	\$ 8,670,000	\$ 175,000	Special Assessment	2038

The City of Oceanside utilizes various types of long term debt to facilitate investment in the City's long-term infrastructure projects and capital improvements and to provide financing mechanisms for the acquisition of essential facilities, land, equipment and vehicles. The City's Debt Policy (Oceanside City Council Policy 200-14) was adopted to establish the City's Debt Financing Objectives, provide guidelines for the issuance and administration of the City's debt, and ensure City compliance with applicable Federal and State laws and securities regulations. While allowing for flexibility in the event of unforeseen circumstances, the City's Debt Policy establishes parameters in regard to: (A) the purpose and need for debt financing; (B) authorized debt types and structures; (C) methods of debt issuance; (D) bond disclosure and reporting requirements; and (E) the City's debt limits.

Oceanside manages its debt to ensure the amount of outstanding debt is reasonable and within the limits of any applicable laws. The City employs a conservative strategy relative to the issuance of debt and considers the availability of funding from other internal and external sources prior to the incurrence of any new borrowing. All new borrowings are assessed for consistency with City goals, objectives and capital improvement programs as well as affordability and impact on the City's credit worthiness. The City currently maintains an Issuer rating of AA+ by Standard and Poor's.

**SUBJECT:**  
**Financial Policies**

**POLICY NUMBER** 200-13  
**ADOPTED** 6-6-12

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It is the policy of the City Council of the City of Oceanside to establish a comprehensive set of financial policies for the City that will serve as a guideline for operational and strategic decision-making related to financial matters. The goal is to maintain the City's financial stability in order to sustain and enhance a sound fiscal condition.

### **Operating Budget Policies**

Preparation of the City's operating budget (which includes the General Fund, Special Funds, Capital Project Funds, Debt Service Funds, Enterprise Funds, and Internal Service Funds) is guided by the following policies:

- OB-1** All budgetary procedures will conform to state regulations and generally accepted accounting principles (GAAP).
- OB-2** The City Council shall adopt an annual operating budget by resolution at a fund level prior to June 30. The Council may amend or supplement the budget at any time after its adoption by majority vote of the Council. The City Manager has the authority to transfer monies appropriated within the same fund for the same department provided the total amount within a fund has not changed. Individual budget transfers in excess of \$25,000 will be presented to the City Council on a quarterly basis for notification purposes. The City Manager has the authority to appropriate up to \$10,000 for each one-time funding source received from private foundations, community donations or other unanticipated miscellaneous revenue provided the revenue is received in advance.
- OB-3** It is the intent of this policy that the budget be structurally balanced (a) at the time of adoption, (b) throughout the budget year, and (c) at year-end. A structurally balanced budget requires that operating revenues must fully cover operating expenditures, including debt service. Beginning fund balance (i.e., "reserves") can only be used to fund capital assets or projects, or other "one-time" non-recurring expenditures. Total estimated resources (beginning fund balance plus revenues) equal the total appropriation (expenditures plus ending fund balance). Specific Special Funds such as Landscape Maintenance Assessment Districts (LMADs) and the Lighting District are exempt from this requirement due to the nature of their funding source.
- OB-4** The City will take corrective actions on a quarterly basis during the fiscal year if expenditure and revenue estimates are such that an operating deficit projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of reserves.

- OB-5** In the event a balanced budget is not attainable, and the cause of the imbalance is expected to last for no more than one year, the planned use of fund balance (i.e., reserves) to balance the budget is permitted. In the event that a budget shortfall is projected to continue beyond one year, the planned use of fund balance must be developed as part of a corresponding strategic financial plan to close the gap through revenue increases and/or expenditure decreases.
- OB-6** If, during the annual budget process, it is determined that there will be ongoing projected revenues for the General Fund which will exceed proposed budgeted expenditures, the excess revenues will be budgeted as follows:
- a. 50 percent to enhance the unassigned fund balance
  - b. 50 percent to reduce long-term unfunded liabilities
- OB-7** The annual budget review process should include an assessment to determine if funds are available to operate and maintain proposed capital facilities and other public improvements. If funding is not available for operations and maintenance costs, the City will delay construction of new projects. Funding for new programs and services in operating funds should be limited to the extent that they can be reasonably funded over the near-to-long-term given the current revenue stream (see Council Policy 200-01, Budget Implications of Proposed Programs). Positions funded via grants will terminate when the grant expires (a/k/a "provisional" positions).
- OB-8** The City will use "prudent revenue and expenditure assumptions" in the development of the operating budget. Revenue estimates will be prepared on a conservative basis to minimize the economic fluctuations that could imperil ongoing service programs during the upcoming budget cycle. Revenue increases greater than inflation (i.e., CPI-U semi-annual index for San Diego, CA) will require additional documentation. Debt financing will not be used for operating expenses.
- OB-9** Recognizing that personnel-related expenditures represent the largest portion of the City's operating budget, methods to increase effectiveness and efficiencies of the delivery of City services through technology improvements should receive priority funding if it can forestall the addition of permanent staff. Regular employee positions will be budgeted only in the City's operating funds.

## **Capital Budget Policies**

Preparation of the City's capital budget is guided by the following policies:

- CA-1** All budgetary procedures will conform to state regulations and generally accepted accounting principles (GAAP).
- CA-2** The City Council shall adopt an annual five-year capital improvement plan and budget. The budget is adopted by resolution at a fund and project level prior to June 30. Funding approval is limited to the first year of the five year CIP program; the remaining four years are shown for budget planning purposes only. The Council may amend or supplement the budget at any time after its adoption by majority vote of the Council. The City Manager has the authority to transfer monies appropriated within the same fund for the same project provided the total amount for the project has not changed. Individual budget transfers in excess of \$25,000 will be presented to the City Council on a quarterly basis for notification purposes.

## **Fund Balance Policies**

Reporting of Fund Balance (defined as the excess of assets over liabilities) is guided by the following policies:

- FB-1** Effective June 30, 2010, the City is complying with Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. GASB 54 defines five separate components of fund balance, each of which identifies the extent to which the City is bound to honor constraints on the specific purposes for which amounts can be spent:
- a. Nonspendable fund balance (not in spendable form such as inventories, prepaids, long-term receivables or non-financial assets held for resale).
  - b. Restricted fund balance (externally enforceable limitations on use such as debt covenants, grantors, contributors, or laws and regulations of other governments).
  - c. Committed fund balance (constrained to specific purposes by a formal action of the City Council such as an ordinance, resolution or Council Policy).
  - d. Assigned fund balance (limited to the Council's intent to be used for a specific purpose, but not restricted or committed such as economic stabilization or continuing appropriations).
  - e. Unassigned fund balance (residual net resources, either positive or negative, in excess of the other four fund balance components).

Unassigned amounts are available for any purposes with City Council approval.

- FB-2** The City will maintain a Healthy City Reserve Fund (see Council Policy 200-08, Fiscal Adversity and Healthy City Reserves) of at least 12 percent for the General Fund. If this amount falls below 12 percent, the City will set aside a minimum rate of 1 percent over the next three future years' General Fund budgets to meet the required reserve amount until the Healthy City Reserve Fund reaches the 12 percent minimum. The Healthy City Reserve Fund is classified as a committed fund balance.
- FB-3** Council may designate specific fund balance levels for future development of capital projects which it has determined to be in the best long-term interests of the City (see Council Policy 200-06, Capital Projects Advance Fund). The Infrastructure Reserve Fund is classified as an assigned fund balance.
- FB-4** An Economic Stabilization Reserve Fund of at least 3 percent of the General Fund is set aside for the purpose of stabilizing the delivery of City services during periods of operational budget deficits including any impact the State's budget may have on the City including the deferral of state remittances. This balance will be reviewed annually during each budget cycle. The Economic Stabilization Reserve Fund is classified as an assigned fund balance.
- FB-5** When expenditures are incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) fund balances are available, the City's policy is to first apply restricted fund balance. When expenditures are incurred for purposes for which committed, assigned, or unassigned fund balances are available, the City's policy is to first apply committed fund balance, then assigned fund balances, and finally unassigned fund balance.
- FB-6** This policy delegates to the Financial Services Director the authority to assign unrestricted fund balance amounts where the City's intent is for those amounts to be used for specific purposes. This delegation of authority is for the sole purpose of reporting these amounts in the annual financial statements.
- FB-7** Should a portion of any unrestricted fund balance (i.e., committed, assigned and unassigned combined) of the General Fund ever exceed an excess of 30 percent of annual revenues resulting from the previous fiscal year's operations, the City Council will consider such one-time fund balance surpluses to be used to retire existing debt and/or fund future liabilities.

**FB-8** A Post Employment Leave Reserve Fund will be established in the General Fund to fund post-employment leave liabilities (i.e., payment of certain earned leave balances to employees who have separated or retired from service). The amount will be based on 8 percent of the prior year's compensated absences balance for governmental activities as identified in the Comprehensive Annual Financial Report. Proprietary Funds (i.e. water, sewer, waste disposal, aviation and harbor) already conform to GASB requirements to fund their post-employment leave liabilities; hence will be exempt from this Reserve Fund. This balance will be reviewed annually during each budget cycle. The Post Employment Leave Reserve Fund is classified as an assigned fund balance.

### **Revenue Policies**

A revenue system to assure reliable and sufficient revenue stream to support desired City services will be guided by the following policies:

- RE-1** Timely collection and reporting of revenues is essential to provide the resources needed to fund current year appropriations (see Council Policy 200-10, Revenue Control and Management Policy).
- RE-2** Strive to maintain a diversified and stable revenue system to shelter the City from short-term fluctuations or legislative shifts in any one revenue source.
- RE-3** Systematically review user fees and rates and consider adjustments as necessary to take into account the effects of additional service costs and inflation (see Council Policy 600-05, Cost-Recovery Plan for Recreation Activities). User fees should recover the full cost of services provided, except when the City Council determines that a subsidy from the General Fund is in the public interest. Enterprise and Internal Service fees will be on a 100 percent cost-recovery basis with no General Fund subsidy. The City will maintain a comprehensive schedule of all fees and charges.
- RE-4** All non-restricted revenues will be deposited into the General Fund and appropriated by the budget process. Program revenues will be deposited in the corresponding business unit to offset program expenditures. Specific revenue sources will not be dedicated for specific purposes unless required by law or generally accepted accounting principles (GAAP). This will preserve the ability of the Council to determine the best use of available revenues to meet changing service requirements.
- RE-5** One-time revenues will be used only for one-time expenditures, debt reduction or reserve enhancement since they cannot be relied on in future budget periods. Examples of one-time revenues are: sale of government

assets, bond refunding savings, litigation settlement, other unexpected revenues; examples of one-time expenditures are: startup costs of new program, rate stabilization fund, early debt retirement, capital purchases. If revenues from one time or limited duration sources are used to balance the City's annual operating budget, it is to be fully disclosed and explained at the time the budget is presented.

### **Expenditure Policies**

Expenditures of available resources are guided by the following policies:

- EX-1** Expenditures may not legally exceed appropriations at the department and fund level. Primary responsibility and authority for the expenditure of monies according to the adopted budget will be vested by the City Manager in the department heads. The Financial Services Department has secondary responsibility to review and audit all expenditures to confirm the mathematical accuracy along with verification that all expenditures are for a City of Oceanside public purpose and are supported by complete and accurate documentation.
- EX-2** The City's goal is to maintain annual expenditure increases at a conservative growth rate, and to limit expenditures to anticipated revenues (refer to OB-8).
- EX-3** Long-term debt or bond financing shall not be used to finance operating expenditures.
- EX-4** The City shall avoid budgetary procedures which rely on financial strategies that defer payment of current operating expenses to future years.
- EX-5** All compensation planning and collective bargaining will focus on the total cost of compensation, which includes direct salary, health care benefits, pension contributions, and other benefits of a non-salary nature which are a cost to the City.
- EX-6** Capital expenditures may be funded from special revenues (i.e., developer impact fees, grants, bond financing, etc.), one-time operating revenues or fund balances.
- EX-7** Other Post-Employment Benefits (OPEB) are funded on a pay-as-you-go basis.

**SUBJECT:**  
**DEBT POLICY**

**POLICY NUMBER** 200-14  
**ADOPTED** 2-1-17

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## **SECTION I: PURPOSE OF DEBT POLICY**

The City of Oceanside (hereinafter “the City”) invests in long-term infrastructure, community and economic development, or otherwise incurs debt to meet its Debt Financing Objectives as defined herein. The use of long-term debt and other types of financing obligations addressed in this Statement of Debt Policy (the “Policy”) are considered an appropriate funding source or mechanism for the development and management of capital assets and other funding needs of the City to meet its Debt Financing Objectives. Debt is only one source of funding and the City actively seeks other funding sources as appropriate to its needs and opportunities.

The City Council, which serves as the governing body of the City, also serves as governing body of related or specially created entities to meet its Debt Financing Objectives. These entities include: the Housing Authority of the City of Oceanside, the Oceanside Public Financing Authority, the Successor Agency for the former City of Oceanside Redevelopment Agency, the Oceanside Community Development Commission, the Oceanside Small Craft Harbor District, special assessment or community facilities districts which the City may form from time to time, and any additional entities the City may form under law in the future. Further reference to the “City,” or the “City Council” as the governing body, or the applicability of the Policy hereinafter shall also be inclusive of such entities.

The intended purpose of this Policy is to provide guidelines for the issuance and administration of bonds and other forms of indebtedness as well as ensure compliance by the City with applicable laws and regulations including state law (such as SB 1029), tax code (IRS), and securities regulations related to the incurrence of such debt or other obligations addressed herein.

Primary responsibility for debt management resides with the Financial Services Director or his/her designee (the “Responsible Officer”) with assistance of Finance and Treasury staff. Debt is issued with the approval of the City Manager or his/her designee in consideration of the appropriate use of such debt instrument in meeting the City’s Debt Financing Objectives and compliance with this Policy. In accordance with State law, City Council approval is required for any debt issuance.

## **SECTION II: DEBT FINANCING OBJECTIVES**

The City's Debt Financing Objectives are defined as follows:

- Promote and enhance the safety, welfare or betterment of the City and its citizens;
- Ensure that all debt is structured in order to protect both current and future taxpayers, ratepayers and constituents of the City;
- Maintain or enhance the City's sound financial position; and
- Ensure that the incurrence of such debt is consistent with the City's planning goals and objectives, capital improvement program or budget, as applicable.

## **SECTION III: DEBT LIMITS**

### **A. PURPOSE AND NEED FOR FINANCING**

There are four primary purposes for which the City may incur or issue debt or other obligations:

#### **1. Long-Term Capital Improvements**

Generally, the City will employ a conservative strategy relative to the use of debt financing for capital improvement projects including but not limited to when such projects' useful life will equal or exceed the term of the financing (and are otherwise in accordance with federal tax law guidance), when resources are identified as sufficient to fund the debt service requirements, and with maximum maturities of 25-30 years. It is the goal of the City to ensure that the cost of infrastructure, consisting primarily of long-lived assets, be balanced between current and future taxpayers, customers or other applicable constituents. Prior to the incurrence of such obligations, the City Council would be presented with a summary of project costs, alternative sources of funding, and an estimate of any incremental operating and/or additional maintenance costs associated with the project and identify sources of revenue, if any, to pay for such incremental costs.

#### **2. Essential Vehicle and Equipment Needs**

In addition to capital improvement projects, the City regularly finances certain essential equipment and vehicles. These assets range from public safety vehicles and streetlights to information technology systems. The underlying asset must have

a minimum useful life of three years. Short-term financings, including loans and capital lease purchase agreements, are executed to meet such needs.

### **3. Refinancings/Refunding of Existing Debt**

The Responsible Officer will periodically evaluate its existing debt and execute refinancings in accordance with Section IV herein.

### **4. Financings on Behalf of Other Entities**

The City may also find it beneficial to issue debt on behalf of other governmental agencies or private third parties in order to further the Debt Policy Objectives. In such cases, the City shall take reasonable steps to confirm the financial feasibility of the project to be financed and the financial solvency of any borrower and that the issuance of such debt is consistent with the policies set forth herein. In no event will the City incur any liability or assume responsibility for payment of debt service on such debt.

The City will rely on specific internally generated funds and/or grants, when practicable, to finance capital needs on a pay-as-you-go basis. Additionally, bonded debt should not be issued to finance normal operating expenses. The City may consider short-term borrowing for cash flow needs, line of credit or short-term debt in anticipation of long-term borrowing, and borrowing for the payment of pension obligations on a case-by-case basis.

In lieu of issuing debt, the City may borrow internally from other funds with surplus cash. Interfund borrowing purposes can include short-term cash flow imbalances, interim financing pending the issuance of bonds, or long term financing in lieu of debt issuance. The purpose of interfund borrowing is to finance high priority needs and to reduce costs of interest, debt issuance, or debt administration. The City funds from which money is borrowed shall be repaid in accordance with the established terms of the interfund loan, which shall include a stated rate of interest and defined repayment terms and period. Interfund borrowing from the City Capital Projects Advance Fund shall be subject to the requirements of City Council Policy 200-06 (as may be amended from time to time). The Responsible Officer shall exercise due diligence to ensure that it is financially prudent to enter into the interfund borrowing transaction. Interfund borrowing will be evaluated on a case by case basis.

## **B. TYPES OF DEBT**

Generally the primary types of debt to be incurred by the City are as summarized below, but does not preclude the City from issuing or incurring other types of

obligations eligible under applicable federal and state law as may change from time to time, and which enable the City to meet its Debt Financing Objectives.

### **1. General Obligation Bonds**

General Obligation (GO) bonds are secured either by a pledge of full faith and credit of an issuer or by a promise to levy taxes in an unlimited amount as necessary to pay debt service, or both. GO bonds usually achieve lower rates of interest than other financing instruments since they are considered to be a lower risk. California State Constitution, Article XVI, Section 18, requires that the issuance of a GO bond must be approved by a two-thirds majority of those voting on the bond proposition. Uses of bond proceeds are limited to the acquisition and improvement of real property.

### **2. Certificates of Participation / Lease Revenue Bonds**

Certificates of Participation (COPs) and Lease Revenue Bonds (LRBs) are lease obligations secured by an installment sale or by a lease-back arrangement between the City and another public entity, where the City agrees to annually budget and appropriate the lease payments from its General Fund so long as the City has the beneficial use and/or occupancy of the property to be leased and lease payments may not be accelerated. The lease payments are assigned to a trustee and used to pay debt service on the LRBs or COPs. These obligations do not constitute indebtedness under the state constitutional debt limitation and, therefore, are not subject to voter approval. Lease financing requires the fair market rental value of the leased property to be equal to or greater than the required debt service or lease payment schedule. The LRBs will be issued by the Oceanside Public Financing Authority and the execution and delivery of COPs will require the participation of the Oceanside Public Financing Authority or another public or not-for-profit entity.

### **3. Revenue Bonds**

Revenue Bonds are obligations payable solely from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. Because the debt service is directly paid by the utility or facility, such debt is considered self-liquidating and generally does not constitute a direct debt of the issuer.

The Oceanside Public Financing Authority has issued utility Revenue Bonds on behalf of the City which are payable solely from installment payments made by the City pursuant to installment purchase agreements. Per such agreements, the City has pledged the revenues (less operating and maintenance costs) from the City's water or wastewater enterprises. Neither the Revenue Bonds nor the installment

payments are secured by any pledge of ad valorem taxes or general fund revenues of the City.

Funds must be sufficient to maintain required coverage levels, or the rates of the enterprise have to be raised to maintain the coverages. The issuance of Revenue Bonds by the Oceanside Public Financing Authority or the execution of an installment purchase agreement by the City does not require voter approval.

#### **4. Pension Obligation Bonds**

Pension Obligation Bonds (POBs) are financing instruments used to pay some or all of the unfunded pension liability of a pension plan. POBs are issued as taxable instruments over a 20-30 year term or by matching the term with the amortization period of the outstanding unfunded actuarial accrued liability. The purpose of the pension obligation bond, its structure, and the use of the proceeds will go through an active validation process prior to the sale of the bonds. POBs are not subject to voter approval. POBs are a general obligation of the City.

#### **5. Tax Allocation Bonds**

Tax Allocation Bonds (TABs) are special obligations that are secured by the allocation of tax increment revenues that are generated by increased property taxes from new construction in a designated redevelopment area. TABs are not a debt of the City, the State, or any of their political subdivisions. Due to changes in the law affecting California redevelopment agencies with the passage of ABX1 26 as codified in the California Health and Safety Code, the City of Oceanside Redevelopment Agency ("RDA") was dissolved as of February 1, 2012, and its operations substantially eliminated but for the continuation of certain enforceable RDA obligations to be administered by the Successor Agency to the former redevelopment agency. The Successor Agency may issue TABs to refund prior debt of the RDA for savings.

#### **6. Land District Financing**

The City may from time to time, on a case-by-case basis form land-secured financing districts such as Community Facilities Districts ("CFDs") or 1913/1915 Act Assessment Districts ("ADs"). Such districts are typically developer initiated, whereby a developer seeks a public financing mechanism to fund public infrastructure required by the City in connection with development permits or agreements, and/or tentative subdivision maps. Land district formation may also be initiated by an established community. Subject to voter approval, once a district is formed special taxes or assessments may be levied upon properties within the district to pay for facilities and services directly, or to repay bonds issued to finance public improvements.

The City will consider requests for land district formation and debt issuance when such requests address a public need or provide a public benefit.

In accordance with the Mello-Roos Community Facilities Act of 1982, the City is required and has adopted Local Goals and Policies related to CFD financing (the "CFD Local Goals and Policies"). The City's CFD Local Goals and Policies, currently in effect in accordance with City Council Policy 300-02 (as they may be amended from time to time), are attached hereto as Exhibit A.

## **7. Marks-Roos Bonds**

The Marks-Roos Local Bond Pooling Act of 1985 permits two or more public agencies to form a joint powers authority (JPA) to facilitate the financing of public capital improvements, "pool" bond issues of similar credit structure, working capital, or other projects when use of these provisions results in savings in effective interest rate, bond underwriting and issuance costs, or any other significant public benefit can be realized. The Oceanside Public Financing Authority has in the past used the Marks-Roos Act to facilitate City financing needs.

## **8. Conduit Revenue Bonds**

Conduit revenue bonds are bonds that allow private, for-profit, or non-profit borrowers access to tax-exempt financing. Under the financing provisions of such bonds, the City entity as issuer has no obligation to pay debt service, but may have some administrative role relative to the financing meeting its ongoing regulatory requirements while the bonds remain outstanding. For this reason, the City usually receives an ongoing issuer fee to cover its administrative costs. Generally, the following are the most typical conduit revenue bonds the City may consider.

***Industrial Development Bonds (IDBs).*** IDBs are securities issued to finance the construction or purchase of industrial, commercial or manufacturing facilities to be purchased by or leased to a private user. IDBs are backed by the credit of the private user and generally are not considered liabilities of the governmental issuer (although in some jurisdictions they may also be backed by an issuer with taxing power). While the authorization to issue IDBs is provided by a state statute, the tax-exempt status of these bonds is derived from federal law (Internal Revenue Code Section 103(b) (2)).

***Multifamily Mortgage Revenue Bonds.*** Mortgage revenue bonds provide below market financing (based on tax exemption of bond interest) for developers willing to set aside a portion of the units in their projects as affordable housing. The issuer of these bonds may be the Oceanside Public Housing Authority. The authority to issue bonds is limited under the US Internal Revenue Code.

## **9. Tax and Revenue Anticipation Notes**

Tax and Revenue Anticipation Notes (TRANS) are short-term notes, proceeds of which allow a municipality to cover the periods of cash shortfalls resulting from a mismatch between timing of revenues and timing of expenditures. The City does not generally issue TRANS and would consider on a need-basis only. As tax payments and other revenues are received, they are used in part to repay the TRANS. TRANS are not deemed to result in the creation of debt and voter approval is not required.

## **10. Bond Anticipation Notes**

Bond Anticipation Notes (BANs) are short-term interest-bearing bonds issued in the anticipation of long- term future bond issuances. The City may choose to issue BANs as a source of interim financing when it is considered to be prudent and advantageous to the City and would be considered on a case-by-case basis.

## **11. Lines and Letters of Credit**

A Line of Credit is a contract between the issuer and a bank that provides a source of borrowed monies to the issuer in the event that monies available to pay debt service or to purchase a demand bond are insufficient for that purpose.

A Letter of Credit is an arrangement with a bank that provides additional security that money will be available to pay debt service on an issue. A Letter of Credit can provide the City with access to credit under terms and conditions as specified in such agreements.

In the event that a bank facility is being entered into for a long-term capital need, before entering into any such agreements, takeout financing for such lines and letters of credit must be planned for and determined to be feasible.

## **12. Lease-Purchase Financings**

From time to time, the City may consider lease-purchase financing for certain capital and equipment needs. The lease purchase terms are typically three to ten years. Such arrangements do not require voter approval.

## **13. State Revolving Fund Loans**

The State Revolving Fund (SRF) loan is a low interest loan program for the construction of water, wastewater, and recycling water infrastructure projects. The California State Water Resources Control Board (State Water Board) administers the

SRF Loan program. SRF loans typically have terms of up to 20 years and interest cost at the cost of the most recent State of California General Obligation Bonds sale. SRF loan debt service payments are factored into debt service coverage ratios establish for outstanding enterprise fund obligations.

#### **14. HUD Section 108 Loan Guarantee Program**

The U. S. Department of Housing and Urban Development (HUD) Section 108 Loan Guarantee Program allows cities to use their annual Community Development Block Grant (CDBG) entitlement grants to obtain federally guaranteed funds large enough to stimulate or pay for eligible community development and economic development projects.

The program does not require a pledge of the City's General Fund, only of future CDBG entitlements. By pledging future CDBG entitlement grants as security, the City can borrow at favorable interest rates because of HUD's guarantee of repayment to investors who purchase the HUD Section 108 Notes.

### **C. DEBT LIMITS**

#### **1. General Limits**

Generally debt service coverage limitations shall be established in the indenture or other financing agreement and shall be evaluated based on market access, credit rating implications, cost and terms on a case-by-case basis.

#### **2. General Fund Supported Debt**

Generally, the City shall strive to maintain aggregate annual debt service paid from the City's general fund (exclusive of any enterprise funds of the City, unless a portion of debt service is paid from such enterprise fund) at an amount that would maintain an investment grade rating for such City obligations as provided by at least one of the major credit rating agencies recognized as such in the then current municipal market.

## **SECTION IV: DEBT STRUCTURING & ISSUANCE PRACTICES**

The City manages its overall debt structure to appropriately balance risk and cost of capital and to provide for long-term financial resilience, market access and capacity for future capital needs. To this end, the City generally issues debt that is fixed rate with substantially level debt service.

## **A. FIXED RATE DEBT**

Generally, the City will issue debt or otherwise incur obligations on a fixed rate basis with term of the financing not exceeding the useful life of the project or asset to be financed (and otherwise within federal tax law guidelines). The City prefers to have an optional call on maturities longer than ten years in order to accommodate opportunities for economic refundings or to facilitate the restructuring of debt. Generally, the City prefers to limit the use of make-whole calls to maturities of less than ten years.

## **B. VARIABLE RATE DEBT**

Generally, the City does not issue variable rate debt except that the City may issue obligations with shorter-term maturities that include such features, including commercial paper and grant, revenue and bond anticipation notes, (i) to provide interim financing for capital projects in anticipation of the issuance of longer-term bonds, or (ii) to purchase, refund or otherwise restructure or refinance outstanding bonds in the event that, for example, longer term markets are inaccessible. Generally, short-term bonds with such features shall have a final maturity of less than 3 years.

## **C. USE OF DERIVATIVES & SWAPS**

Generally, the City does not utilize municipal products that are classified as derivatives. As used in public finance, derivatives may take the form of interest rate swaps, futures and options contracts, options on swaps and other hedging mechanisms such as rate locks. In the event that the City may consider the use of such instruments, the Responsible Officer, together with the City's municipal advisor, will prepare a summary report for the City Council that addresses:

- Why the use of such derivative product for such financing approach is appropriate or advisable instead of applicable alternative approaches;
- A summary of the risks in implementing such financing approach (including quantifying such risks as determinable);
- A summary of the conditions under which the implementation of such financing approach could negatively impact the applicable credit rating of the City;
- A determination if the implementation of such financing approach necessitates the adoption of a comprehensive derivatives policy by the City Council.

#### **D. PUBLIC DEBT VS. PRIVATE PLACEMENTS**

The City generally uses public offerings to issue long-term debt. However, the City may use Direct or Private Placement Debt - which are non-public offerings. These may be secured by the same credit as any other form of City obligations so long as all provisions of State law and outstanding bond covenants are met. Considerations for Direct or Private Placement Debt are market access, cost and terms, which will be evaluated relative to alternative applicable approaches by the Responsible Officer.

#### **E. CAPITALIZED INTEREST**

The City may issue bonds to pay for interest during construction pursuant to any statutory or federal tax limitations if applicable, rating agency requirements, and/or to the extent deemed prudent to match revenues to debt service payments.

#### **F. DEBT SERVICE RESERVE FUNDS**

The City may issue bonds that are secured by amounts on deposit in or credited to a debt service reserve fund or account in order to minimize the net cost of borrowing and/or to provide additional reserves for debt service or other purposes. Debt service reserve funds may secure one or more issues of bonds, and may be funded by proceeds of bonds, other available moneys of the City, and/or by surety policies, letters or lines of credit, or other similar instruments in accordance with the indenture or other relevant debt instrument. As relates to the use of surety policies, letters or lines of credit or other similar instruments for this purpose, the City shall take into consideration, in advance of the issuance of the applicable bonds, the likely remedial strategies in the event of a material decline in the applicable provider's credit quality. If the City is unlikely to be able to secure replacement credit support or an alternate credit facility due to market or other conditions, the City shall make provisions in applicable bond structures to address such risks whenever practicable.

#### **G. THIRD PARTY CREDIT ENHANCEMENT**

The City may secure credit enhancement for its bonds from third-party credit providers to the extent such credit enhancement is available upon reasonable, competitive, and cost-effective terms. Such credit enhancement may include municipal bond insurance, letters of credit and lines of credit, as well as other similar instruments. Generally, credit enhancement providers shall be selected on a competitive basis whenever possible.

All or any portion of an issue of bonds may be secured by bond insurance provided by municipal bond insurers if it is economically advantageous to do so, or if it is otherwise deemed necessary or desirable in connection with a particular issue of

bonds. The relative cost or benefit of bond insurance may be determined by comparing the amount of the bond insurance premium to the present value of the estimated interest savings to be derived as a result of the insurance.

The issuance of certain types of bonds may require a letter of credit or credit facility from a commercial bank or other qualified financial institution to provide liquidity and/or credit support. Generally a letter of credit may be either a "direct pay letter of credit" or a "standby letter of credit." A direct pay letter of credit entitles the trustee to draw on the letter of credit for all debt service payments, and moneys that would otherwise be available to pay debt service are used to reimburse the bank. A standby letter of credit entitles the trustee only to draw on the letter of credit in the event moneys available to pay debt service are insufficient.

The types of bonds where a credit facility may be necessary include commercial paper, variable rate bonds with a tender option, and bonds that could not receive an investment grade credit rating in the absence of such a facility. The City shall take into consideration, in advance of the issuance of such bonds, the likely remedial strategies in the event of a material decline in the applicable provider's credit quality. If the City is unlikely to be able to secure replacement credit support or an alternate credit facility due to market or other conditions, the City shall make provisions in applicable bond structures to address such risks whenever practicable.

#### **H. METHOD OF BOND SALE**

Bonds can be sold through either a negotiated or competitive process. Under a negotiated process, one or more investment banks are chosen in advance to manage the sale of bonds at a negotiated price. Under a competitive sale, banks bid on a bond offering and the sale is awarded to the bank offering the lowest interest rate.

The City generally utilizes a negotiated sales process, because such approach provides the following benefits:

- Utilization of investment banking resources for little or no extra cost on an on-going basis;
- Pre-marketing which may be useful for a complex credit story;
- Flexible timing and ability to adjust structure to meet market demand.

Generally, the City will utilize a municipal advisor to assist with the method of sale, selection and negotiation of the investment banking firm or team, its fees and benchmark the overall pricing. The City generally engages a municipal advisor and/or investment banking firm (or a pool thereof for each) through a periodic RFP/RFQ process.

**I. REFUNDING BONDS**

The City shall monitor interest rates and looks for opportunities to refund debt for savings. Generally, savings targets are based on the net present value savings for the refunding of the bonds being refunded, inclusive of transaction costs. Generally, the City seeks to achieve not less than 3% net present value savings from refundings, however may consider a stricter standard of not less than 5% in circumstances where a proposed refunding may be considered on an advance basis. The savings target does not necessarily apply in cases where the City wishes to refund bonds to revise key bond covenants or refunding otherwise benefits the City absent such savings.

**J. CONDITIONS FOR ISSUANCE OF CONDUIT REVENUE BONDS**

The City will consider requests for Conduit Financing as described generally in Section III herein on a case-by-case basis, but shall at a minimum meet the following criteria:

- The Responsible Officer, in consultation with the City’s municipal advisor, will review the proposed terms of the financing to determine if the project is appropriate for City sponsorship and that the proposed financing structure will adequately insulate the City from financial risk.
- The City’s bond counsel will review the terms of the financing and confirm that there will be no liability to the City in the repayment of the proposed bonds on behalf of the applicant.
- The City determines there is a clearly articulated public purpose in providing the Conduit Financing.
- The proposed financing meets the City’s minimum credit standards for Conduit Financings as defined below.
- The applicant is determined to be capable of achieving this public purpose.

The minimum credit standards for Conduit Financing are as follows:

1. In the event of a public sale of bonds or securities, the Borrower shall be an entity with a stand-alone credit rating of not less than A by Standard & Poor’s or A2 by Moody’s Investors Service, or can secure credit enhancement for the full amount of the borrowing in the form of a letter of credit from a commercial bank with a credit rating of not less than A by Standard & Poor’s or A2 by Moody’s Investors Service.
2. In the event of a private placement of the bonds, the purchaser of the bonds shall be a single entity that is a “Qualified Institutional Buyer” under federal securities law, and such a purchaser will sign a “sophisticated investor letter” prepared by the City’s bond counsel which will represent that they are one of the

above, are able and qualified to purchase without an official statement, and that they can transfer the placement only in whole, and only to a purchaser willing and able to sign a similar sophisticated investor letter. This requirement would “travel” throughout the life of the placement.

3. The City may, at its sole discretion, may require additional protections including but not limited to asset appraisals, financial audits of the non-City participants or additional security.

An initial deposit amount and issuer fee will be required. The minimum deposit is set at \$15,000, but may be increased if additional costs are anticipated to adequately evaluate and implement the proposal. Generally, the annual issuer fee is fixed at a minimum of one-eighth of one percent (0.125%) of the initial par amount, payable each year in advance for as long as the bonds remain outstanding, or a higher amount as determined by the City in its sole discretion to be appropriate and in accordance with any applicable legal and federal tax law limitations.

## **SECTION V: DEBT MANAGEMENT PRACTICES**

### **A. INVESTMENT OF BOND PROCEEDS**

Bond proceeds and funds held in debt service and debt service reserve fund accounts with respect to outstanding bonds shall be invested in accordance with the terms and/or within parameters defined in applicable resolutions or financing agreements of a particular obligation.

### **B. CONTINUING DISCLOSURE COMPLIANCE**

The City's Responsible Officer shall oversee and, advised by the City's disclosure counsel and consultants the City may hire to assist, shall be responsible for the filing and accuracy of all primary and secondary disclosure regarding the City and its debt obligations. Reasonable actions shall be taken to obtain timely knowledge of any event that must be disclosed pursuant to the City's “disclosure undertakings” and shall cause notices of such events to be filed in a timely manner as required by such disclosure undertakings.

The City will comply with the requirements of all of its “disclosure undertakings,” including compliance with SEC rule 15c2-12, by filing or causing to be filed annually its disclosure statements and audited financials (as applicable) with the Electronic Municipal Market Access (“EMMA”) or as otherwise established in the City's financing agreements.

The City will comply with the event notice reporting requirements of its disclosure undertakings and timely file with EMMA all required event notices. The City will

engage disclosure counsel and/or consultants as needed to guide its primary and secondary market disclosure, and to prepare material event notices as necessary.

For each of the City's disclosure undertakings, the City shall establish and employ a dissemination agent. Disclosure shall be posted electronically on EMMA by the dissemination agent.

The City shall post the annual Comprehensive Audited Financial Report (the "CAFR") electronically on its website as soon as practicable.

Additionally, the City's Responsible Officer shall maintain a current list of all obligations for which the City has a continuing disclosure reporting obligation, and maintain a summary for each such obligation of the following:

- Material event notification requirements and timing;
- Annual Report content requirement and timing.

City staff that are designated as responsible for the preparation and dissemination of the City's required continuing disclosure obligations shall receive appropriate training on an ongoing basis regarding the requirements and practices of applicable regulatory bodies concerning disclosure relating to the City.

## **C. POST-ISSUANCE TAX COMPLIANCE PROCEDURES**

The purpose of this section is to establish policies and procedures in connection with tax-exempt bonds and other tax-advantaged bonds issued by or on behalf of the City so as to ensure that the City complies with all applicable post-issuance requirements of federal income tax law needed to preserve the tax-exempt or other advantaged status of the bonds.

### **1. Post-Issuance Compliance Requirements**

#### **a. External Advisors / Documentation**

The Responsible Officer shall consult with bond counsel and other legal counsel and advisors, as needed, throughout the bond issuance process to identify requirements and to establish procedures necessary or appropriate so that the bonds will continue to qualify for the appropriate tax status. Those requirements and procedures shall be documented in the City's resolution(s), bond documents such as indentures and trust agreements, tax certificate(s) and/or other documents finalized at or before issuance of the bonds. Those requirements and procedures shall include future compliance with applicable arbitrage rebate requirements and all other applicable post-issuance requirements of federal tax law throughout (and in some cases beyond) the term of the bonds.

The Responsible Officer also shall consult with bond counsel and other legal counsel and advisors, as needed, following issuance of the bonds to ensure that all applicable post-issuance requirements in fact are met. This shall include, without limitation, consultation in connection with future contracts with respect to the use of bond-financed assets and future contracts with respect to the use of output or throughput of bond-financed assets.

The City shall engage an experienced Arbitrage Rebate Compliance Service Provider (each a "Rebate Service Provider") to assist in compliance of all IRS arbitrage rebate requirements.

b. Role of the City as Bond Issuer

Unless otherwise provided, unexpended bond proceeds shall be held by the trustee or fiscal agent, and the investment of bond proceeds shall be managed by such trustee or fiscal agent at the direction of the Responsible Officer or his/her designee. The trustee or fiscal agent shall maintain records and shall prepare regular, periodic statements to the City regarding the investments and transactions involving bond proceeds.

c. Arbitrage Rebate and Yield

Proceeds from bonds issued by or on behalf of the City are generally held and invested by the trustee or fiscal agent. Notwithstanding the foregoing, the City, as the entity responsible for yield restriction and rebate compliance as to the bonds, shall take all actions necessary to coordinate with the trustee and, when applicable, engage the services of a Rebate Service Provider to perform the calculation of arbitrage rebate liability, prepare all related reports, and ensure arbitrage compliance with respect to the investment of bond proceeds for each applicable bond issue. The City shall retain copies of all arbitrage reports, investment and expenditure records, and trustee statements as described below under "Record Keeping Requirements."

d. Allocation of Bond Proceeds

Within the proper timelines, which are currently no later than 18 months after expenditure or the project's placed in service date, but in no event after 5 years from the date of issuance of the applicable issue of new money bonds, the City will allocate bond proceeds to expenditures for rebate and private use purposes.

e. Use of Bond Proceeds

The Responsible Officer shall:

- Monitor the use of bond proceeds, the use of bond-financed assets (e.g., facilities, furnishings or equipment) and the use of output or throughput of bond-financed assets throughout the term of the bonds (and in some cases beyond the term of the bonds) to ensure compliance with covenants and restrictions set forth in applicable City resolutions, bond documents and tax certificates;
- Maintain records identifying the assets or portion of assets that are financed or refinanced with proceeds of each issue of bonds;
- Consult with bond counsel and other professional expert advisers in the review of any contracts or arrangements involving use or sale of bond-financed facilities to ensure compliance with all covenants and restrictions set forth in applicable City resolutions and tax certificates;
- Maintain records for any contracts or arrangements involving the use or sale of bond-financed facilities as might be necessary or appropriate to document compliance with all covenants and restrictions set forth in applicable City resolutions and tax certificates; and
- Meet periodically with personnel responsible for bond-financed assets to identify and discuss any existing or planned use or sale of bond-financed, assets or output or throughput of bond-financed assets, to ensure that those uses are consistent with all covenants and restrictions set forth in applicable City resolutions, bond documents and tax certificates.

All relevant records and contracts shall be maintained as described below.

2. **Record Keeping Requirements**

Unless otherwise specified in applicable City resolutions, bond documents or tax certificates, the City shall maintain the following documents for the term of each issue of bonds (including refunding bonds, if any) plus at least three years:

- a copy of the bond closing transcript(s) and other relevant documentation delivered to the City at or in connection with closing of the issue of bonds;
- a copy of all material documents relating to capital expenditures financed or refinanced by bond proceeds, including (without limitation) construction

contracts, purchase orders, invoices, trustee requisitions and payment records, as well as documents relating to costs reimbursed with bond proceeds and records identifying the assets or portion of assets that are financed or refinanced with bond proceeds;

- a copy of all contracts and arrangements involving private use of bond-financed assets or for the private use of output or throughput of bond-financed assets; and
- copies of all records of investments, investment agreements, arbitrage reports and underlying documents, including trustee statements.

## **SECTION VI: WAIVER AND PERIODIC REVIEW**

While adherence to the Debt Policy is desired, the City recognizes that changes in the capital markets and other circumstances of the City may produce unforeseen situations that are not covered by the Debt Policy. In those circumstances, exceptions or waivers to the Debt Policy may be required in order to achieve the City's Debt Financing Objectives.

The Responsible Officer shall review this Debt Policy on a periodic basis, and recommend any changes to the City Council for its consideration and approval.

<u>Transfers from</u>	<u>Transfers to Fund</u>	<u>Description</u>	<u>Amount</u>
213 - Gas Tax Fd	101 - General Fd	Flood Control/Storm Drains	25,000
213 - Gas Tax Fd	101 - General Fd	Traffic Control Services	510,000
213 - Gas Tax Fd	101 - General Fd	Street light RDO	200,000
751 - Harbor Fd	101 - General Fd	Harbor Police (100%)	2,398,318
751 - Harbor Fd	101 - General Fd	Harbor Maintenance (100%)	3,096,874
751 - Harbor Fd	101 - General Fd	Harbor Administration (100%)	958,963
751 - Harbor Fd	101 - General Fd	Prop Mgmt Svcs	38,110
751 - Harbor Fd	101 - General Fd	Harbor Lifeguard (11.93% of expense)	204,060
101 - General Fd	101 - General Fd	10% of Account Representative	6,132
221 - Oside LightingDistrict 2-91 Fd	101 - General Fd	Street Light Maintenance	410,000
249 - Mar Lado MD Fd	101 - General Fd	Property Management	9,086
250 - Guaiome Ridge MD Fd	101 - General Fd	Property Management	2,628
251 - Peacock Hills MD Fd	101 - General Fd	Property Management	628
252 - Vista Del Rio MD Fd	101 - General Fd	Property Management	240
241 - Sunset Hills MD Fd	101 - General Fd	Property Management	1,102
242 - Mission Meadows MD Fd	101 - General Fd	Property Management	334
242 - Mission Meadows MD Fd	101 - General Fd	Property Management	2,812
243 - Sunburst Homes MD Fd	101 - General Fd	Property Management	101
244 - Douglas Park MD Fd	101 - General Fd	Property Management	7,470
244 - Douglas Park MD Fd	101 - General Fd	Property Management	1,704
246 - Rancho Hermosa MD Fd	101 - General Fd	Property Management	2,550
247 - Santa Fe Mesa MD Fd	101 - General Fd	Property Management	45,321
248 - Del Oro Hills MD Fd	101 - General Fd	Property Management	38,154
501 - General Capital Projects Fd	101 - General Fd	Property Management Services	50,000
101 - General Fd	101 - General Fd	From Harbor to Field Operations to offset Sergeant position	100,000
101 - General Fd	101 - General Fd	Harbor Reimbursement of Infosend cost	13,302
731 - Solid Waste Disposal Fd	101 - General Fd	Waste Management Collector Payment	1,700,000
731 - Solid Waste Disposal Fd	101 - General Fd	Excess Collector Payment	186,237
731 - Solid Waste Disposal Fd	101 - General Fd	Street Sweeping Program Costs	1,936,233
731 - Solid Waste Disposal Fd	101 - General Fd	Code Enforcement Program Costs for Solid Waste Support	400,000
731 - Solid Waste Disposal Fd	101 - General Fd	Solid Waste City Services Program Costs - includes SD inlet	1,479,711
711 - Water Operating Fd	101 - General Fd	Flood Control/Storm Drains	765,377
213 - Gas Tax Fd	221 - Oside LightingDistrict 2-91 Fd	Oceanside Lighting District 2-1991	390,000
101 - General Fd	272 - State and Local Grant Fd	OUSD contract FY 2019-20, estimated City Contribution	324,071
217 - Supptl Law Enforcmt Fd	272 - State and Local Grant Fd	Supplemental Law Enforcement	103,000
284 - CDC Adm/Program Development Fd	286 - CDC Housing Mortgage Rev Bd Fd	CDC Housing Mortgage	60,000
101 - General Fd	501 - General Capital Projects Fd	Art Commission	25,000
101 - General Fd	501 - General Capital Projects Fd	Long Term Zoning Update	184,708
101 - General Fd	501 - General Capital Projects Fd	Sand Replacement	600,000
101 - General Fd	501 - General Capital Projects Fd	Art Commission	7,000
841 - Information Services Fd	501 - General Capital Projects Fd	Fiber COC to Fire station 6	50,000
501 - General Capital Projects Fd	508 - Traffic Signal DIF Fd	Mission & Myers Traffic Signal	250,000
511 - SLRR-DD-1/Zone-1A Fd	516 - Drainage DIF Fd	SLRR DD-1/Zone-1A	251,527
514 - SLRR-DD-1/Zone-1D Fd	516 - Drainage DIF Fd	Cleveland Project	1,775,262
103 - Measure X	517 - CIP - Measure X	Road repairs (slurry seal)	500,000
103 - Measure X	517 - CIP - Measure X	Street Restoration Asphalt	2,090,422
103 - Measure X	517 - CIP - Measure X	New Fire Station #1/EOC/Reloc	1,600,000
103 - Measure X	517 - CIP - Measure X	Trnng Tower/Draft Pit/Asphalt	600,000
103 - Measure X	517 - CIP - Measure X	South Strand Rehab Study	400,000
103 - Measure X	517 - CIP - Measure X	Pier Rehab-Concrete-Design	250,000
103 - Measure X	517 - CIP - Measure X	Beachfront Improvements	4,500,000
103 - Measure X	517 - CIP - Measure X	Buccaneer Beach Restroom	360,000
103 - Measure X	517 - CIP - Measure X	New Ambulance Type #1	280,000

AB	Assembly Bill	GIS	Geographic Information System
ADA	American Disability Act	GPCD	Gallons Per Capita per Day
ADU	Accessory Dwelling Units	HOME	HOME Investment Partnerships Act
ALS	Advanced Life Support	HOT	Homeless Outreach Team
AMI	Advanced Metering Infrastructure	HUD	Housing Urban Development
BLS	Basic Life Support	IRS	Internal Revenue System
CAFR	Comprehensive Annual Financial Report	JAG	Justice Assistance Grant
CalPERS	California Public Employee Retirement System	JPA	Joint Powers Authority
CANs	Collaborative Action Networks	LEA	Local Enforcement Agency
CAP	Climate Action Plan	LF	Linear Feet
CASp	Certified Accessibility Specialists	LFG	Landfill Gas
CCA	Community Choice Aggregate	LGBT	Lesbian, Gay, Bisexual, and Transgender
CCTV	Closed Caption Television	LLEBG	Local Law Enforcement Block Grant
CDBG	Community Development Block Grant	M&O	Maintenance & Operations
CDC	Community Development Commission	MD	Maintenance District
CEQA	California Environmental Quality Act	MECO	Management Employees of the City of Oceanside
CERT	Community Emergency Response Team	MGD	Million Gallons per Day
CFD	Community Facilities District	MLK	Martin Luther King
CHDO	Community Housing Development Organization	MWD	Metropolitan Water District
CIOC	Citizen Investment Oversight Committee	NAFA	National Association of Fleet Administrators
CIP	Capital Improvement Program	NCTD	North County Transit District
CIPP	Cured in Place Pipe	NPDES	National Pollutant Discharge Elimination System
COC	Citizens Oversight Committee	OCC	Oceanside City Code
COC	City Operations Center	OCEA	Oceanside City Employees' Association
COP	Certificate of Participation	OFA	Oceanside Firefighters' Association
COPS	Community Oriented Policing Services	OFD	Oceanside Fire Department
CPI	Consumer Price Index	OFMA	Oceanside Fire Management Association
CPR	Cardiopulmonary Resuscitation	OPARC	Oceanside Parks & Recreation Community Foundation
CSMFO	California Society of Municipal Finance Officers	OPD	Oceanside Police Department
DD	Drainage District	OPEB	Other Post-Employment Benefits
DEIR	Draft Environmental Impact Report	OPFA	Oceanside Public Financing Authority
DIF	Department Impact Fee	OPOA	Oceanside Police Officers' Association
DS	Debt Service	OPOA-NS	Oceanside Police Officers' Association – Non Sworn
DUI	Driving Under the Influence	OSHA	Occupational Safety and Health Administration
EDE	Economic Development Element	OTMD	Oceanside Tourism Marketing District
EEO	Equal Employment Opportunity	OUSD	Oceanside Unified School District
EIR	Environmental Impact Report	OYP	Oceanside Youth Partnership
EMS	Emergency Medical Service	PERS	Public Employee Retirement System
EMT	Emergency Medical Technician	P&I	Principal and Interest
EOC	Emergency Operations Center	PCI	Pavement Condition Index
FAA	Federal Aviation Administration	PM	Property Management
F/A	Fixed Asset	PSR	Project Study Report
FBI	Federal Bureau of Investigation	PUD	Planned Unit Development
FF&P	Fines, Forfeitures & Penalties	READS	Regional eBook & Audiobook Download System
FSD	Financial Services Department	RDO	Rancho Del Oro
FY	Fiscal Year	RFP	Request for Proposal
GAAP	Generally Accepted Accounting Principles	RFQ	Request for Qualifications
GASB	Governmental Accounting Standards Board	R&L	Rents and Leases
GF	General Fund	ROW	Right of Way
GFOA	Government Finance Officers Association	RWQCB	Regional Water Quality Control Board
GHG	Greenhouse Gas	SANDAG	San Diego Association of Governments
		SCADA	Supervisory Control & Data Acquisition

SD OHS	San Diego Office of Homeland Security
SDCWA	San Diego County Water Authority
SDG&E	San Diego Gas & Electric
SHSP	State Homeland Security Program
SLRR	San Luis Rey River
SLRWRF	San Luis Rey Water Reclamation Facility
SONGS	San Onofre Nuclear Generating Station
STEAM	Science, Technology, Engineering, Arts & Math
SW	Solid Waste
TDA	Transportation Development Act
TTD	Temporary Total Disability
TOT	Transient Occupancy Tax
UASI	Urban Area Security Initiative
USACE	United States Army Corps of Engineers
VA	Veterans' Administration
VASH	Veteran's Affairs Supportive Housing
VLf	Vehicle License Fee
VO	Visit Oceanside
VUSD	Vista Unified School District
WCE	Western Council of Engineers
WQIP	Water Quality Improvement Plan
WWTP	Waste Water Treatment Plant
YMCA	Young Men's Christian Association

**Accrual Basis** – The method of accounting under which revenues and expenses are recorded when they occur, regardless of the timing of related cash flows. Expenses are recorded at the time liabilities are incurred and revenues are recorded when earned.

**Actual** – Represents the actual costs from the result of operations.

**Adopted Budget** – The official budget as approved by the City Council at the start of each fiscal year.

**Amended Budget** – The official budget as adopted and as amended by the City Council through the course of a fiscal year.

**Appropriation** – A legal authorization granted by the City Council to make expenditures or incur obligations for specific purposes.

**Assessed Value** – The dollar value assigned to property by the County of San Diego for purposes of assessing property taxes.

**Audit** – A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

**Authorized Position Schedule** – A listing of all authorized and budgeted positions approved by the City Council for the current fiscal year.

**Beginning Fund Balance** – Fund balance available in a fund from the end of the prior year for use in the following year.

**Bond** – A security that represents an obligation to pay a specific sum of money on a specific date in the future, typically with periodic interest payments.

**Budget** – A financial plan that identifies revenues and specific types and levels of services to be provided and establishes the amount of money which can be spent.

**Budget Adjustment** – This is a transfer between line items that does not change the total appropriated amount within a fund and does not require Council action. Approval is granted at the City Manager level.

**Budget Amendment** – This is a supplemental increase or decrease to the approved budget approved by the City Council.

**Budgetary Basis** - Refers to the basis of accounting used to estimate financing sources and uses in the budget.

**Budgetary Control** – The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

**Budget Calendar** – The schedule of key dates or milestones which a government follows in the preparation and adoption of the budget.

**Budget Document** – The official written statement prepared by Finance and supporting staff, which represents the proposed budget to the legislative body.

**Business Unit** – An identification code that represents financial information for a stand-alone program within a department.

**Capital Expenditures** – Expenditures resulting in the acquisition of or addition to the government's general fixed assets having a unit cost of greater than \$10,000 and a useful life of more than two years.

**Capital Improvement Program (CIP)** – A financial plan of proposed capital improvement projects. CIP projects typically improve City owned assets such as buildings, parks, streets and other infrastructure components. Capital projects often span more than one fiscal year.

**Capital Outlay** – Expenditures which result in the acquisition of or addition to fixed assets.

**Capital Projects Fund** – These funds were established to account for resources for the acquisition and construction of capital facilities by the City, except those financed by enterprise funds or internal service funds.

**Certificates of Participation (COP)** – Obligations of a public entity based on a lease or installment sales agreement. Payments to certificate holders may originate from the General Fund (in the case of a lease) or a special fund (in the case of an installment sale).

**Community Development Block Grant (CDBG)** – Funds allocated to local government from the federal government, usually through a local clearinghouse based on a formula, but required to be applied for and used within a broad functional area such as community development.

**Community Facilities District (CFD)** – A designated area for specific capital improvements installed by the City or a developer, or the maintenance of the same. The property owners receiving the benefit of the improvements pay an assessment on their property tax bills.

**Comprehensive Annual Financial Report (CAFR)** – Audited financial statements submitted to the Mayor, City Council, and City Manager by the Finance Director on an annual basis.

**Consumer Price Index (CPI)** – A statistical description of price levels provided by the U.S. Department of Labor. The change in this index from year to year is used to measure the cost of living and economic inflation.

**Contingency** – A budgeted amount set aside for emergency or unanticipated expenditures.

**Debt Service Fund** – This governmental fund type is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Debt Service** – Annual principal and interest payments owed on money borrowed.

**Deficit** – When the expenditures of a government are greater than its taxes and other revenues.

**Department** – A major organizational group of the City with overall management responsibility for an operation or a group of related operations within a functional area.

**Development Impact Fee (DIF)** – Fees generated by development applications to offset the effect of development on city infrastructure.

**Education Revenue Augmentation Fund (ERAF)** – Accounts established by the state to receive shifts of property tax revenues from cities, counties and some special districts to reduce the cost of education to the state general fund.

**Encumbrance** – An amount of money committed for the payment of goods and services not yet received or paid for. A purchase order is a common encumbrance.

**Enterprise Fund** – The funds account for the operations and financing of self-supporting activities of a governmental unit that renders services on a user charge basis to the general public, similar to private business enterprises.

**Estimated Revenue** – The revenue projected or estimated to be received during the fiscal period shown.

**Expenditure** – The actual payment for goods and services.

**Facebook** – An online social media website launched in 2004.

**Fines & Forfeitures** – Revenues received and/or bail monies forfeited upon conviction of a misdemeanor or municipal infraction.

**Fiscal Year (FY)** – The period designated by the City for the beginning and ending of financial transactions. The City's fiscal year begins July 1 and ends June 30.

**Fund** – An accounting entity with a set of self-balancing accounts used to record the financial affairs of a governmental organization.

**Fund Balance** – That portion of the fund equity that is available for expenditures at any time during the fiscal year.

**Full Time Position** – A position whereby the employee works a full schedule as defined by the City, receives the benefits for full-time employees, and is covered by employment laws.

**GAAP** – Generally Accepted Accounting Principles are uniform minimum standards used for accounting and reporting used for both private industry and governments.

**GANN Appropriation Limit** – This term refers to Article XIII B of the California State Constitution that places limits on the amount of proceeds from taxes that state and local government agencies can receive and spend each year.

**General Fund** – This is the general operating fund for the City, utilized to account for all resources not required to be accounted for in another fund.

**Governmental Accounting Standards Board (GASB)** – The Governmental Accounting Standards Board establishes and improves standards of states and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.

**Hourly Extra Help Position** – A position whereby the employee works on an hourly basis, no more than 999 hours/year, and receive only mandated benefits (i.e. Medicare and workers compensation).

**Instagram** – A popular photo and short video sharing service for mobile devices founded in 2010.

**Interfund Service Charges** – Expenditures made to internal service funds which provide services to the

City as a whole. Charges are allocated based on various usage formulas.

**Interfund Transfers** – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

**Intergovernmental** – Revenues received from another government for services, such as reimbursement for mandates or public safety programs.

**Internal Service Fund** – These funds account for the financing of centralized services to different funds and City departments on a cost reimbursement basis (including replacement costs).

**Investment** – Securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals and base payments.

**Investment Policy** – A Council adopted policy identifying permitted investments of the City's idle cash.

**Leasing** – A financial technique whereby ownership of the project or equipment remains with the financing entity, and where title may or may not transfer to the City at the end of the lease.

**Licenses & Permits** – An official certificate granting authorization with revenues collected as a means of recovering the cost of regulating the activities (i.e. building permit, grading permit, parking permit).

**Line Item Budget** – A budget that lists detailed expenditure categories (salary, materials, telephone service, travel, etc.) separately, along with amounts budgeted for each specific category.

**Local Agency Investment Fund (LAIF)** – a voluntary program created by statute; began in 1977 as an investment alternative for California's local governments and special districts.

**Long-Term Debt** – Debt with a maturity of more than one year after the date of issue.

**Maintenance & Operating Costs** – Supplies, materials and contracted services used in the normal operations of City departments.

**Measure X** – temporary one-half percent transaction and use tax for seven years to provide funding to maintain and improve general city services.

**Memorandum of Understanding (MOU)** – A negotiated agreement between an employee association and a government entity.

**Modified Accrual Basis** – The method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period.

**Motor Vehicle In Lieu** – State subvention revenue calculated annually by the State on a per capita basis.

**Municipal** – In its broadest sense, an adjective which denotes the state and all subordinate units of government. In a more restricted sense, an adjective which denotes a city or village as opposed to other local governments.

**Objectives** – The necessary steps that need to be accomplished to achieve a desired goal.

**Operating Budget** – Day-to-day costs of delivering City services.

**Ordinance** – A formal legislative enactment by the City Council.

**Other Agencies** – Funds made available from other agencies as jointly agreed upon, including City of Oceanside and County of San Diego.

**Part Time Position** – A position whereby the employee works a partial schedule as defined by the City, and receives partial benefits.

**PERS** – Public Employees Retirement System provided for employees in the State of California.

**Personnel Costs** – Salaries and benefits paid to City employees. Included are items such as insurance and retirement.

**Proposed Budget** – The budget as formulated and proposed by the City Manager. It is submitted to the City Council for review and approval.

**Reserve** – A separate account maintained for restricted use, i.e., fiscal sustainability or economic stabilization; or for unrestricted use to protect the City from emergencies or unanticipated expenditures.

**Resolution** – An order of a legislative body requiring less formality than an ordinance.

**Revenue** – Income received through such sources as taxes, fines, fees, grants or services charges that can be used to finance operations or capital assets.

**Service Charges** – Charges or fees imposed on the user for services provided by the City under the

rationale that benefiting parties should pay for the cost of that service rather than the general public.

**Special Assessment** – A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

**Special Revenue Fund** – These funds are used to account for the revenue derived from specific taxes or other earmarked revenue sources (other than for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes.

**Surplus** - When tax revenues exceed government purchases and transfer payments.

**Taxes** – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

**Transfers** – Interfund transfers are funds transferred between funds when more than one revenue source is needed to fund a particular project or operation. Transfers are treated as revenue in the receiving fund and as expenditure in the fund being reduced.

**Transfers In/Out** – Authorized exchanges of cash or other resources between funds.

**Trust and Agency Funds** – Also known as Fiduciary Fund Types, these individual funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. Agency funds are custodial in nature (assets equal liabilities) and do not measure the results of operations.

**Use of Money & Property** – Revenue earned from the investment of idle public funds, or rents/leases of public property.

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